

EUROPEAN NEWS

Partial privatisation would pay for recabling east Germany

Bonn may sell telecom stake

By David Goodhart in Bonn

TELEKOM, the telephone business of the German Bundespost, is being considered for partial privatisation. The move is intended both to raise money to help cover the costs of German unity and to help speed up the re-cabling of east Germany.

Privatisation, or at least the participation of private capital in major infrastructure projects, is now being examined by working groups in the Transport, Environment and Justice ministries and the Chancellor's Office, to help overcome the fiscal and technical problems of unification.

The Bonn cabinet last week set up a study group to investigate the legal possibility of full or partial privatisation for Telekom, which was established as a separate business last year as part of the liberalisation of the

Bundespost, but remains 100 per cent state owned.

Mr Christian Schwarz-Schilling, post minister, said he was opposed to full privatisation but did not rule out selling stakes to outside investors, as has happened in the case of Lufthansa, the state-owned airline.

A bigger obstacle is the German constitution, which expressly forbids privatisation of the telephone network. A change to the constitution requires a two-thirds majority in the Bundestag, which currently would be unattainable in view of Social Democratic opposition.

It is not fully clear, however, whether a change in the constitution is required for only a partial sell-off.

German business and the governments of the five new east German Länder are expressing growing concern at Telekom's inability quickly to improve the telecommunications infrastructure in east Germany and favour increased competition as a spur.

Telekom points out that it is already ahead of schedule in its ambitious plan to raise east Germany's telephone system to current west German standards by 1997.

The number of lines between the two parts of Germany will have risen from just over 200 at the beginning of the year to just over 4,000 by the end, and the number of telephone connections in east Germany will have risen by 100,000 to 1.5m.

Telekom has also raised its monopoly on voice traffic (data is already liberalised) where it is unable, within two months, to satisfy a company's demand for a connection with

the east German network.

About 30 licences for private satellite links into east Germany have already been granted and four are already functioning. They are provided by three German companies - ANT, Scientific Consulting and Mecom - and by British Aerospace.

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Stanislaw Tyminski salutes a rally in Kielce. He is drawing crowds as large as Lech Wałęsa's.

Interest rates warning to Spanish business

By Tom Burns in Madrid

SPAIN'S businessmen were swarmed yesterday to brace themselves for a continued period of high interest rates. Mr Pedro Pérez, Secretary of State for the Economy, also said the peseta would remain in the foreseeable future in the upper band of the exchange rate mechanism of the European monetary system.

Defending the government's restrictive monetary policies, Mr Pérez said his department's data indicated that the economy was "cooling" as intended, since the increase in domestic consumption was now down to nearly 4 per cent against an 8 per cent growth rate midway through last year.

The policies would not be reviewed, he said, until there were clear signs that the 7 per cent inflation had fallen.

Addressing the Business in Spain conference Mr Pérez forecast that Spain's gross domestic product would continue to grow above the OECD average next year and in 1992, and that the growth would be higher than the increase of the public sector expenditure and

FT CONFERENCE BUSINESS WITH SPAIN; STRATEGIES FOR DEVELOPING COMPETITIVENESS

of the budget deficit.

The cautious government cost controls announced by Mr Pérez, however, contrasted with what he termed the "inconsistent performance" of other economic indicators.

Unit labour costs in Spain had risen, he said, by 12.8 per cent in the past two years and profit margins, in relation to production units, had shown an "equally important advance."

Increased costs and restrictive government policies formed the background to the conference discussions on

strategies for developing competitors. Mr Pérez came under fire from the floor for the administration's failure to develop basic infrastructures, from transport and communications to education and vocational training, that would raise the competitive level of Spanish society.

Other constraints on Spain's corporate growth emerged in a discussion on whether the Spanish stock markets were playing a role in financing domestic business. Mr Pedro Guerrero, chairman of the governing body of the Madrid Stock Exchange, said only 90 of Spain's top 500 companies were quoted on the domestic market.

The biggest disincentive to family-owned companies, who might consider a listing in order to raise capital and expand their business, was the punitive tax measures that such a development would involve.

Addressing alternative methods of financing growth, Mr Timothy Davis, country manager of Chase Manhattan's

Spanish subsidiary, said cross-border activity was the key to future profitability. He said, however, that Spanish companies were at a "clear competitive disadvantage" with their European and global rivals because of the "application of distorting financial controls", such as a current 30 per cent non-interest-bearing prior deposit for foreign loans.

Disagreements emerged in a discussion on the electrical utility in which Mr Fernando de Ybarra, chairman of Seville, a large private supplier, complained of overbearing government intervention on pricing and investment, whereas Mr Feliciano Fuster, chairman of the state-controlled utility Endesa, urged greater regulation and a government-promoted rationalisation of the sector in order to raise its competitive level.

Contrasting views in the banking sector were also expressed by Mr Emilio Ybarra, chairman of Banco Bilbao Vizcaya, Spain's largest banking group, and Mr Arturo Romani, chief executive of Cor-

poración Industrial, the holding company of Banesto, the third-ranked domestic bank.

Mr Ybarra stressed that Spain's banking institutions ought to concentrate on covering their home market and only cautiously approach foreign expansion. "Big corporate business, within the framework of the EC," Mr Ybarra said, "is dominated by some 15 European banks that do not require much more than one office per country in order to operate."

Mr Romani said Banesto's decision to create a holding for its industrial assets marked out a course along which Spanish companies could gain economies of scale and so meet the challenges of single-market Europe.

Other speakers at yesterday's conference were Mr Mariano Rubio, governor of the Bank of Spain, Mr José García Hernando, deputy chairman of the Stock Exchange Commission, and Mr Juan Fernández-Loyos, president of Mapfre Vida, Spain's leading life insurance company.

Turkish miners seek 876% pay rise

A PLANNED strike by nearly 50,000 Turkish miners demanding a pay rise of almost 900 per cent will cut national coal output by almost one-third, union officials said yesterday, Reuter reports from Ankara.

"There is a huge gap between our wage increase demands and employers' offers. It is not possible to reach an agreement," said Mr Mehmet Tezer, chairman of the Ankara branch of Gencel Maden-iş, the miners' union.

He said Maden-iş wanted an 876 per cent increase over the present minimum daily wage of 8,705 lira (£1.63) for 48,500 miners at the Zonguldak mine on the Black Sea coast.

The state-run Turkish Coal Board (TTK) has offered 17,000 lira a day, a rise of 95 per cent. The strike, due to start on November 30, will slash Turkish coal production by 32 per cent, said Mr Tezer.

Soviet food crisis begins to bite

EVERYBODY knows Soviet food shops are virtually empty and that foreign governments are considering emergency food aid. But as starvation beckons, how do Muscovites manage to survive?

The answer – in the rest of the Soviet Union as well as Moscow – is that people queue for hours to buy what little there is. They also use the black market, buy food at their office or factory canteens and accept a monotonous diet.

This was always the way in the Soviet Union. But now, with even basic supplies difficult to come by, people are hoarding food in the belief that there may be nothing tomorrow, thus making the situation worse.

Mr Alexander Sokolov, the director of Gastronom No 60 in central Moscow, one of the better-stocked shops, says: "Every time one of our leaders or an economist appears on television and says things will get worse, people panic and throw themselves on to whatever they can buy."

His shop offers several items, from imported Teachers whisky at Rbs80 a bottle, to potatoes at 50kopeks a kilo.

But the assortment is so erratic that people usually have to visit more than one shop to get the ingredients for a basic meal.

Gastronom No 50, for instance, may happen on a particular day to have sweets – now rare – but no vegetables.

Even butter, eggs, and milk are no longer in regular supply; when they do surface, people may have to queue for between 40 minutes to three hours, until stocks run out.

When a consignment of bananas hit town last weekend, shoppers bought as many kilos as they could carry. And only people with so-called "visiting cards", proving they are residents of the Moscow area, can use the capital's shops.

City authorities would now like to introduce rationing but are not sure they can guarantee even minimum supplies. The situation is far worse in isolated settlements, which may have only one shop with two or three items in it.

The main victims of the increased hardship are Soviet women because most husbands

don't like queuing. "I have three children to feed, including a husband," joked Lydia, a radio journalist.

Shops even have plentiful supplies sometimes – but only of goods which nobody wants to buy. Shelf after shelf in Gastro No 50 is filled this week with boxes of imported Turkish tea, but nobody is touching the stuff.

"Even in our crisis, people aren't buying the tea because it has no taste. The government probably bought it on the cheap, but they should try drinking it," explained Natasha, a secretary.

In another corner of the

Leyla Boulton explains how Muscovites are surviving the food shortage

shop, a saleswoman with a vacant look sits by a couple of boxes of unwrapped, semi-frozen Siberian salmon. But even more surprising than unexpected appearance of decent-looking fish is the fact that nobody is buying it. Why?

"First, because it is expensive at Rbs10.95 a kilo and secondly, because most people don't know how to cook it," according to one shop assistant.

Illustrating the completely unpredictable nature of the central supply system, Food Store No 10 with "milk" and "meat" painted on its windows contains nothing but dirty jars of stewed fruit. It is closed – without explanation.

Apart from office canteens, another source of food for Soviet shoppers is the ubiquitous black market. Shop assistants set aside scarce goods for acquaintances, who will pay the right price. Hard-up pensioners or well-heeled sharks buy up goods in short supply at relatively cheap state shop prices and sell them off at a profit.

Mr Sokolov, who runs Gastro No 60, is sceptical of President Gorbachev's promise of a law and order campaign to improve distribution.

"Of course I observe the law. But course we need to change the problem and create a market," he exclaimed. "We need to conduct a referendum and then introduce market prices."

Polish poll candidate faces prosecution

By Christopher Bobinski in Warsaw

THE dark horse in Poland's presidential race, Mr Stanislaw Tyminski, is facing prosecution despite moderation yesterday and recent suggestions that Mr Tadeusz Mazowiecki, the prime minister, was betraying the nation by planning to reduce state-owned factories cheaply.

Government authorities say Mr Tyminski confused himself over the reasons for the selling price (yet to be announced) of the first five companies, which go on sale later this month.

Hundreds have led to the opening of preparatory legal proceedings against him by the justice minister (in his capacity as prosecutor general) for offending a state office.

If the latest opinion polls are to be believed Mr Tyminski, a 42-year-old Polish Canadian businessman, could push Mr Mazowiecki into third place in next Sunday's election. However, Mr Lech Wałęsa is still favourite to win.

Mr Mazowiecki is trailing Mr Wałęsa in the polls, but the prime minister's chance are likely to improve should there be a second ballot. That will be necessary – with only the two front-runners taking part – if no one wins 50 per cent of the vote in the first round.

Mr Tyminski, who left Poland 21 years ago was completely unknown only a few weeks ago. He has run an unsuccessful campaign criticising the government's IMF-approved economic policies, warning that Poland is being subjected to "foreign economic aggression".

He has a computer company in Canada, and further business, including a cable television network in Peru. He valued his business assets at some \$5m.

The polls show him commanding nearly 20 per cent of the vote. In Kielce on Monday he drew 2,500 people to a rally – as large a crowd as had come to see Mr Wałęsa two weeks before.

Mr Tyminski, who is listed as an independent candidate, has appealed to people disillusioned with Solidarnosc, who admire his personal success and who hope he will be able to represent it on a national scale.

Contenders at 27 of Poland's 49 polls staged a one-day strike yesterday in protest of pay increases being resisted by the government. Recently 40 pits had called for a strike.

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Bosnia elections test stability of Yugoslavia

By Laura Silber in Belgrade

NATIONALIST parties are leading in multi-party elections in the central Yugoslav republic of Bosnia-Hercegovina, according to results based on 30 per cent of the vote.

More than 2m voters overwhelmingly divided along ethnic lines in last Sunday's elections to the republic's parliament and presidency.

The early results indicate that tensions between Bosnia's Moslems, Serbians and Croats have undermined support for Yugoslav-oriented parties; the ruling Communists and the League of Reform Forces, the party led by Mr Ante Markovic, the prime minister.

Narrower, ethnic-based parties have taken all seven seats on Bosnia's collective presidency; final results for the parliament have yet to be declared. Moslems, who make up 40 per cent of Bosnia's population of 4.1m rallied to the Party for Democratic Action

and elected Mr Alija Izetbegovic, its leader, to the presidency.

Serbs - 30 per cent of the population - swung their support behind the Serbian Democratic party, which threatens to set up a parallel government in Bosnia if the Moslems put the Serbs' entrenched rights in question.

The poor showing by the Communists and the League is a blow to Mr Markovic, whose economic reforms have been regularly stymied by the republic's second round of voting takes place on Sunday in Bosnia-Hercegovina and in Macedonia.

Reformed communists and Mr Markovic's party took four out of 11 confirmed seats in elections held on November 11. The two parties will face a challenge from the Party for Democratic Prosperity representing Macedonia's Albanian minority, which took five of the 120-parliamentary seats.

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In the book, based on recent interviews with the former party leader, Mr Honecker heaps criticism on Mr Egon Krenz, his short-lived successor, who took over the reins in East Germany for six weeks last autumn.

Mr Honecker asks in an injured tone why Mr Krenz - who, for six years, was responsible for security affairs in the East German Politburo - was not now facing the same judicial investigations as other former East German party bosses.

Showing the same detachment from reality which characterised his 18 years as party leader, Mr Honecker says opposition to his reign caught him completely by surprise. The moves against him within the



Erich Honecker: Politburo moves were "conspiratorial"

Politburo were "conspiratorial".

In the manner of countless managing directors disposed by machinations of the board of directors, the former leader protests that Mr Krenz and Mr Erich Mielke, the former secret police chief, played out "a disgraceful game behind my back."

Mr Honecker adds to the impression of utter helplessness by declaring he was astonished when Politburo members applauded upon his announcement of his resignation in October 1989. "They all clapped... That had never

happened before in the Politburo."

Mr Honecker declares that he knew nothing of Mr Mielke's countrywide network of nearly 200,000 secret police employees, extrapolating that he thought the number was more like 35,000.

Somewhat in the manner of the Bourbon kings who forgot nothing and learned nothing, Mr Honecker says he was innocent of charges of manipulating elections. He termed later unearthing evidence of electoral fraud "a riddle... For me, electoral manipulation is something terrible."

Bruton to head Irish opposition party

By Kieran Cooke in Dublin

MR JOHN BRUTON has been elected leader of Fine Gael, the main opposition party in the Irish parliament. He replaces Mr Alan Dukes, forced to resign the leadership last week following Fine Gael's poor performance in the recent presidential election.

A farmer, economist and barrister, Mr Bruton, 40, is known

as both a conservative and a radical and has had experience in virtually every government department.

Mr Bruton faces the tough task of reviving Fine Gael's flagging fortunes and presenting the party as a viable alternative to the government led by Mr Charles Haughey, the Irish prime minister, and his

Fine Gael party. In his first speech as party leader, he said there would be a thorough reorganisation of Fine Gael. Mr Bruton also promised early action on several issues, including bringing in divorce laws and re-examining articles in the constitution which lay claim to Northern Ireland.

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EUROPEAN NEWS

Efta comes closer to setting out its European stall

David Buchan and Robert Taylor preview talks with the EC on the establishment of a broader market

THE logjam in the negotiations between the European Community and the European Free Trade Association on the creation of a 19-nation European Economic Area, like those on the Finnish lakes in the early spring, is moving, though it has not yet broken up. Today and tomorrow the two sides meet in Brussels in the hope of making progress.

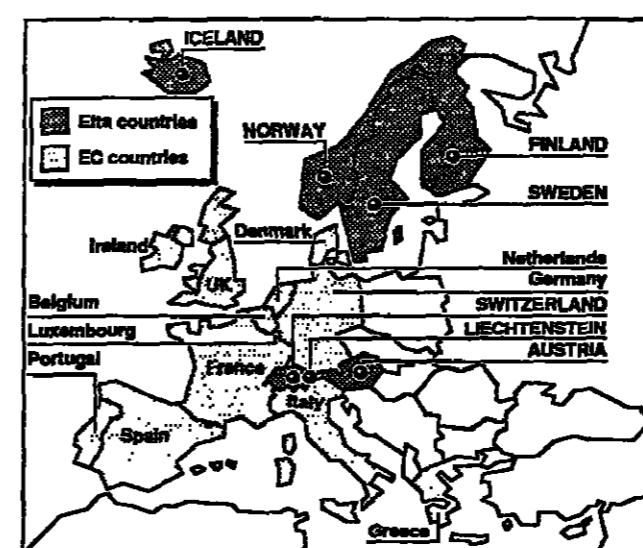
Negotiators do not expect to see a big breakthrough this week but the gloomy atmosphere of their last session in October has certainly cleared away. To everyone's surprise and a few people's horror, the EC-Efta negotiations to extend as much as possible of the Community's single market freedoms of capital, goods and services to the EEA is back on track.

Ministers from both sides can expect to find themselves much closer when they meet on December 4. Efta officials hope agreements can be reached on the EEA by the end of next June at the latest, so the EEA can be ratified by Efta member parliaments before coming into force on January 1 1993 along with the EC's single market.

A growing number of Efta members regard the EEA accord as only a stepping stone on their way to applying for full EC membership. Austria made its application 16 months ago, while the Swedish government announced last month that it wished to join the EC. Finland is less happy about such a move for the moment, anxious not to divert attention from the EEA negotiations or weaken their chances of success.

The big change has come in Norway. The new Labour minority government under Mrs Gro Harlem Brundtland which came into office a fortnight ago after the downfall of the centre-right coalition does not intend to make any quick application for EC membership but it has already announced that it is ready, in order to join the EEA, to repeat Norway's so-called concessionary laws that safeguard the country's industry, fisheries and financial institutions from foreign ownership.

The last government - under pressure from the anti-EC Centre Party - had drawn up a formidable list of exemptions it wanted for Norwegian inter-



such as finance, farming and forestry can adjust to EC or EEA open ownership rules with temporary safeguard clauses. The arrival of Mrs Brundtland this week will be reflected in the Efta negotiating stance on this question which threatened to block progress.

The real problems ahead lie mainly in what kind of decision-making and supervisory bodies will be needed for the EEA. The Efta side has indicated its willingness to establish its own separate competition body to control state aid to companies (which is significant in Austria and Norway) and cartels. This could introduce a significant supranational feature into Efta but the practical question remains of deciding which body should deal with "mixed cases" (involving EC and Efta companies).

However, EC president Mr Jacques Delors and his colleagues are making some tough terms on the institutional question. It has been made clear to Efta there cannot be joint decision-making. What the EC is ready to do is allow the Efta side to have a

say at all stages of the early process of elaborating future EC legislation.

The Efta side fear that even if they gain a hearing early on, they could be presented with unpleasant legislative surprises as *faits accomplis* by the EC council of ministers and the European parliament.

The EC side is, however, willing to allow Efta states to participate in the work of the various EC committees either as permanent or partial members. Considerable progress has been made to involve Efta with the EC in the so-called "linking areas" of the EEA, such as education, research and development and the environment.

A new cloud on the EC-Efta horizon is emerging, however. The poorer southern EC states - Portugal, Spain and Greece along with Ireland - want the wealthier and more industrialised Efta to create a separate financial fund to help them in the single market.

This idea horrifies Mr Delors who sees it as a threat to the EC's cohesion. "Are you ready to do the Community's soul for a plate of lentils?" he asked EC ministers last week.

Spanish church leaders denounce condom campaign

By Peter Bruce in Madrid

A STRANGE alliance of hooligans, priests and housewives has emerged in Spain in response to a surprisingly frank SSM government campaign on radio and television and in newspapers to encourage teenagers to use condoms.

On Monday Cardinal Angel Suaq, head of the Spanish Bishops' Conference, denounced the campaign in the fiercest attack by the Catholic Church in eight years of Socialist government.

Not long afterwards fascism thugs ran around one of the great centres of Castilian catholicism, Valladolid, smashing all but two of the 47 telephone kiosks carrying the campaign slogan: "Pontolo, Pontolo" ("Put it on, put it on him").

In Madrid today a group of mothers planned to launch a legal campaign to stop the condom advertisements, citing infringements against laws protecting the family and pri-

vacy, the Spanish constitution and the European convention on human rights.

The condom campaign is further evidence that outside its colourful religious rituals, Spain is no longer a Catholic stronghold. Despite the fascist attacks in Valladolid, not even the main right-wing political party, the Partido Popular, has dared oppose the campaign for fear of alienating voters. Last year only 39 per cent of taxpayers elected to allow 6.5 per

cent of their dues to be paid to the Catholic church.

The country does, however, have growing AIDS and abortion problems. One in four pregnancies now ends in abortion (in Spain or abroad, mainly in London). There were 135,000 abortions performed in 1989, 105,000 of them illegal. Worse, Spain now has Europe's third largest number of AIDS sufferers - 6,210 - with between 800 and 900 new cases being diagnosed every quarter. That is double the rate reported in 1988.

Nevertheless Cardinal Suaq, who has fought and lost a string of battles with the Socialists, mainly over religious education and abortion, accused them of "abusing their power" by "imposing a lay culture" devoid of values on the country. The Vatican has also expressed its horror at the campaign and asked pharmacists not to sell condoms.



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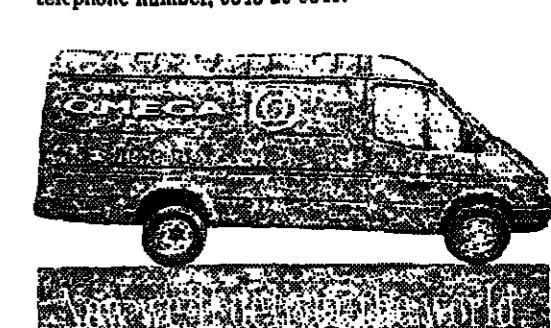
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INTERNATIONAL NEWS

THE MIDDLE EAST

Saddam tells deputies to free all German hostages

By Victor Mallet, Middle East Correspondent

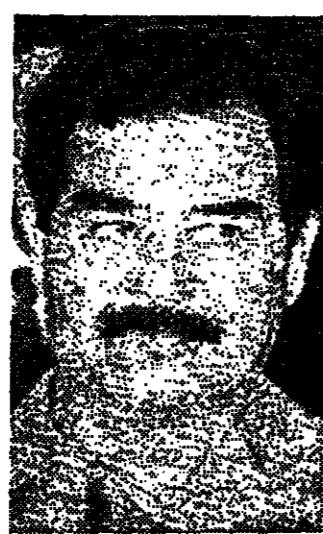
PRESIDENT Saddam Hussein of Iraq, in a further attempt to divide the international community, yesterday called on Iraq's subservient National Assembly to release all German hostages held since the Iraqi invasion of Kuwait in August.

At the same time, the assembly passed a law mandating the death penalty for anyone hoarding grain, and providing for a government monopoly of the cereals trade and bans on private sales by farmers or merchants.

Baghdad Radio quoted Mr Saddam as urging the Assembly to release the 180 or so remaining Germans — 44 of them held as "human shields" at strategic sites — because Chancellor Helmut Kohl had called for a peaceful solution to the Gulf crisis when he met President George Bush.

"Records of Arab history have not registered that Germany has done anything wrong to the Arabs," the letter said, adding that statements by Mr Kohl and former West German Chancellor Mr Willy Brandt had revived hopes of Iraqi-German friendship. It was not immediately clear when the Germans would be freed.

Mr Saddam's call received a universal welcome in Bonn. Coming just 12 days ahead of the German general election on December 2, it seems likely to give a further modest political



Saddam: boost for Kohl

boost for Mr Kohl.

Mr Hans-Dietrich Genscher, the foreign minister, said in Paris he hoped it was a prelude to freeing all hostages from other nations. He denied that it was an attempt by Mr Saddam to drive a wedge between members of the anti-Iraq alliance.

Iraq has already released all French hostages following mediation by the Palestine Liberation Organisation, one of Iraq's allies.

In Amsterdam yesterday, two Dutch dredging companies said Iraq would release 215 for-

sign dredging workers, including 105 Dutch nationals, by the middle of next month.

In Baghdad, a delegation of Swiss politicians seeking the release of 24 Swiss citizens and a number of other foreigners working for Swiss companies said Mr Saddam had promised to free some of them.

Three Canadian parliamentarians were also in Iraq yesterday for talks with Iraqi officials aimed at securing the release of 45 Canadians.

Turkey, an important member of the anti-Iraq alliance, will not restrict the flow of the Bosphorus to the Tigris to put pressure on Iraq, according to the Turkish ambassador in Washington, quoted by the Anatolian News Agency.

As the US sought to gather support for a UN resolution authorising the use of force to drive Iraq out of Kuwait, advocates of a negotiated settlement continued to seek other ways of ending the crisis.

King Hassan of Morocco, whose call for a full-scale Arab summit fell on deaf ears, suggested yesterday that there could be a smaller meeting between Iraq and its Arab opponents as a first step.

Mr Alexander Belonogov, Soviet deputy foreign minister, told Pravda newspaper that the door should not be closed to a dialogue with Iraq "although we firmly disagree with its actions".

before allowing King Hussein's plane to cross its airspace on the way to Oman — are having an effect.

Jordan's decision late in October to ban the shipment of all goods, including food and pharmaceuticals to Iraq and Kuwait, was meant as a clear signal to the international community that it was intent on enforcing UN sanctions against Iraq.

That action, among others,

was rewarded with a favourable recommendation from a special UN envoy, who visited Jordan in October, on the need for immediate financial assistance to help the Jordanians cope with an economic crisis that becomes more acute by the day.

Other recent indications of a slight shift in the Jordanian position include the statement made this month of Crown Prince Hassan — the king's brother and heir to the throne

— in which he said that a

successive border incursions in which two Israeli soldiers were killed and the perceived mounting strength of Islamic fundamentalists have provoked loud expressions of disquiet about the situation in Jordan by Israeli politicians and military officers, Hugh Carnegy writes from Jerusalem.

Mr Yitzhak Shamir, the prime minister, has spoken this week of his concern over what he called "Islamic hysteria" in Jordan. Senior officials have speculated that King Hussein appears increasingly vulnerable and may not be able to survive the Gulf crisis.

An immediate worry is of increased incursions like the two this month along the normally quiet Jordanian border, which the Israeli military regards as a test of the con-

trolic exercised by the Jordanian authorities over radical Palestinian and Islamic groups. The longer-term worry is of widespread instability in Jordan, which forms a land bridge between Israel and Iraq and where popular support for President Saddam Hussein is strong. Israel has sent discreet messages to King Hussein during the Gulf crisis seeking to assure him that Israel wants to see him maintain his hold.

However, the frequent public expressions of doubt in his ability to do so — especially from Israeli government ministers who openly say they want to see Jordan form a Palestinian state — tend only to fuel Jordanian and Palestinian suspicions about Israel's true motives.

that about 200,000 Jordanian passport holders have returned since the crisis erupted — have been spreading negative stories about the invasion.

At the same time few Jordanian families have escaped the financial consequences of the crisis one way or another. Remittances from Kuwait have stopped; unemployment, already high, is on the rise and may reach 40 per cent by early next year; very few tourists visit Jordan these days; construction activity is likely to slow to a crawl by the end of the year; and, perhaps worst of all, funds from wealthy Gulf benefactors have all but dried up.

The situation would be even more disastrous if Jordan was obliged to pay its debts, but it has, like other states directly affected by the crisis, declared a virtual moratorium on repayments on its unmanageable \$60 billion debt.

Concern over disappearances in Morocco

By Victor Mallet, Middle East Correspondent

AMNESTY International, the London-based human rights group, has expressed concern about the fate of hundreds of civilians from southern Morocco and the Western Sahara who seem to have disappeared after being arrested by Moroccan security forces.

In a report published today, Amnesty says a proposed UN-sponsored ceasefire in the conflict between Morocco and the Polisario Front, followed by an amnesty for political prisoners, should include an inquiry into all cases of "disappearance".

The organization says it cannot confirm a list of more than 800 "disappeared" people compiled by the Salaman Red Crescent, but it believes that several hundred civilians arrested between 1975 and 1987 may still be held.

Morocco took control of the former Spanish colony of the Western Sahara in 1975. Polisario is fighting for the territory's independence.

Amnesty — which also accuses Polisario of holding and reportedly torturing prisoners without trial — says those who have "disappeared" in Moroccan government custody include civil servants, traders, pastoralists, housewives and journalists.

"Morocco's 'Disappearances' of people of Western Saharan Origin," Amnesty International, 1 Easton St, London WC1X 8DZ.

Jordanian officials complain that the west has been extremely parsimonious in providing assistance and they blame the US for showing its displeasure with Jordan by blocking the disbursement of aid. The only assistance thus far has come from Germany with an additional amount pledged by Japan.

These officials say, and there is no reason to disbelieve them, that unless Jordan receives substantial assistance by next year it will find itself in a really parlous condition with foodstocks running down and items such as medicines in short supply.

While there may be some muted criticism in private of the man most immediately responsible for Jordan's plight, namely Iraq's President Saddam Hussein, there is certainly no sign of this in the local press which continues to be steadfast in its support of Iraq and to give no space to opposing viewpoints.

A prominent Palestinian who has tried to argue for a more neutral stand on the crisis said that he had been subjected to "intellectual terrorism". For one thing, he had been accused of being "too objective".

King Hussein himself faces a similar dilemma. While his expressions of understanding for the Iraqi position have won him unprecedented popularity in Jordan, there is also a potential cost. Jordan's monarch is riding a potentially unruly tiger and neither he nor anyone can predict how the Gulf crisis will evolve.

Human rights often violated in Iran

By Scheherazade Dameshki

HUMAN rights violations are frequent in Iran and government action to prevent them has been insufficient, says a United Nations report. The document was compiled by Mr Reynaldo Gallegos Pohl, a UN Human Rights Commission representative, after a visit in October, his second in a year.

His earlier study, published in February, was condemned by the Mujahideen opposition as "biased in favour of the Khomeini regime and its executioners". Mr Pohl, a Salvadorean, rejected the charge but said he had at the time been unable to investigate fully.

This week's report said that "the enormous quantity and variety of allegations and complaints received from very diverse sources... [support] the belief that human rights violations occur frequently in the country". But it noted that Iran had started to implement recommendations, such as allowing the International Committee of the Red Cross to visit prisons.

Reverend Pohl from Rome, Mr Giulio Andreotti, Italy's prime minister, will visit Iran, though no date has been fixed. Italy was the last European Community member to restore links with Iran since a February 1989 vote to withdraw similar envoys to protest over a death threat on British writer Salman Rushdie.



Five die during Israeli action in Lebanon

By Hugh Carnegy in Jerusalem

ISRAELI troops and a group of Palestinian guerrillas have clashed in Lebanon during an operation by Israeli forces north of the border "security zone" they occupy, amid deepening concern in Israel over developments in Lebanon.

At least four Palestinians, said to be from the Palestinian Struggle Front, and an Israeli lieutenant were killed in the clash, which took place on

Monday around the village of Ain Atta. It was the third ground operation this month launched by Israeli forces north of the security zone.

The Israeli authorities are worried about increased guerrilla activities in southern Lebanon by Palestinian and Islamic groups following the withdrawal of Israel into the area of three militias, Hezbollah, Amal and the Druze

Progressive Socialist Party, under President Elias Hrawi's Syrian-backed plan to reunite the city.

Israel has said it will not tolerate any threat to control over the town of Jezzine, well north of the security zone, by its Christian militia surrogate, the South Lebanese Army.

Meanwhile, the main Christian militia in Beirut, the Lebanese Forces, are worried about the security of their Christian community in East Beirut.

US sets out tough nuclear conditions on Pakistan aid

By Lionel Barber

THE US, which last month halted its aid to Pakistan after unearthing fresh evidence of the country's efforts to develop nuclear weapons, has spelt out tough conditions before military and economic assistance can resume.

Mr Robert Oakley, US ambassador to Pakistan, has told the new government in Islamabad that it must prove that it does not possess nuclear weapons. This goes a step further than the earlier US requirement that Pakistan merely demonstrate that it does not possess a nuclear explosive device.

Mr Oakley made public the stiffer conditions in a letter to the Pakistani Nation magazine. The tougher US stand stemmed from a spur in Pakistan's nuclear weapons programme during a period of high tension earlier this year between Pakistan and India over the disputed state of Kashmir.

The Washington Post reported yesterday that at a plant in Kahuta, roughly 25 miles from Islamabad, Pakistan appeared to have resumed its enrichment of uranium to the quality required for nuclear weapons. This activity contradicted earlier Pakistani assurances that it would be stopped.

At the same time, Pakistan took steps which led US observers to believe that it might deploy nuclear weapons on F-16 fighter jets. The Post reported.

These moves so alarmed the Bush administration that it declined to accept Pakistani assurances that it has "no nuclear explosive device" — the key condition for sending aid to Pakistan as required by an amendment to the Foreign Assistance Act.

During the 1980s, when Pakistan was a vital conduit for aid to the anti-Soviet Afghan rebels, successive administrations saw these assurances as virtually routine. But the withdrawal of Soviet troops from Afghanistan coupled with evidence that Pakistan has continued to pursue its nuclear weapons programme has meant that Washington longer was willing to turn a blind eye.

Congress too, has urged the administration to toughen its stand before resuming economic and military aid totally roughly \$50m.

Mr Oakley was unusually explicit in his letter to the magazine published this week. The executive and legislative branches were agreed that "the definition of possession... applies to components of a nuclear device, not only to an assembled device".

The new Pakistani government has pledged to make the country self-reliant and to resist compromise, and the nuclear weapons row has strained relations between Washington and Islamabad. India also argues that its nuclear programme is peaceful.

Australian unions accept pay restraint in return for tax cuts

By Kevin Brown in Sydney

THE Australian government yesterday announced a deal with the trade union movement under which it will increase tax cuts in return for continued wage restraint.

The deal will help curb inflation, which is now expected to fall below 6 per cent early next year, and should improve the prospects for a further agreement with the unions for 1991-92.

The pact will cost A\$450m

(£160m) this year, and A\$1bn in a full year. Mr Paul Keating, the Treasurer (finance minister) said most of the lost revenue this year would be financed from windfall gains in taxation caused by higher oil prices.

The deal follows an unexpectedly small increase in inflation in the September quarter, when the consumer price index rose by 0.7 per cent, compared with forecasts

of 1.5 per cent, cutting the annual rate from 7.7 per cent to 6 per cent.

The September CPI increase would have triggered equivalent pay increases under the terms of the accord with the unions, the government's main weapon for restraining wages growth and reducing industrial unrest.

However, the unexpectedly low increase provided a relatively low cost opportunity for not properly preparing the public or Congress.

Mr Keating said the deal would cut aggregate growth in wages to 6.25 per cent this year, and should push inflation below 6 per cent by next June.

Analysts said inflation was expected to rise in the December quarter as the effects of oil price increases work through, but could fall below 6 per cent as early as March.

The revised deal is subject to

confirmation by a special conference of the Australian Council of Trade Unions (ACTU) next month, and that is unlikely to be rejected because of the unions' strong support for the accord.

The Confederation of Australian Industry, the main employer organisation, said the deal provided an opportunity to make further inroads into Australia's inflation rate.

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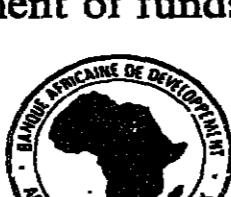
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African Bank seeks donors as hard times close in

Some believe replenishment of funds for soft loans should be kept to 50%, reports Tony Hawkins



top-up in the sixth replenishment of ADF resources, which would mean an injection of \$4.75bn to its concessionary lending over the next three years.

It is easy to make the case for greater generosity, since not only is the ADF by far the brightest star among Africa's multilateral institutions — which may not mean much — but it has set itself a set of goals with which few donors can argue.

The bank's president, Mr Babacar Ndiaye, identified five corporate goals for the institution: easing the debt burden, boosting intra-African trade (less than 5 per cent of the region's total trade), private sector promotion, encouraging increased participation of men in development, and halting environmental degradation.

Since the fund's establishment in 1974, agriculture has been the chief beneficiary of its activities, absorbing 36 per cent of disbursements, followed by transport with 21 per cent and public utilities with 17 per cent.

Powers though the case is for a 75 per cent replenishment of the fund, some donors are determined to keep the replenishment to a maximum of 50 per cent or even less.

While accepting that Africa needs more resources, they argue that the bank group should consolidate. They see the five-fold growth in loan approvals during the 1980s — up to \$2.5bn last year — as evidence that the ADF is trying to do too much too quickly. While disbursements have grown even faster — up seven-fold since 1980 to \$1.5bn in 1989 — less than half (\$6.8bn) of the total loan portfolio of \$15.8bn had been disbursed by the end of last year, raising doubts about the absorptive capacity of recipients.

Donors are on weaker ground in criticising the ADF for "goal proliferation" — trying to implement divergent policies over too broad a front. In fact, Mr Ndiaye's key objectives —

boosting regional trade, creating viable economic unions, promoting private enterprise — are closely integrated, while women in development and the environment are objectives close to the heart of big donors.

Despite this, there is, inevitably, greater agreement on broad goals than on how to get there, and on how much aid will be needed. This is the absorptive capacity argument once again, but in a different guise.

As one donor puts it: "We worry about lending into a vacuum — supporting projects that are worthwhile in their own right but which come short because the infrastructure simply isn't there."

Infrastructure inadequacy takes many forms in Africa — impassable roads, obsolete telecommunication systems, an acute scarcity of skills, especially at technical and managerial level and, above all, a tiny, fragile private enterprise sector.

If the past is any guide, getting the donors to pledge the replenishment funds may turn out to be the least of the ADF's problems. Making the funds work will be much more difficult.

Hussein
es Tony Waller
Human rights often violated in Iran
res
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AMERICAN NEWS

Fall in US home starts greater than forecast

By Michael Prowse in Washington

US HOUSING starts fell more sharply than expected in October, adding to fears that the US economy is moving rapidly into recession.

After seasonal adjustment, starts fell 6 per cent to 10.0m units, the lowest level since June 1982.

The fall followed a revised 2% per cent decline in September. Analysts had been expecting starts of about 10.0m last month.

Officials said housing starts had fallen for nine successive months - the longest stretch of poor figures in the index's 31-year history.

The index is 27 per cent down compared with October 1989. Building permits, the best indicator of future construction activity, also fell sharply

last month, to 925,000. This is the lowest level since mid-1982. Permits have fallen nearly a third in the past year.

A housing recession is well established along the north-east coast of the US and in parts of the south. But yesterday's figures indicate the west coast may also be in trouble; starts fell 17 per cent to 265,000 in the region, which is dominated by California. This compares with 327,000 in October 1989.

The Midwest remains the most buoyant region, although even here starts fell 3% per cent last month.

After months of weakness, starts rose in the depressed north-east. But officials dismissed this as a statistical aberration reflecting the draw-

ing down of old housing permits.

Buildings with five or more family units remain the weakest part of the housing market. Such starts fell 25.7 per cent last month to 156,000 - the lowest level since this sub-index was created in 1963. A healthy level of starts for multi-family units, which were adversely affected by the 1986 tax reforms, would be about 500,000 a month.

Before yesterday's figures, some economists had argued the housing market might soon hit bottom. Expectations are now likely to be revised down. October's figures suggest the bottom in this cycle may turn out to be closer to the low of 843,000 starts reached in January 1982.

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Dominican Republic strike in second day

By Canute James
In Kingston

HEAVILY armed soldiers and police patrolled deserted streets in the main cities of the Dominican Republic yesterday, the second day of a general strike called by unions and supported by opposition parties.

One group of unions is calling for economic changes to end shortages of food, electricity and petrol, while another, supported by the main opposition party, wants the resignation of Mr Joaquin Balaguer, president of the Caribbean state of 7m people.

Two bombs exploded in Santo Domingo, the capital, on Monday, and local radio said four people were injured. In an apparently vain attempt to blunt the effectiveness of the strike, the police arrested over 200 union leaders and strike organisers over the weekend.

Mr Balaguer, who started a sixth, non-consecutive term in August after a closely contested election in March, said on Sunday that he was willing to call a new election in 1992, two years before a vote is constitutionally due.

He described this week's general strike, the second since August, as "subversive". Fourteen people were killed in the August strike and more than 50 injured. The country's economy has been suffering from a shortage of hard currency for the past three years, and has been unable to meet all its debt service obligations and import requirements.

The IMF has also decided to extend the coverage of compensatory financing. Until now only workers' remittances and travel receipts could be included in the calculation of export shortfalls, but from now on those resulting from shortfalls on receipts from pipelines, canals, shipping, transport, construction and insurance will also be included.

In adopting these changes, the IMF stresses that the basic principle of balance of payments still applies, as linked to the strengths of the adjustment or reform programme and capacity to repay.

The Fund stressed the need for "bold and comprehensive growth oriented structural adjustment programmes that would reinforce member countries' capacity to react to such unexpected shocks."

through the use and adaptation of existing instruments available to the IMF."

This is because, unlike the two previous oil shocks, many more countries now have programmes in place with the IMF.

Moreover, the Fund believes that the provision of additional finance should be linked to existing programmes involving improvements in economic performance.

In particular, the executive board of the IMF has decided to suspend until the end of next year the present annual, three year and cumulative borrowing limits for its standby facilities.

These are, respectively, a maximum of 90, 270 and 400 per cent of member quotas or subscriptions.

But the overall upper limit of 110, 330 and 440 per cent for its extended lending arrangements respectively will be retained.

Until now the IMF has not been able specifically to compensate for economic shocks caused by sharp increases in the price of oil imports. The executive board has now agreed to introduce until the end of 1991 an oil import ele-

ment into the compensatory facility to cover excess costs of imports of crude petroleum, petroleum products and natural gas.

Access under this oil import element will be up to 82 per cent of quota, with 50 per cent of the total being available immediately upon approval by the Fund board.

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It is the second strike since August, when protests left at least 14 people dead and 60 wounded in clashes with security forces.

The unrest began after the government imposed measures recommended by the International Monetary Fund that ended subsidies on many items, including food staples.

Fujimori enjoys unenviable task

Peru shows signs of responding to shake-up, writes Sally Bowen



Fujimori: bold campaigns have won international applause

goal of 12 per cent already has IMF blessing.

Other swift reforms have included a new tariff structure, opening Peru to a wider range of cheaper imports, an anti-monopoly decree and the start of a long-awaited overhaul of Peru's inefficient and costly ports and customs services.

Sweeping changes in the basic tax structure and a privatisation plan for selected state enterprises are in the pipeline.

Some corrective economic measures were taken earlier this month, including suppression of the temporary 10 per cent surcharge on top of import tariffs for the higher two brackets (goods subject to 25 and 50 per cent).

This is, it is hoped, will boost demand for imports and reduce the current trade imbalance, which has allowed Peru to build up international reserves from \$100m (£51m) when Mr Fujimori took over to \$600m by the end of last month.

While this is reassuring, continued central reserve bank purchases of dollars to prevent the overvalued inti from strengthening further and harming already beleaguered exporters, are aggravating

inflationary pressures. Peruvians are having to become accustomed to very different presidential style. Unlike his predecessors, Mr Fujimori is no orator. He can make the most daring initiatives sound cautious. But his "oriental" caution and courtesy have produced more positive responses from wary international organisations and equally dubious US drugsmen that former President Garcia's dramatic thundering.

Only occasionally does he let fly. Slot-holed congressmen have found themselves at the receiving end of his sometimes acerbic tongue. Judges have been in his sights since his inaugural address when he dubbed the seal of the Peruvian judiciary "the palace of injustice".

Constitutionalists were angered by a supreme decree, described as autocratic, which will restrict an ancient presidential right to pardon those imprisoned for long periods without trial. Judges were enraged when, in a rare democratic speech at one of Lima's crowded and dangerous prisons, he called judges "jacks and scum".

Mr Fujimori's current target is Peru's powerful Roman

Catholic church. With United Nations funding of \$12m Mr Fujimori has launched a family planning campaign, defending the right of the poor to enjoy what most middle- and upper-class Peruvians take for granted. He called opposition churchmen "medieval and recalcitrant".

Already, free contraceptives and advice are being handed out. In his hundred-days address an undaunted Mr Fujimori reiterated that his government "will not see the country populated by starving children, eating rubbish and often turning to prostitution in order to survive".

In both of these initiatives, Mr Fujimori shows the same sureness of touch with the common people as he showed in his electoral campaign. A poll in Lima last week showed 63 per cent of Peruvians supported the government's family planning campaign. And Mr Fujimori's personal popularity, though lower at the same stage of his administration than that of either presidents Fernando Belaunde or Garcia before him, is unwavering at around 57 per cent.

Mr Fujimori needs to nurture that common touch. He is unprecedentedly alone in a country with only 10 years of democratic tradition. He has no solid class base, far less a unified party behind him. The fragmented Congress, more concerned in the lower house with jockeying for temporary political advantages and alliances, has hardly begun to legislate.

The backing afforded Mr Fujimori by the Peruvian army and his reciprocity in strengthening its law-and-order powers have increasingly led to charges of militarisation. But the president replies: "What do you want? A continuation of chaos and disorder or a government that really governs and defends order?" So far, the answer seems clear.

offices were one of the largest of Laventhal's 50 regional operations.

Laventhal declined to give full details of its financial position, but said that its bank debts currently stood at about \$35m. Liabilities, including contingent liabilities, "far exceed assets", it said.

US accountancy firm seeks Chapter 11 protection

The firm had grown to rank seventh in US through a series of acquisitions over the past six years.

Laventhal said that it had made arrangements for its partners to acquire the rights to provide a service for clients, but was unable to supply further details on how such han-

doers might be effected. Some initiatives were apparently being taken by local offices, however.

Partners at the firm's Ohio office said they planned to form a successor entity which would continue servicing customers and were contacting clients about this. The Ohio

WORLD TRADE NEWS

US and EC force Japan to delay hi-tech plans

By Stefan Wagstyl in Tokyo

THE US and EC have forced Japan to delay and dilute proposals for a \$1bn (£500m) multinational collaborative research programme into Intelligent Manufacturing Systems, or computer-integrated factory automation.

Arguments over the scheme highlight tensions over high-technology trade and intellectual property rights and especially, US and European fears that Japanese companies would be the main beneficiaries of a Japanese-led collaborative research project. In Tokyo yesterday, the three trade partners signalled agreement in principle to a joint research project. Countries grouped in the European Free Trade Area - Australia and Canada - attending as observers, indicated they would participate.

The partners expect to start a feasibility study early next year, taking a year to complete. It will cover funding, choice of research areas, and intellectual property rights. The research would be carried out at the pre-competitive stage of development by participating government institutes and companies.

Agreement on a feasibility study, itself yet to be formally adopted, is a far cry from a scheme put forward earlier this year by Japan's Ministry for International Trade and Indus-

Italtel in Soviet telecoms venture

ITALTEL, the Italian state-controlled telecommunications maker, yesterday gained a significant foothold in the Soviet market with a joint venture deal to produce its Line 02 Digital switching system in Leningrad, Quentin Peel reports from Moscow.

The agreement signed by Italtel, in which AT&T of the US has a 20 per cent stake, and Krasnaya Zarya (Red Dawn), the largest Soviet telecommunications maker, provided for eventual annual production of 15m lines from its hardware with US software "know-how" and European expertise in precision equipment.

But companies and government officials in the US and the EC feared Italtel's proposals would result in a one-way flow of technology from the West into Japan. They were concerned about the dominant role Miti proposed for its factory automation systems already in operation around the world into a system based on common standards. Miti hoped to marry Japanese skills in hardware with US software "know-how" and European expertise in precision equipment.

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Italtel, a subsidiary of IRI, will have 40 per cent of the initial share capital, investing some Ecu23.5m (£16.7m), with a second contribution to basic capital of Ecu3.5m after 10 years. Krasnaya Zarya's 60 per cent stake is in the form of the infrastructure and some production equipment. Production is supposed to begin in Leningrad, and in a second plant in Abkhazia, Georgia, in 1992. Output will build up to full capacity in five years.

The result is the scheme discussed yesterday in which the emphasis is on collaboration, including decentralisation of research. The work of the project's secretariat will be shared by the EC Commission, the US Commerce Department, and Miti.

It was intended to start producing hard-currency profit from the eighth year of manufacture - year 2000 - as a result of selling the equipment to western Europe. The Soviet plan for overhauling its telecommunications system requires production of 5m lines a year by 1996, giving it a lead over Japan's 1990 target of 3.5m lines.

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Both sets of credits would be on a 240-day roll-over basis, it is understood.

The present Soviet system is almost entirely based on mechanical switching, and is overladen.

Gucci misses out as tension rises in Seoul

John Riddings on why South Koreans find market liberalisation hard to stomach

MERCURY Sable is back in car showrooms in downtown Seoul.

Like other foreign products, from Gucci clothes to Burberry raincoats, the American car had been removed during a public campaign early in the summer against "luxury imports".

But while the Sable and some of the other foreign products are back on display, trade relations are not back on track.

A series of new disputes, the nearing conclusion of negotiations in the Uruguay Round of the General Agreement on Tariffs and Trade, and emotional coverage of the issues in the Korean media, have raised new tensions and threaten a further deterioration in trading links.

Over the last two weeks, senior US officials visiting Seoul have expressed dissatisfaction at the pace of market liberalisation and reforms.

Last weekend, the National Council of Consumer Protection Organisations, a coalition of 10 Korean consumer groups, threatened to launch a nationwide boycott of US goods unless Washington apologised for its demands.

At the root of trading partners' concerns is a feeling that the substantial progress made since the difficult years of 1987 and 1988 is being undermined.

"US-Korean trade relations were in very good shape last year, following the agreements we had in spring 1989. There was a good feeling about how things were going," says a senior US official in Seoul. "But then those things started to sour again."

He cites the anti-import cam-

paign, problems in implementing agreements and the decision to delay by one year a tariff reduction plan, as marking a change in direction, away from liberalisation, by the Korean government.

"Now Korea is playing a much more limiting role in the Uruguay Round, adapting, you might say, a minimalist approach to market opening."

The disputes fall into several areas. In agriculture, the government is seeking to appease the anger of local farmers who feel threatened by the impact of liberalisation on their highly protected and inefficient industry. As a result, it has decided to exclude 15 items, including rice and barley, from liberalisation measures to be discussed during the Gatt talks in Geneva.

With respect to the opening of Korea's highly regulated capital markets, trading partners have expressed concern at the slow pace of reform and are demanding an end to discriminatory treatment of their financial institutions.

Earlier this month, Mr Charles Dallara, the assistant US treasury secretary for international affairs, expressed disappointment with the results of negotiations in Seoul.

He warned that "the frustration level in Washington is high" and said that the passage of the Riegle Bill, which provides for retaliatory action in the financial sector, was now more likely.

Broader concern surrounds the various public campaigns

against "excessive consumption". Korean officials and consumer groups argue that restraint and austerity are necessary at the moment, citing the slowdown in the economy and fears that conspicuous spending will exacerbate social tensions.

"We have nothing against promoting austerity," responds an official at a European embassy, "but there has been a definite tilt of anti-imports in these public campaigns, and the Korean government has been very slow in correcting this." While the Sable is back on show, sales remain much lower than earlier in the year, while some Burberry and Gucci outlets remain closed.

In the last few days, the Korean government has attempted to ease the problem. In meetings with Mr Richard Solomon, US assistant secretary of state for east Asian and Pacific affairs, Mr Lee Seung Yun, South Korea's minister for economic planning, sought to assure Korea's largest trading partner that the austerity campaign was a private initiative and not aimed against imports.

In the case of financial and agricultural market liberalisation too, Korean officials are clearly anxious about the rise in tensions.

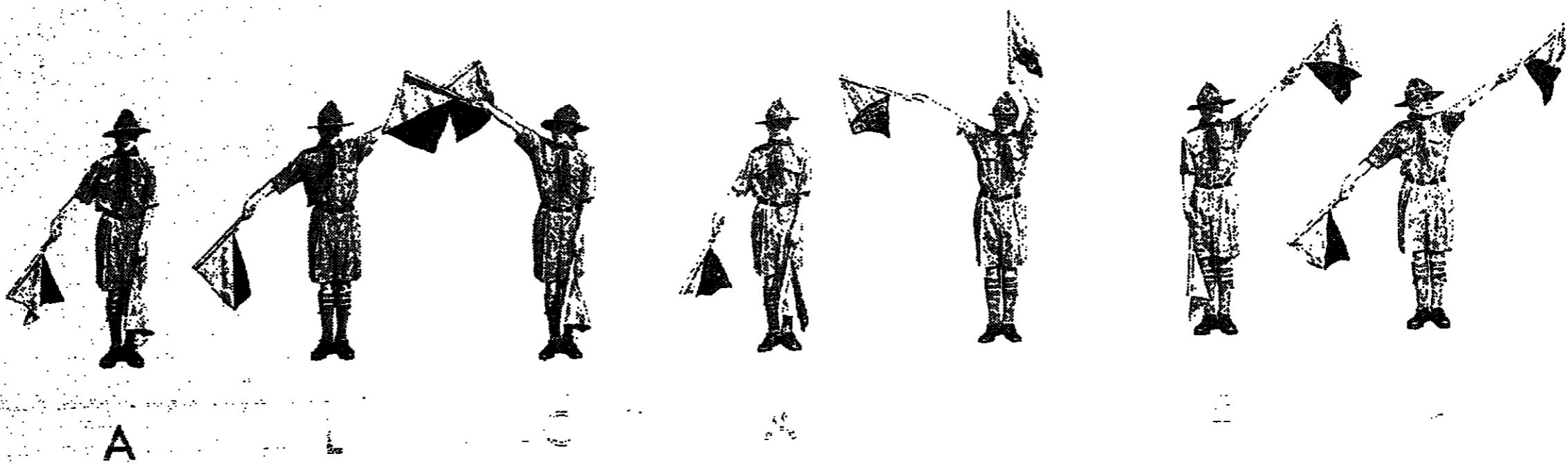
"We are very worried about the prospect that the US might enact the Riegle law," says Mr Kim Hongsoo, counsellor to the minister of finance.

He argues that much of the problem arises from a lack of understanding. "The US sounded like evangelists," he says, referring to their arguments.

Broader concern surrounds the various public campaigns

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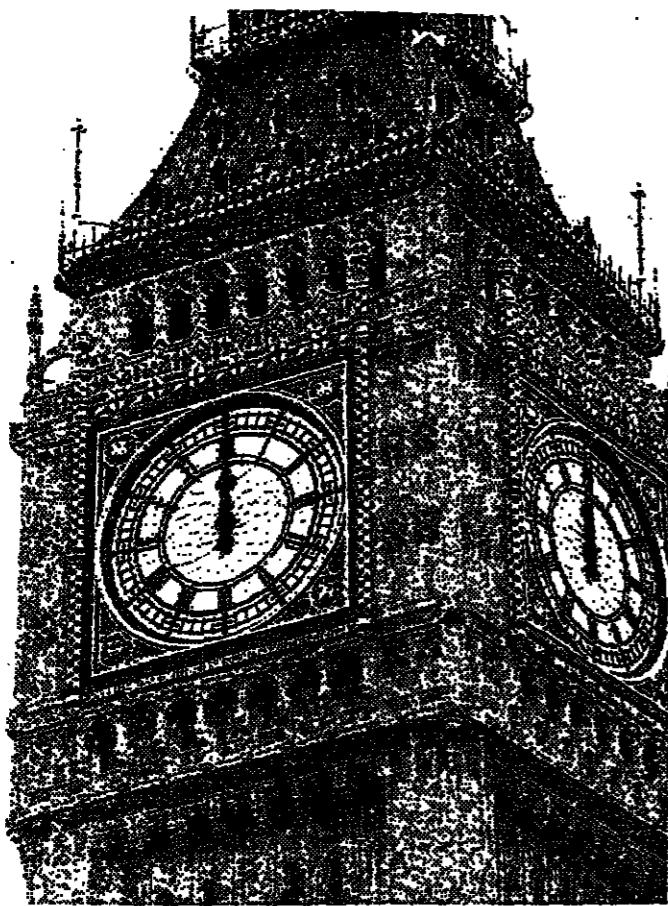
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UK NEWS

THE CHALLENGE TO THATCHER

With a rush the news sweeps out from committee room 12

By Ivo Denslow, Political Correspondent



High noon at the Palace of Westminster

MPs see an end to Thatcherism in the second ballot

By Philip Stephens, Political Editor

IT WAS the death of Thatcherism: even if the Prime Minister defies the odds and wins the second round of voting then she will emerge defeated in victory. Before then, she will face pressure to withdraw from the race.

That was the sombre – and unhappy – judgement of her peers at Westminster last night.

Even before the result was announced the steady stream of Conservative MPs – loyal and dissident – who filed into Committee Room 12 of the House of Commons yesterday were agreed on one thing.

If Mr Michael Heseltine forced her to a second ballot, they judged, then Mrs Thatcher's grip on her party and her government would be broken. The Conservatives were the party of loyalty and unity – it would have assassinated their most successful leader and prime minister this century.

She said last night that she would fight on. But even if she achieves the necessary simple majority over Mr Heseltine in a second ballot, many of her supporters believe she could not lead her party to anything but defeat in the next general election.

The already-rehearsed message she will be receiving today from the party's grandees is that she should now stand down in favour of one of her Cabinet colleagues.

If she asks – and she may not – Lord Whitelaw is ready to advise her to stand aside. So too is Mr George Younger, her campaign manager in the leadership contest. The other "men in grey suits", the executive officers of the 1982 committee and the party whips, would carry the same message to Downing Street this morning.

She has just a few hours to decide whether to reverse the decision that she announced on the steps of the British Embassy in Paris. Earlier, senior members of the party had tried, and failed, to persuade her to say something far more ambiguous.

Nominations for the second ballot close at noon tomorrow. Mr John Major, the Chancellor, and Mr Douglas Hurd, the Foreign Secretary, are the most obvious candidates. But they cannot stand unless she withdraws.

Her colleagues believe that if she refuses, then the momentum established by Mr Heseltine may well sweep her arch-opponent to victory. The man she described earlier this week as a "corporatist" and "interventionist", the man she believes is a European federalist, would replace her in Downing Street.

He might well do anyway. Her own victory first-round win against Mr Edward Heath in 1975 made her unstoppable. But at least another candidate would offer a plausible alternative to the former defence minister.

If that assessment sounds overly-pessimistic, it was the one being offered from almost all sides of a bitterly-divided Conservative Party yesterday. Only the most ardent loyalists thought the Prime Minister could or should survive. The fixed expressions on their faces suggested even some of those had doubts.

Senior figures in the party were thinking the unthinkable before it happened.

In Paris, Mrs Thatcher's closest aides had drafted a statement for her to deliver from the British Embassy in the event of second ballot. While still leaving open the possibility of her withdrawal from the party's recent self-destruction,

she would fight and fight to the last vote.

Back in at the Conservatives' headquarters in Smith Square, the perspective was different: her comments should be much more opaque; she should consult her senior colleagues before making any firm decision. She ignored the advice.

Many of those colleagues had already prepared contingency plans.

Over the past few days the telephone lines linking the homes of Cabinet colleagues have rarely stopped buzzing.

Those who believe that they might have a claim to join the fray have been carefully soliciting the opinions of their peers. Last night the lines were jammed.

Both Mr Hurd and Mr Major wanted Mrs Thatcher to win. For all their own differences and difficulties with her over the past two years, the two most senior members of her Government believed her outright victory would be the best result.

They proposed and seconded her; they cannot enter the contest against her unless they resign from her Cabinet. Their friends and allies, however, have been busy testing the temperature of their own support at Westminster in case she was forced to step down.

However, he agrees with Mrs Thatcher over the dangers this would pose unless there is greater convergence between the strong and weak economies in the EC.

So while a Heseltine government would support moves towards the creation of a single currency and aim to play a prominent role in the process, it would not see the crucial

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On Europe, Mr Heseltine differs from Mrs Thatcher both in style and substance. Convinced that Britain must play a committed, positive and leading role in the further integration of the European Community, he accepts the principle of a single currency.

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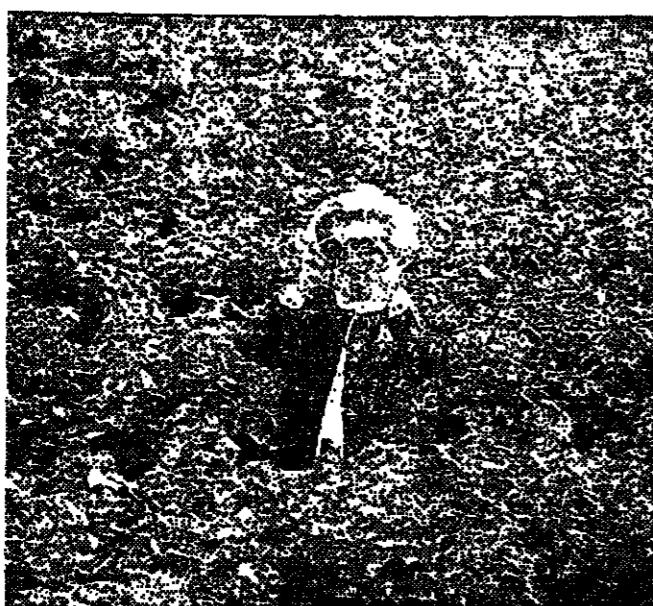
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Mrs Thatcher (pictured above at an English farm) hoped to draw strength from an unchanging view of politics

Prime minister must draw on years in power

By Richard Evans and John Authers

THE Thatcher years started in February 1975 when Mrs Thatcher, daughter of a grocer from Grantham, became the first woman to lead the Conservative Party. Against expectations, she beat Mr Edward Heath in the first ballot by 130 votes to 119 and four other candidates in the second ballot.

In June, a referendum was held on whether Britain should stay in the European Community or terms to be renegotiated by the Labour government, or reject them and leave. The majority of Conservatives, including Mrs Thatcher and Mr Heath, campaigned successfully to stay in.

In March 1976 Mr Harold Wilson, the Labour prime minister, announced his unexpected resignation, and Mr James Callaghan fended off challenges from Mr Michael Foot and Mr Denis Healey to become Prime Minister.

Politics were tense, with the Labour majority shrinking to vanishing point, and opinion poll swinging to the Conservatives.

In 1977, Labour struggled on despite defeats on the bill devolving powers to Scotland and Wales, and entered negotiations with the Liberals. Mrs Thatcher denounced the pact as "shabby, devious manipulations."

The government's ability to govern continued to deteriorate during 1978 as Liberals became disenchanted with the Lib-Lab pact. There were further heavy defeats on devolution, and all the signs pointed to an October election. To general astonishment, Mr Callaghan decided to fight on into 1979, thus launching the "winter of discontent."

A devastating series of disputes, starting with road transport and petrol tanker drivers and extending throughout the public sector, left the economy crippled and the government's strategy of seeking union co-operation in ruins. Mrs Thatcher called for restrictions on the powers of the unions.

The May 4 general election, primarily a battle between the avuncular, consoling Callaghan and the forceful Thatcher calling for a radical reversal of socialism, was a triumph for Thatcher. She became Britain's first woman prime minister with an overall Commons majority of 43.

Sir Geoffrey Howe, the new Chancellor of the Exchequer, cut the standard rate of income tax from 33p to 30p and top rate from 33p to 30p in his first budget; Lord Carrington, Foreign Secretary, forced through constitutional talks on Rhodesian independence.

Unemployment rose in 1980 above 2m for the first time since 1935, and the annual rate of pay rises exceeded 21 per cent. The Government singled out control of inflation as its main target.

Mr Nicholas Ridley, Minister of State at the Home Office, created a furor when he visited the Falklands and suggested sovereignty should be given to Argentina and leased back to Britain. Mr Mugabe was elected prime minister of Zimbabwe.

Race riots in Brixton in 1981 were followed by rioting in several cities, including London, Liverpool and Birmingham. It was a year of great political excitement, with the Conservative and Labour parties deeply divided, and a new party, the Social Democrats, launched with the object of "breaking the mould."

The argument over nuclear defence was at its height, with the government committed to Trident missiles and the deployment of Cruise in Europe, and Labour unilateral disarmament.

War in the South Atlantic dominated 1982. An illegal landing by Argentines on south Georgia was followed by the capture of the Falklands in early April. A large naval task force was despatched and

armed conflict began on April 22. The Argentine cruiser Belgrano was torpedoed and sunk with large loss of life, and the Argentine forces surrendered on June 14.

Mrs Thatcher's popularity soared with the victory and aided by deep divisions in the Labour Party and a fall in support for the Liberal-Social Democrat Alliance.

Mrs Thatcher ordered the dissolution of Parliament in 1983, a year before she needed to, to take advantage of Labour's weakness, and won an overwhelming victory on June 9, with a Commons majority of 144. She then sacked Mr Francis Pym, regarded as too wet, sent Mr William Whitelaw to the Lords, and replaced Sir Geoffrey Howe as Chancellor with Mr Nigel Lawson.

Mr Neil Kinnock took over as Labour leader from Mr Michael Foot, and Labour retained its unilateralist stance which had been regarded as a big vote loser.

Internationally, friction continued with the Argentines over the Falklands, and with the European Community over fisheries, agriculture policy and Britain's financial contribution.

The miners' strike dominated 1984. It developed into a battle of wills between Mrs Thatcher and Mr Ian MacGregor, chairman of the Coal Board on the one hand, and Mr Arthur Scargill, NUM president, on the other.

The Conservative party conference that year was overshadowed by the bombing by the IRA of the Grand Hotel in Brighton, where Mrs Thatcher and most of the Cabinet were staying. Five people were killed and dozens injured.

Privatisation was a growing theme of government, with proposals to sell a majority stake in British Telecom, and to separate Jaguar Cars from the state-owned HL.

The coal strike continued into 1985. It finally ended a few days short of one year after it began, and was widely regarded as a government victory of great significance.

Failure to reduce unemployment continued to worry many Conservatives, and Mrs Thatcher's popularity began to slip. The Westland affair, with Mr Heseltine advocating a European rather than US buyer for the troubled helicopter company, divided the Cabinet.

Westland developed into melodrama in January 1986 with the resignation of Mr Heseltine, as Defence Secretary. Mr Leon Brittan resigned soon afterwards as Trade and Industry Secretary over the same issue.

Unemployment continued above 3m but the rate of inflation was cut to below 3 per cent. Mrs Thatcher intensified her crusade against the state sector with the privatisation of British Gas and the sale of 1m council houses.

Thatcher reached its high point in 1987, as all economic indicators seemed to move in the right direction at once. Mr Lawson shaved 2p off income tax to 28p in the budget, just before the election, and unemployment dipped below 3m.

"Yuppie" culture was at its zenith. A bull market surged on the Stock Exchange all year, until Black Monday, October 19, when the FTSE dropped 250 points, losing 10 per cent of its value, inflicted wounds on the City.

Mr Lawson's finest hour came in 1988 as he slashed income tax to only two rates - 20p and 40p in the pound. Labour MPs voted in anger, while one tabloid dubbed him "Nigel the Taxslayer".

Mrs Thatcher set out her philosophy on Europe in a speech in September, saying: "To try to suppress nationalism and concentrate power at the centre of a European conglomerate would be highly damaging."

BRITAIN IN BRIEF



Fall seen in UK money indicators

Further falls in indicators charting the amount of money in the UK economy have provided more evidence of the easing of inflationary pressures, raising hopes of an early cut in interest rates.

Latest figures on money supply and bank lending from the Bank of England are consistent with the picture which has emerged in the past fortnight of a serious slowdown in the economy, verging on a recession.

The figures will cheer Mr John Major, the chancellor, as providing evidence that his anti-inflationary policies are working.

However, they were accompanied by a signal by the Bank in its money-market operations that expectations by the City of an early decrease in the 14 per cent base rate may be premature.

Power share price to be 240p

The government will announce this morning that shares in the regional electricity companies are being sold at a common share price of 240p to raise a total annualised dividend yield on flotation of 8.4 per cent.

That gives an initial combined market value for the 12 companies together of about £5.2bn. Mr John Wakeham, energy secretary, took the final decision on the price at 2pm yesterday afternoon.

Initially, about 34 per cent of the issue is being allocated to the public, 46 per cent to British institutions and 20 per cent to overseas investors. Strong demand will lift the proportion set aside for private investors to 35 per cent.

JWT wins £30m account

J. Walter Thompson, one of the UK's largest advertising agencies, has won a £30m account for Nuclear Electric, the state-owned nuclear power company.

Nuclear Electric, which operates nuclear power stations in England and Wales, plans to spend £10m a year on advertising over the next three years. JWT will prepare a corporate advertising campaign to create an identity for Nuclear Electric.

Patten backs global treaty

UK backing for a global treaty to protect threatened species was pledged last night by Mr Chris Patten, environment secretary.

Mr Patten warned in a speech to the Natural Environment Research Council that up to a third of all species might be extinct by the year 2025.

DoE safety head rejected

The Department of Energy's head of North Sea safety has been rejected for a new post which is to oversee offshore safety following recent official criticism of the department's performance.

The criticism was contained in the Cullen report into the Piper Alpha disaster published earlier this month.

The report recommended the transfer of all the offshore safety from the Energy Department to Health and Safety Executive.

Mr Tony Barrell, the HSE's director of technology, was appointed head of a new offshore safety division within the Energy Department.

Mr Jim Pearce, the department's current director of safety, was passed over for the post, although he will continue to work in the safety division, according to Mr Barrell.

Strategy urged for inner cities

Inner city areas are suffering because of government "obsession" with market forces, says a Royal Town Planning Institute report.

The report, the Caring for Cities survey, calls for new strategies to deal with urban revival which are agreed locally by residents, the private sector and the local authority.

Mr Robin Thompson, the institute's president, said the case studies showed just how constructive town planning can be.

He said: "We do not have a balanced approach at present because of the doctrinaire obsession with the primacy of market remedies.

Long-term jobless drops

Unemployment has risen every month since April, but the number out of work for a year or more is falling, according to employment secretary Michael Howard.

Long-term unemployment has fallen 6,000 to 508,000 in the three months to October.



Michael Howard: latest figures 'encouraging'

to the lowest level for eight years, he announced.

"This further fall in long-term unemployment, while smaller than in previous quarters, is nevertheless welcome news," said Mr Howard. "Furthermore, it is encouraging to note that well over half of all those who became unemployed leave unemployment within three months."

Mr Howard noted that long-term unemployment was less than half the level of three years ago and the number of people without a job for a year or more had fallen by about 100,000 in the past year alone.

Expansion plan for Air UK

Air UK announced a big expansion programme involving new services, new aircraft, more jobs and a new uniform for its crews.

The airline will be taking delivery of at least four BAe 146 jets next year to be used when it begins a thrice-daily service to Aberdeen, Scotland and a daily service to Nice, France, both from Gatwick.

Air UK is also increasing the number of its Stansted flights to Glasgow, Edinburgh, Guernsey and Jersey.

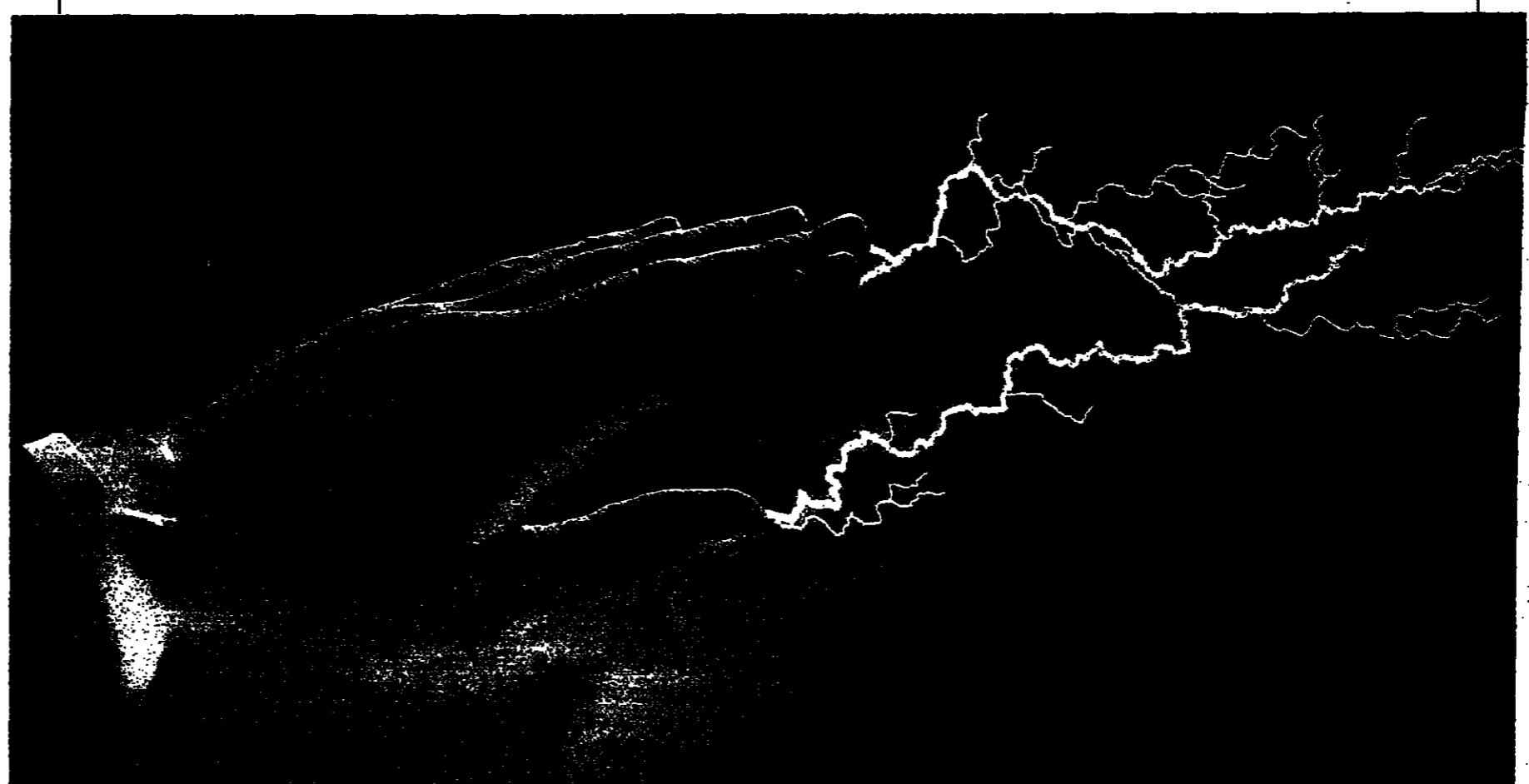
BR faces rail crash charges

British Rail is to face prosecution over the Clapham rail crash in which 35 people died and nearly 500 were injured two years ago.

Charges centre on signal defects which were heavily criticised by an inquiry into the disaster conducted by Mr Justice Hidden. There are to be no prosecutions of individuals.

BR is to be prosecuted under the Health and Safety at Work Act.

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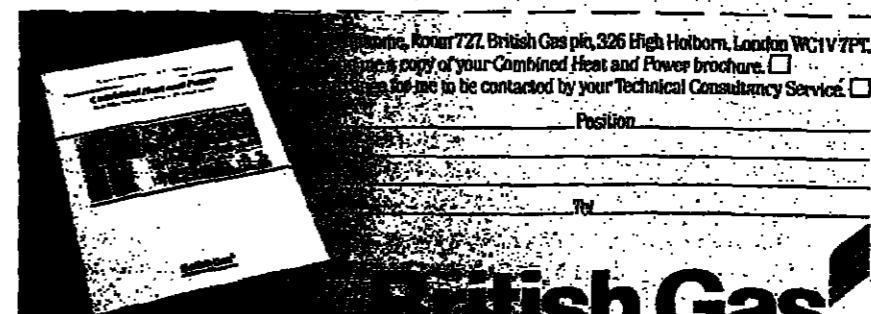


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JOYCE LICO

BUSINESS AND THE ENVIRONMENT

Unions to hoist the green flag

WHEN German trade unionists mounted a campaign for a reduction in working hours they chose as their symbol a smiling sun. When their British counterparts in the engineering industry embarked on a similar exercise, they adopted a clock.

The difference illustrates the lack of imagination British trade unions have shown and their failure to broaden their appeal at the same time as pursuing narrow objectives.

The question now is whether environmental issues could provide a fresh opportunity for trade unions to attract the new groups they badly need to lift their falling membership figures. These groups include the increasing number of women in the workforce, as well as young people and those employees in the expanding new technology and service sectors.

The first tentative steps are being taken to face some of the conflicts of interest that exist for trade unionists concerned about environmental issues but anxious, at the same time, to protect jobs. These conflicts are particularly apparent in, for example, the energy, motor, chemicals and packaging sectors.

A policy document on the environment, which has met with the approval of groups like Friends of the Earth, was adopted at this year's Trades Union Congress conference. From that report has sprung the notion of "green shop stewards" and union participation in companies' environmental audits.

The GMB general union, led by John Edmonds, who chairs the TUC's environment committee, has decided next year to target employers on green issues in the same way that the engineering unions picked off companies in their quest for a shorter working week.

The symbol for the campaign has yet to be fixed but, if it is to achieve one of its likely objectives of forging new alliances and widening the union's membership base, every effort will be made to avoid even a hint of a green spanner.

Diane Summers

Shell UK Oil's refinery at Shell Haven, east of London on the Thames estuary, is not a pretty sight. It is a sprawling complex of silvery pipelines and refining vessels surrounded by a tangled spaghetti of pipes and valves. The vessels and pipelines are interspersed with scrubby greenland catchment drainage ditches and a "farm", as it is called, of large tanks that hold crude oil and refined products.

At the tail end of the refinery is a skinning operation which removes oil floating atop the tonnes of murky cooling water that Shell Haven draws daily from the estuary before spitting it back out again. A gentle aroma of oil infuses the area.

David Pearce, manager of the refinery, does not have to make Shell Haven look pretty (an impossible task) but he does have to make it clean and smell sweet. That is not easy, and it promises to be expensive in the years ahead, probably so for a business that has made money only occasionally in the past 10 years.

"People do engage in this perverse behaviour of investing in a business that does not earn a profit," says Pearce. Oil companies have been at it for years, although most hope eventually the investments will come good.

Oil refining, besides being ugly and unprofitable, is a veritable bundle of environmental hazards. Keeping liquid and gas hydrocarbons from escaping into the environment is arduous enough. Only last month a tanker loading heavy fuel oil at Mobil's Coryton refinery, just a stone's throw downstream from Shell Haven, split 50 tonnes into the water.

Cleaning oil from water before discharging into rivers and the sea, or controlling smoke going up flue stacks into the atmosphere, is hardly much easier.

Standards, particularly in the EC, for all these emissions are set to rise steeply in the years ahead. Meeting them will take hundreds of millions of pounds for each refinery just to stay in business, and the investment is unlikely to earn any financial return. In addition, the risk of becoming uncompetitive by choosing the wrong technology and significantly exceeding or falling short of standards is great because the standards themselves are changing.

While Britain's oil companies nervously await final government decisions on how they are to cut sulphur and nitrogen

Steven Butler describes the predicament facing oil companies in cleaning up their refining processes

Dragged down by the anchor

oxide emissions in the years ahead, they are locked into debate among themselves over the advisability of acceding to the latest recommendations on oil discharged into water by the Paris Commission, an organisation of European countries whose members affect the North East Atlantic ocean. To date only Britain still rejects the commission's move to limit oil discharged into water to three grams per tonne of oil.

Reflecting the view of most British oil companies, Reg Clay, manager of Esso's Fawley refinery, says: "The standards which need to apply to a coastal refinery like Fawley ought to be different from a refinery on the Rhine."

Clay, who manages Britain's largest refinery overlooking the recreational boating area of Southampton Water, argues that the sea is able to absorb small amounts of oil with no measurable environmental impact, while fresh water is far more sensitive. But Pearce at Shell Haven says: "We just accept the Paris Commission recommendation as something we will comply with."

Oil in water at the refinery comes from two sources. First, oil arrives at the refinery with an average water content of about 1% of a per cent. Salt is also removed from oil by dissolving it in water. As this water is separated out, it inevitably retains traces of oil. Second, in older refineries, meaning every refinery in Europe, "once through" water is used to cool refining vessels. While in theory the water is completely separate from the oil, in practice small leaks in old refinery units are almost impossible to prevent.

Clay says that Fawley last year discharged 3.2 parts of oil per million parts water, compared with a government-imposed standard of 8 ppm. Yet even this is much greater than the amount proposed by the Paris Commission.

"Our first option is to go for



ESSEX

maximum security of leaks," says Pearce. Beyond that, however, "the only way we could hope to comply [with Paris Commission standards] is not putting out any water at all, except that which is biologically treated."

Modern refining systems typically are air cooled or use closed-system recirculated cooling water. Older equipment could be retrofitted with closed systems and oil-eating microbes sent to work on any water that does go out, but this is likely to lead to tens of millions of pounds in investment for each refinery. Besides, most oil companies believe that the return on investment in terms of environmental benefit would be negligible.

While the industry could comply with these sorts of regulations if necessary, there is a broader question raised: If society has limited resources with which to combat environmental degradation, would this be the best use of these resources? Even Shell, which offers the least resistance to the Paris Commission recommendations, does not argue that it is.

The removal of sulphur both from refinery exhausts and

from fuels produced in refineries is more unambiguously worthwhile, although it is a far more expensive problem to address. Britain has agreed to comply with the European Commission's large combustion plant directive, under which sulphur dioxide emissions nationwide are to be cut to 60 per cent of the 1980 level by the year 2003. The government, however, is still working out how this would apply to standards for refineries.

The refineries have two choices on emissions — to remove sulphur from refinery fuels or to collect it as it goes up flue stacks. Either way the expense promises to run into hundreds of millions of pounds, although removal from fuels before combustion is likely to prove the preferred route.

Pearce says the removal of sulphur is closely linked with processes that could reduce carbon dioxide emissions as well. Modern refineries produce light refined products, such as petrol, from heavy fuels by splitting molecules and increasing the ratio of hydrogen to carbon atoms. This can be done either by

removing carbon, through catalytic cracking, or by adding hydrogen, through hydrotreating — injecting hydrogen under pressure at a high temperature.

Removing carbon leads to the production of coke, which is then burned, thus producing CO₂ and doing nothing to remove sulphur. Hydrotreating, however, produces no residual coke, and also can be used to remove sulphur, nitrogen and metals.

The choice between processes, however, is not simple. Shell Haven is a relatively small refinery, processing 5,000 tonnes of crude last year, and it is able to supply hydrogen from other refineries.

Shell is committed to developing hydrotreating processes. However, its Hycon process for converting heavy oils has run into, at the very least, considerable testing difficulties on bringing the process into large-scale commercial operation. Analysts also say that even if these difficulties can be overcome the technology would require that heavy crude prices be at a much steeper discount to medium and light crude than has been the case.

In short, there is no painless solution. Sulphur removal will be a high cost process, raising difficult questions about whether consumers would be willing to pay for this. Shell Haven itself was on a list for possible closure because of poor profitability, until a decision was reached in July to invest \$185m in an upgrading programme. "We had to argue that there was a place for Shell Haven in Shell's refining structure," says Pearce.

Shell Haven's profits are equal to the sales prices of refined products minus crude oil prices and operating and capital costs. Following the Gulf crisis, which temporarily caused product prices to rise more rapidly than crude prices, Shell Haven was making money again, at least for a short period of time. However, Pearce says: "This year has not been very good."

Indeed only on the occasional good year in the past decade has refining oil in Europe turned a decent profit, and almost never enough to cover replacement capital costs. It is against this sort of financial background that refineries are expecting to be forced to make hundreds of millions of pounds of investments in order to meet the environmental standards likely to be imposed in the coming years.

Pollution busters head for the East

By John Hunt

Dire warnings have been given by Chris Patten, the UK environment secretary, that British exporters could lose out to foreign competitors in the race to capture overseas markets for pollution control equipment.

Britain is in danger of lagging behind in eastern Europe where the market for equipment to clean up the environmental devastation left by the communist regimes is estimated at about \$2bn a year.

The hesitancy is understandable. There is shortage of hard currency available to pay for contracts, and legal and commercial confusion during the transition to a free market will remain for some time.

Deals were previously concluded with state trading organisations but western businesses are now faced with a variety of independent organisations and burgeoning companies. "It is no good relying on out of date information about these countries," says Max Hobbs, group marketing director of Institutform Services.

"You have to get your waders on and go out there."

His company, which manufactures a new system for repairing pipelines, has already started to penetrate eastern Europe. At the International Environmental Exhibition in Brno, Czechoslovakia last month, Hobbs was swamped with enquiries.

The company has just repaired two pipelines under Vltava river in Prague which were causing pollution. Under the Institutform system a cylinder is inserted in the damaged pipe and expanded to provide a new lining. The company is now negotiating for a job on sewer pipes at Moscow State University.

Chris Salter, a director of Just Water, a West Lothian company producing water purification equipment, was surprised at the interest shown in Czechoslovakia. On the first day at Brno he had 50 enquiries. He was interviewed on local radio and his product appeared on the TV news.

The extent of water pollution in Czechoslovakia was clear in itself. Until two weeks ago residents of this heavily industrialised town were being

warned not to drink the water without boiling it.

One of the main needs in eastern Europe is for pollution monitoring equipment. The technology is not available there for measuring pollution let alone dealing with it. Opportunities exist for companies such as VG Instruments, a division of Picos, which was at Brno with its selling agents Unil-Export Instruments. It provides a wide range of instruments for detecting toxic gas, minute impurities in drinking water or applications for soil analysis.

It is not a market for fly-by-nights who come in to make a quick sale. Servicing of equipment is important and the company has service arms in Czechoslovakia and other countries of the region. The need to think long term is stressed by Jan Campbell, chairman and chief executive of Campbell Concept of Weybridge, Surrey, which specialises in development and investment opportunities in eastern Europe.

Campbell is dealing with a project where the Czechs have developed technology for turning ash into artificial stones. The Czech sponsors are putting up half the money but need a further \$100,000 from the West. The Czechs face vast environmental problems. Tall chimneys belch smoke from the sulphurous brown coal which causes acid rain. In Northern Bohemia near the German frontier whole areas of forest had been badly damaged by acid rain.

Berndt Moldan, environment minister for the Czech Republic, emphasises that he would like British companies to establish joint ventures with the Czechs to tackle these problems.

Under the EC PHARE programme, financial support for Poland and Hungary is likely to be extended to Czechoslovakia and other eastern European states. It is also hoped to secure funds from the United States Steel (Support for Eastern European Democracy) programme and from the World Bank. "We are now trying to solve problems that were solved in Britain 50 years ago," says Moldan.

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Number of Employees
 39,056
Number of Stations:
 1,702
Number of Rolling Stock:
 14,009
Average Daily Train Runs:
 12,284 (As of March 10, 1990)
Passenger Line Network:
 7,588 kilometers
Passengers Served Daily:
 45 million (approx.)
Population of Operating Area:
 56 million (approx.)

For further information and copies
 of our Annual Report, Fact Book
 and other publications, please
 write to the Finance Department
 of our Head Office.

Net Income
 (Billions of Yen)

The Company to Watch

JR East is Japan's largest passenger railway. Since 1987, when it was created through the privatization of the Japanese National Railways, JR East has gone from strength to strength, making it the company to watch. Why? JR East has enhanced its financial position by reducing long-term debt, increasing revenues and by dramatically improving profitability.

At the same time, JR East has moved decisively into new businesses. Like housing and resort development, hotel and real estate management, food and beverage services, retailing, trading and information services.

By the year 2001, these areas should account for more than 50% of JR East's total revenues.

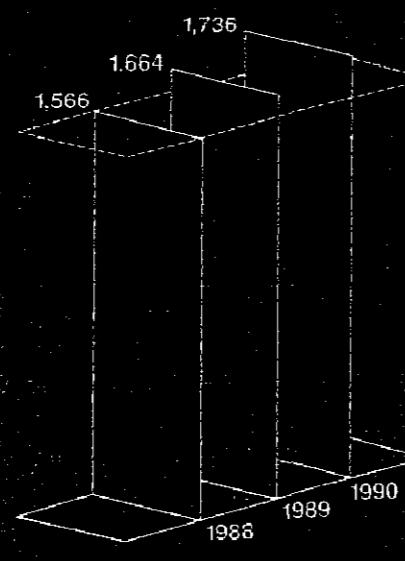
And there's more. Within the next two years, JR East intends to take its stock public. Yet another reason to make JR East the company to watch.

27.5 1988

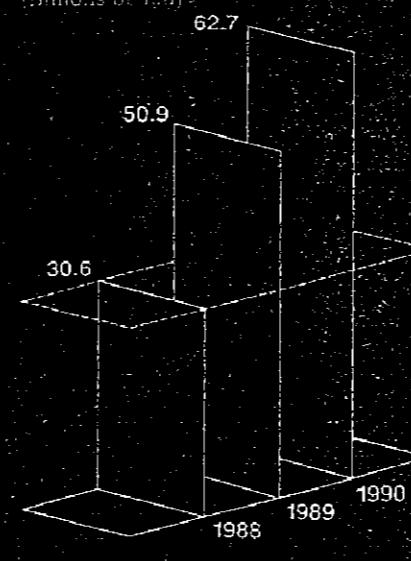
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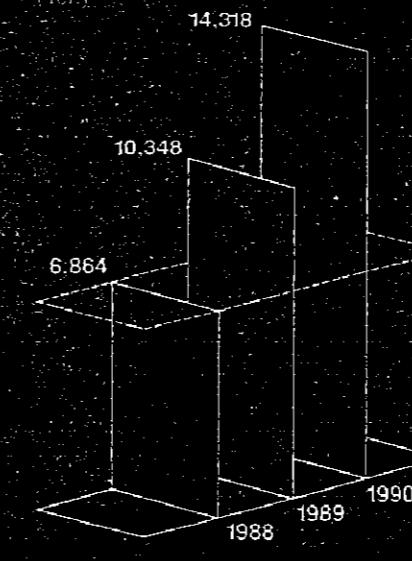
Operating Revenues
 (Billions of Yen)



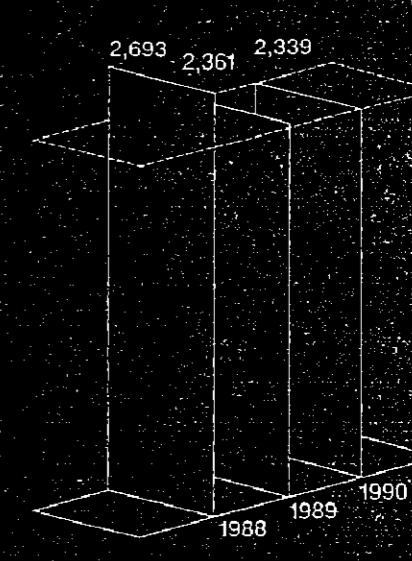
Operating Revenues from Other Operations
 (Billions of Yen)



Net Income per Share of Common Stock
 (Yen)



Long-Term Debt
 (Billions of Yen)



MANAGEMENT

Simon Holberton begins an occasional series which will examine the problems facing companies as Britain's recession deepens and how well placed they are to pull through

When the great leveller is confronted and deficiencies are laid bare

It is no longer a question of whether we are in a recession, but of how deep and prolonged it will be. The economic indicators have begun to tell us what company results and surveys by the Confederation of British Industry have been saying for months: output is falling in the face of weakening demand and company profits are being squeezed.

Most companies can make money in a boom but recession is the great leveller. It has the habit of exposing the flaws in ambitious growth strategies.

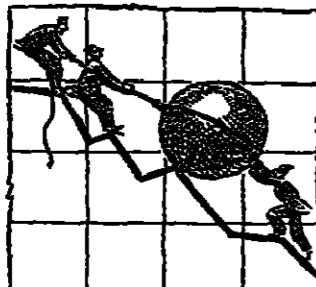
The onset of recession in the UK has laid bare management deficiencies masked by the high-growth, debt-fuelled boom conditions of the mid- to late-1980s. Companies are now engaged in a scramble to repair their overstretched balance sheets by cutting costs.

Stars of the 1980s, such as BET, the international support services company, and APV, the UK engineer which manufactures food-processing equipment, are now finding that their debt-based growth strategies are coming unstuck. Rising interest payments are eating into profits.

Even companies with sound balance sheets, such as Imperial Chemical Industries and British Steel, have instituted programmes to control costs and cut investment spending, in the case of the former, and payrolls in the case of the latter.

More generally, companies are considering and enacting a broad range of measures to cope with the downturn, all of which are designed to cut expenditure. The two main areas are labour costs and expenditure on investment. Employment policies from the shop-floor to the boardroom and all areas between are being reconsidered.

Boardroom coups, sometimes initiated by shareholder dissatisfaction, sometimes by strong non-executive directors, have resulted in high-level departures, especially where growth strategies associated with a powerful chairman/chief execu-



MANAGING IN RECESSION



Recent headlines point to the onset of the effects of recession

sive have begun to unravel.

The combining of the roles of chairman and chief executive is now decidedly out of fashion. Large institutional shareholders are objecting to it because of issues of concentration of power. It is no coincidence that those chairman/chief executives who have resigned have been associated with growth strategies that have left their companies with too much debt.

Last week's resignation by Sir Ralph Halperin from his position as chairman and chief executive of the Burton Group was just the latest in a series of top-level resignations that include those of Michael Henderson of Cookson, John Marvin at Hickson International and James White at Bunzl.

Cookson is now paying the price for nearly £500m of acquisitions it made over the past five years. It has sold its 50 per cent interest in Tioxide to its partner ICI for £171m and Cookson Graphic to International Paper of the US for £14m. The sales should reduce Cookson's debt to around £280m – about half of shareholders' funds – but still the company will have to reduce spending on investment and research and development.

But the men at the top are not the only ones to feel the sharp winds of recession. British Steel, which is facing contracting margins and slack demand, plans "significant redundancies" in its white-collar workforce of 12,500 to raise efficiency levels. This is con-

tinued with the reviews many companies have been making of their middle management requirements.

According to Ian Gooden, a consultant at OC&C, a management consultancy, in the high growth period of the latter part of the 1980s, companies did not look at middle management with the same hard-headedness as they had been forced to look at the shop-floor during the early 1980s.

Middle management's function is "two thirds administration – quietly passing information up, down and sideways – and one third decision making," he says. "Companies are now trying to replace this tier of middle management with information systems or doing without the middle managers by pushing responsibility deeper into the core of their business."

British Telecom is a good example of this. The onset of

recession has added impetus to plans under way to take a significant number of middle managers out of its organisation. Mike Grabiner, director of quality and organisation, says the "delayering" of BT will save money but its principal aim is to bring the organisation closer to the customer so as to meet customer needs in a more timely fashion.

Further down the line jobs are also being cut. The Engineering Employers' Federation in September forecast job losses of up to 80,000 in the coming year. ECC Group, formerly English China Clays, plans to cut 750 jobs over the next five months; Howden Group, the Scottish engineer, is closing its Renfrew plant near Glasgow, with a loss of 500 jobs; and the overstuffed Laura Ashley has plans to close five factories in the UK with a loss of 1,000 jobs.

But the trend towards tradi-

tional job cutting as a way of responding to recession concerns some who believe it may prove short-sighted. Says Bridget Litchfield, of Focus, an outplacement consultancy: "Companies are getting rid of experienced people at a time when we are told there will be labour shortages in the mid-1990s."

Investment is the other area where British industry is cutting back. ICI, which is looking hard at getting its fixed costs down, will cut at least £100m from its previously planned £1bn capital expenditure plans for 1991. In planning the cuts, Alan Clements, the company's finance director, says: "We did the figures on what we could afford to spend without letting interest cover [how many times pre-tax profits cover interest on borrowings] slip below 5 or 6 times."

BET – one of the high growth stars of the 1980s – has found it necessary to curtail

drastically capital expenditures because of high debt levels. In the first half of the year capital spending fell to £156m – nearly half that of the previous corresponding period – and Nicholas Wills, BET's chief executive, says he is determined capital spending will be cut by a further £100m in the second half.

"We have now severely tightened our controls from the centre," he says. "Capital expenditure has been frozen except with my personal sanction."

But some companies are bucking the trend towards cuts in capital spending. In August, Michael Montague, chairman of Yale and Valor, the security and home products group, initiated "Operation Hairshirt", a company-wide cost-cutting drive with a difference: managers were not allowed to recommend cuts in spending on new product development and capital investment.

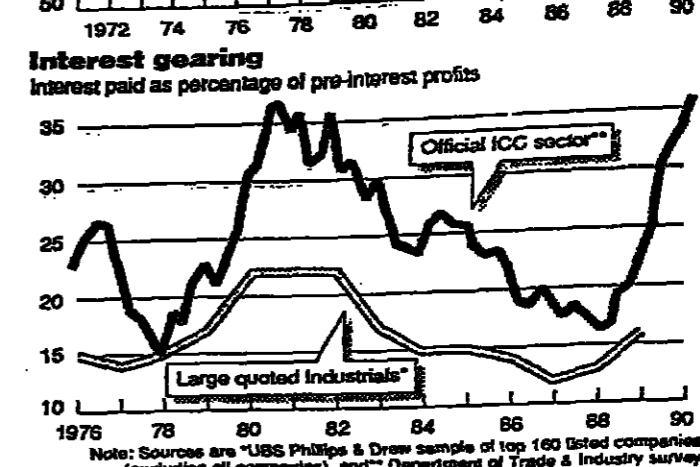
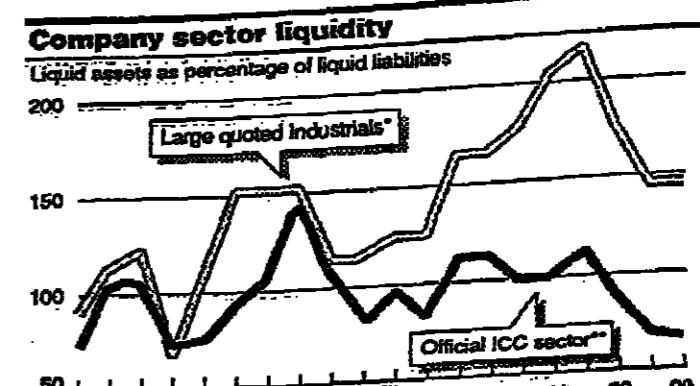
He says that Operation Hairshirt has been completed. Cost savings resulted in Yale and Valor's workforce being cut by 500 to 7,500. But investment has been preserved.

In an industry where product life-cycles tend to be around five years, "new products are the seed corn of tomorrow," Montague says. "If we neglect that then our competitors would be in a stronger position than they would otherwise be."

The evidence so far is that British industry is on the defensive, and its response to the gathering downturn is depressingly similar to industry's reaction to the recession of the early 1980s.

Investment plans are being clawed back; jobs are being cut; and management consultants are being called in to advise on "restructuring". As with last time, there appears to be a marked reluctance on the part of companies to make savings by cutting dividend payouts, the recent decision by Barratt Developments, the house-builder, to do so notwithstanding.

While all these developments have served to foster a growing



Note: Sources are UBS Phillips & Drew sample of top 160 listed companies (excluding oil companies), and Department of Trade & Industry survey

sense of gloom, it is by no means clear that the recession of the early 1990s will be as severe as that of the early 1980s. For the top 160, interest gearing is half that.

Company sector liquidity (short-term assets as a percentage of short-term liabilities) tells a similar story. Officially, estimates indicate that companies' liquid assets are around 70 per cent of their liquid liabilities. But for large companies, liquid assets are 1½ times their liquid liabilities.

As for the financial deficit (retained earnings less investment and stock appreciation) Phillips & Drew can find little of the estimated £24.7bn shortfall in 1989 according to the top 160. For the companies it follows, Phillips & Drew estimates a financial deficit of £3.3bn in 1990.

The message from these observations is clear: the lion's share of the adjustments in this recession will be felt by the small and medium-sized sector of British industry – the sector least able to raise equity finance and, therefore, as the data show, the one most dependent on the banks for finance. The large should escape relatively unscathed; the corollary, of course, is that it is a lot worse for the rest.

Phillips & Drew follow in detail the largest 160 industrial companies listed on the London Stock Exchange. Their research indicates (see charts) that while the government's data on companies' interest gearing, liquidity and financial deficit shows them at their most precarious for decades, the situation for larger companies is relatively sanguine.

Interest gearing (interest payments as a percentage of pre-tax profits) for all industrial and commercial companies in Britain is estimated by

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the government to be at around 35 per cent of pre-tax profits, higher than in 1974 and about the level of 1980/81. For the top 160, interest gearing is half that.

Company sector liquidity (short-term assets as a percentage of short-term liabilities) tells a similar story. Officially, estimates indicate that companies' liquid assets are around 70 per cent of their liquid liabilities. But for large companies, liquid assets are 1½ times their liquid liabilities.

As for the financial deficit (retained earnings less investment and stock appreciation) Phillips & Drew can find little of the estimated £24.7bn shortfall in 1989 according to the top 160. For the companies it follows, Phillips & Drew estimates a financial deficit of £3.3bn in 1990.

The message from these observations is clear: the lion's share of the adjustments in this recession will be felt by the small and medium-sized sector of British industry – the sector least able to raise equity finance and, therefore, as the data show, the one most dependent on the banks for finance. The large should escape relatively unscathed; the corollary, of course, is that it is a lot worse for the rest.

Phillips & Drew follow in detail the largest 160 industrial companies listed on the London Stock Exchange. Their research indicates (see charts) that while the government's data on companies' interest gearing, liquidity and financial deficit shows them at their most precarious for decades, the situation for larger companies is relatively sanguine.

Interest gearing (interest payments as a percentage of pre-tax profits

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Solving Problems for Blue-Chip Clients

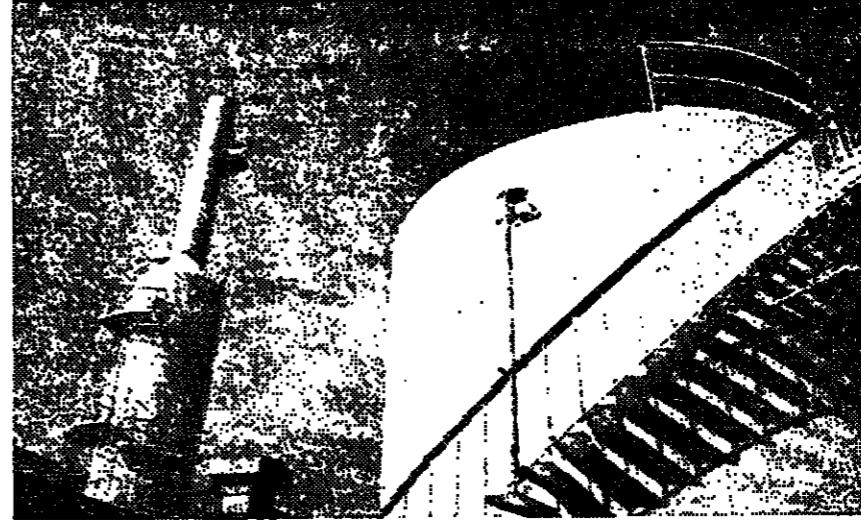
Badger has established state-of-the-art environmental control systems in numerous industries. Clients include BFGoodrich, General Electric Company, Dow Corning Corporation and Petro-Canada Inc.

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Badger's installation of pollution controls at BFGoodrich's vinyl chloride plant at La Porte, Texas, effectively treats vent gas, organic liquids, heavy metals and contaminated water.

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SCOTLAND

The FT proposes to publish this survey on December 14th 1990. It will be of special interest to the thousands of the senior decision makers world wide who are regular readers of the FT. If you want to reach this important audience, call Kenneth Swan on 031 220 1199 or fax on 031 220 1578

FT SURVEYS

FT LAW REPORTS

Expert's witness need not disclose privileged report

DERRY v WELDON
Court of Appeal (Lord Justice Dillon, Lord Justice Ralph Gibson and Lord Justice Staughton): November 6 1990

An expert witness's report prepared by a party to litigation for the purposes of the trial, is privileged until disclosed by that party; and if he expressly disclaims any intention to adduce oral evidence on the topic referred to in the report, the court cannot override the privilege by ordering disclosure.

The Court of Appeal so held when dismissing an appeal by the plaintiffs, Derby & Co and others, from Mr Justice Mumferry's decision (FT, November 6 1990) refusing their application for an order for disclosure of the defendants' expert accountant's report in an action against Mr A.H.D. Weldon and others.

Order 38 rule 36(1) of the Rules of the Supreme Court provides: "Except with leave of the court or where all parties agree, no expert evidence may be adduced at the trial . . . unless the party seeking to adduce the evidence - (a) has applied to the court to determine whether a direction should be given under rule 37 . . ."

Rule 37: "... where . . . an application is made under rule

36(1) in respect of oral expert evidence, then, unless the court considers there are special reasons for not doing so, it shall direct that the substance of the evidence be disclosed in the form of a written report . . ."

LORD JUSTICE DILLON said that on February 28 1990 the parties were given leave to call on five categories of experts including an accountant. Their reports were to be mutually disclosed.

The plaintiff retained a Mr Bridger as their accountancy expert. The defendants retained a Mr Munson.

The action arose out of the purchase by Salomon Inc, or companies in its group, of the share capital of a company called Cocoa Merchants Ltd (CML), the second plaintiff. Accounts were prepared for the purpose of the purchase. It was said that the company's independent disclosure was fraudulent, to deceive Salomon and that the accounts were false accounts.

By an amendment to the statement of claim the plaintiffs alleged an "alternative initial conspiracy", and set out that the accounts produced were deliberately false accounts and that Salomon and its associated companies were thereby tricked into buying CML.

The accountancy experts proceeded to prepare their

statements in considerable detail, commenting on the accountancy matters which arose. Their initial reports were exchanged on July 4 1990.

The reply reports were exchanged in August. Mr Munson in his reply report said that matters dealt with in Mr Bridger's report which at that time were not included in the statement of claim but which had now been brought into the pleadings, would be dealt with in a supplementary report.

The defendants had now decided that they were not going to put in any report dealing with the alternative initial conspiracy.

The plaintiff, however, had served a further report on the alternative initial conspiracy. They applied to Mr Justice Mumferry for an order that the defendants serve within 48 hours a report of the expert evidence on the alternative initial conspiracy and that failing such service the defendants be debarred from relying on expert evidence on that subject or from challenging the plaintiff's expert evidence on that subject.

It was conceded by Mr Purle for the plaintiffs that, in accordance with old practice, an expert witness's report prepared for a party as proof of evidence for trial of an action was a privileged document, the privilege being that of the litigant, not the expert.

The present appeal was against the judge's refusal to direct the defendants to serve their expert's report on the subject of the alternative initial conspiracy.

The plaintiff accepted the ruling that it was open to the defendants to test the plaintiff's expert evidence by cross-examination. That must be so because it was always open to a party, within certain parameters, to test the evidence.

The established practice was for the expert who had made a report to be cross-examined on that report. It was not necessary for the expert to anticipate everything that might be put in cross-examination.

It might be that he could be compelled to disclose any document referred to by his expert in the expert's report and in effect incorporated in the report, but that was not this case. What the plaintiff wanted was, if it existed, the report prepared by Mr Munson on the alternative initial conspiracy, or alternatively, that such a report should be prepared and disclosed.

Mr Justice Mumferry was right in taking the view that that was a matter which he had no jurisdiction to order.

The party could choose whether or not to call his expert. His expert's report, until disclosed, was privileged

when it was disclosed it lost the privilege, but that did not waive privilege automatically over the thoughts of the expert on a topic with which he had expressly disclaimed dealing.

It was not necessary for the expert, for the purpose of putting his clients' full case before the court, to anticipate all possible lines of cross-examination that might occur to him.

The established practice was for the expert who had made a report, which was disclosed, to be cross-examined on that report and it was not necessary for the expert to anticipate everything that might be put in cross-examination.

The whole process of the production of reports by way of documentary evidence could not attack at all where no report had so far been written.

The appeal was dismissed.

Lord Justice Ralph Gibson agreed. Lord Justice Staughton gave a concurring judgment.

Supreme Court Act 1961, to grant an injunction in all cases in which it appeared to the court to be just and convenient to do so; and he said that that entitled the court to order disclosure of information.

So it did in an appropriate context. But it did not entitle the court to override privilege.

The report that Mr Munson had already made did not waive privilege on any subsequent views he might have on the subject of the alternative initial conspiracy, if indeed those subsequent views had already been embodied in a further report.

The whole process of the production of reports by way of documentary evidence could not attack at all where no report had so far been written.

The appeal was dismissed.

Lord Justice Ralph Gibson agreed. Lord Justice Staughton gave a concurring judgment.

For the plaintiff: Charles Purle QC (London); White Durrant.

For Mr Weldon and the second defendant: Mr Ian Jay; Michael Green (Hopkins & Wood).

For the third to 12th defendants: David Hunt QC and Miss Lindsay Stewart (Allen & Overy).

Rachel Davies

Barrister

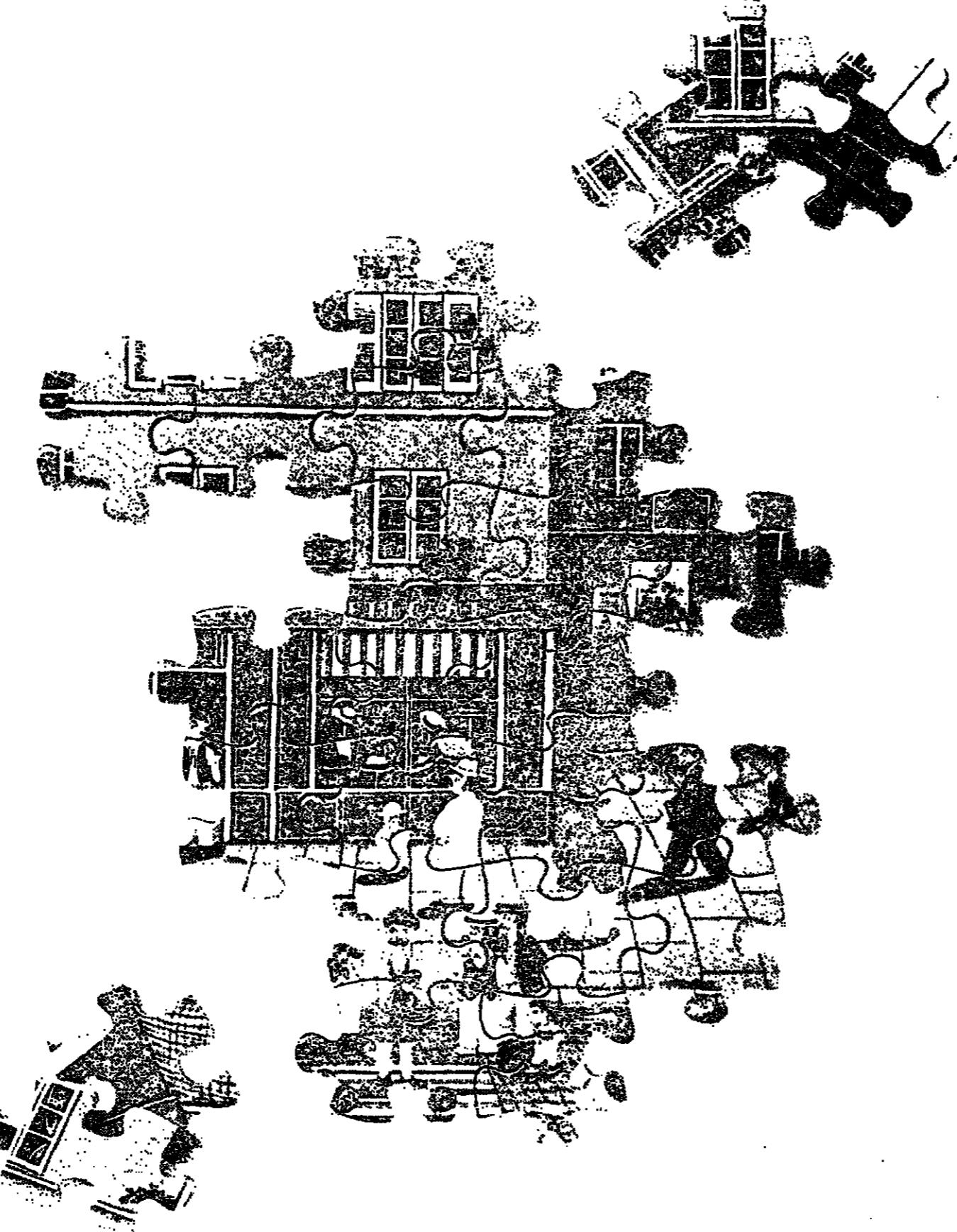
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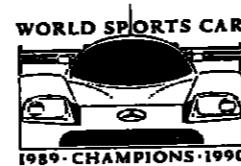
When it first appeared, the 190 gave the world multi-link rear suspension, a new solution to universal problems arising from the conflict between good ride quality and good handling. The elegance and effectiveness of the multi-link design is now acknowledged throughout the car industry, and has since been introduced to other Mercedes-Benz models, including the remarkable new SL sports car. A better testimonial than that you will not find.

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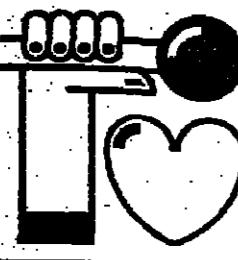
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دكتور الأحمد

FINANCIAL TIMES SURVEY

PHARMACEUTICALS

Wednesday November 21 1990



After a period of unprecedented prosperity in the 1980s, the \$150bn world pharmaceutical industry faces problems in the '90s, writes Clive Cookson. These include renewed pressure to hold down health care costs, and greater competition from generic drugs

Drug industry still healthy

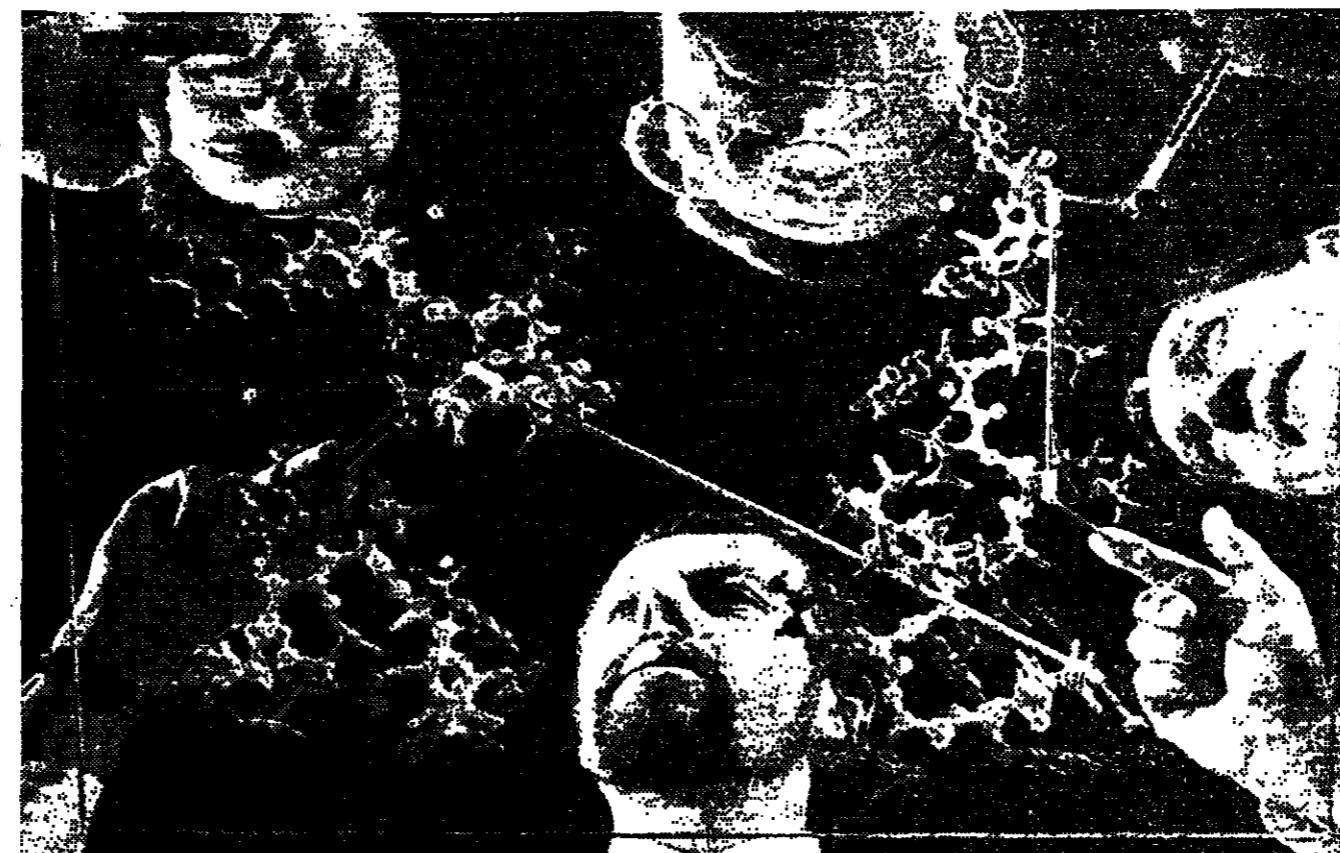
WITH the world entering a recession, the defensive qualities of the pharmaceutical industry have been shining out over the last few months.

Pure drug companies continue to announce earnings growth of 15 to 20 per cent, and giant chemical groups such as ICI, Bayer and Ciba-Geigy, are relying on their pharmaceutical businesses to compensate for a severe fall in profitability in other activities. (In ICI's case, drugs represent only 11 per cent of sales but contributed 75 per cent of profit in the third quarter of 1990.)

Drug sales are hardly affected by the ups and downs of the economy. As Sir Paul Girolami, chairman of Glaxo, the most successful UK pharmaceutical company, puts it, "people can decide to postpone buying a consumer product if money is short but they buy our products on the basis of real need".

In the long run, however, the structure of industry is being changed by a variety of political, financial and scientific forces - some of which seem to threaten the steady growth in profitability of drug companies.

Perhaps the most important



Pharmaceutical R&D is a £10bn industry (see page 4). Here a team from Glaxo discuss the design of a new chemical entity

problem for the future is the growing pressure from governments - which are the industry's main customers in most parts of the world - to reduce the price of medicines.

Japan already has a system under which the price of all existing drugs is cut by 10 to 15 per cent every two years. In Europe the political pressure for cheaper drugs is almost certain to intensify after the EC has moved to open up the pharmaceutical market after 1992 - different national regulations and pricing schemes mean that formidable non-tariff barriers still exist today. In the US, Congress last month passed a bill forcing companies to offer substantial discounts to the federal Medicaid programme.

"All governments are schizophrenic about their pharmaceutical industries," says Dr Peter Doyle, research director of ICI. "They extol the achievements of their national pharmaceutical companies - and then they look for ways of cutting health care costs."

The popular perception is that pharmaceuticals are highly profitable." Dr Doyle says, so they are a tempting target for spending cuts, even

though drugs represent only 8 to 10 per cent of health costs.

The UK government should be particularly cautious about damaging its pharmaceutical companies because they are so important for the country's industrial performance; the UK trade surplus in pharmaceuticals reached \$255m in 1989. At the same time the National Health Service spends substantially less on drugs than its counterparts in other western countries (about half the level in France, for example).

Another problem for the industry is that 80 per cent of today's best-selling drugs will lose their patent protection within five years. Manufacturers will then face competition from cheap "generic" copies.

Of course, they are investing heavily in research and development to bring on new drugs - large companies spend about 15 per cent of revenues on R&D - but these may not compensate for the lost sales from off-patent drugs.

The 1980s were particularly good years for the industry," says Mr Bob Bauman, chief executive of SmithKline Beecham, the Anglo-American giant formed last year through the merger of SmithKline Beckman of the US and Beecham of the UK. "There are pressures on pricing and I think it would be difficult in the 1990s to exceed the growth rate of the late 1980s."

But the "problems" of the industry should be kept in perspective. Even pessimists expect the large companies to achieve 10-12 per cent earnings growth over the next five years. On the positive side, the industry still has considerable scope for reducing costs and improving efficiency through restructuring.

The great wave of pharmaceutical mergers in 1989/90 combined SmithKline Beckman with Beecham, Bristol-Myers with Squibb, Marion with Merrell-Dow and Rhone-Poulenc with Rorer. Recent financial results from the merged companies show that profit margins are already improving.

Although no new mega-deals have been announced over the last few months, analysts believe there are more to come in the years ahead.

Behind the well publicised bids and mergers lies less visible but equally significant restructuring. "Once the bastion of secrecy, pharmaceutical companies around the world are enmeshing themselves in a complex series of strategic alliances," says Mr David Alcraft, European manager of PA Consulting Group's healthcare business. "Project and product swaps are becoming common-

place as companies struggle with a changing economic reality."

The "globalisation" of the industry in the 1990s will be assisted by the standardisation of regulatory approval procedures for new drugs. As European regulations are unified after 1992, they will gradually come together with those of the Food and Drug Administration in the US.

"There is an ever increasing emphasis on the harmonisation of drug developmental procedures, so that common standards are used in the clinical testing and evaluation of medicinal products throughout the world," says Dr Ludo Reyners, managing director of Quintiles (UK), a contract research company.

Even in Japan, where the approvals process seems designed to protect local pharmaceutical companies as much

as Japanese patients, the Ministry of Health and Welfare is becoming more willing to accept toxicity tests and pre-clinical data from overseas. But the ministry still insists on Japanese clinical data before it will consider any new drug. (One sign of progress is that the contraceptive pill is likely to be approved in Japan next year - after three decades of use in the US and Europe.)

Dr Jim Armstrong, president of ICI-Pharma in Japan, expects the Ministry of Health and Welfare to come further into line with European and American practice following an international conference of harmonisation of pharmaceutical regulations, planned for Brussels next year.

Liberalisation of Japan's £20bn-a-year pharmaceutical market coincides with moves by the large Japanese drug companies to break out of their home base and expand overseas. Yamanouchi has so far pursued the most active globalisation strategy - it has built a manufacturing plant in Ireland and a UK research centre in Oxford, set up six representative offices outside Japan to co-ordinate clinical development, bought Shaklee (the US supplier of nutritional supplements), and is now negotiating to buy the pharmaceutical operations of Gist-brocades, the Dutch chemical company.

It would be misleading, however, to describe the pharmaceutical industry only in terms of global expansion. Although integrated drug companies will need to have a worldwide sales capability, if they are to thrive in the next century, there will still be room for small pharmaceutical companies with low overheads, national or regional sales forces and limited development activity. These could make generic drugs or focus on profitable market niches which the giants have neglected.

The companies that manufacture and sell drugs support a vast number of smaller concerns carrying out contract research and making chemical ingredients for them. Some of these employ only three or four people - all with PhDs - making tiny quantities of extremely expensive chemicals which the giants need for their development of new drugs.

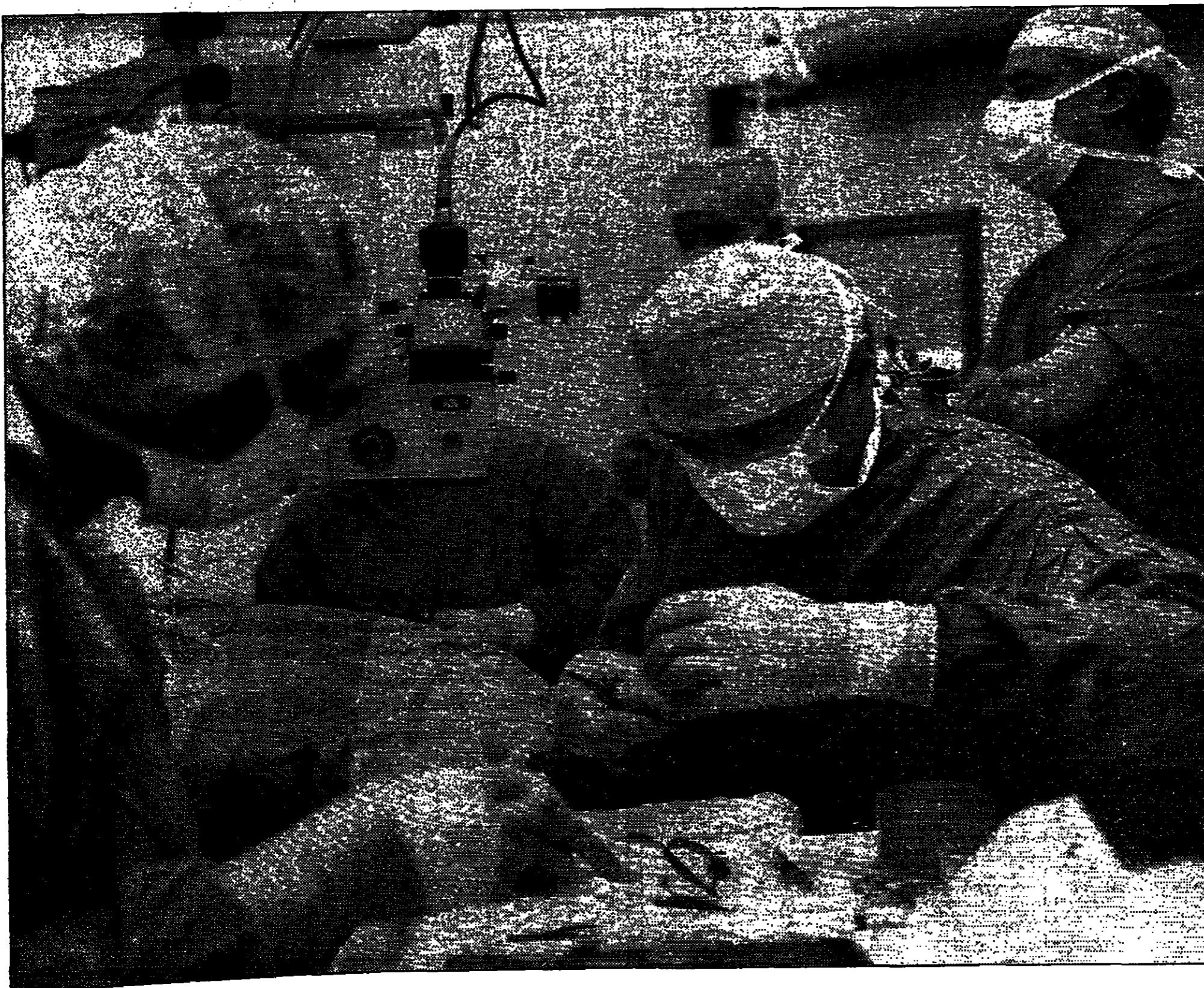
IN THIS SURVEY

- Biotechnology: Commercial scepticism seems to be growing 2
- Patent law: Twenty years' patent protection, under existing law, often effectively gives as little as five years' exclusivity 2
- Drug safety: In spite of exhaustive trials, occasional serious 'mistakes' are inevitable 2
- Changing regulations: How to get a new drug on to the European Community markets 3
- Mergers: The industry is increasingly being run on global lines by large multinationals 3
- Research and development: No industry makes a more convincing case for this 4
- Over-the-counter drugs are the link between the industry and conventional consumer industries 4
- Marketing: Sellers are trapped in a web of rules and regulations 4



A scene at the Beecham factory in Sussex

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Glaxo companies worldwide also contribute increasingly to their local communities through support for schemes that improve the quality of life, like the major donations recently announced of £1.45m to the "Fight for Sight" Appeal of the Institute of Ophthalmology in London and of £1m to the Lister General Hospital in Stevenage.

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WORLD LEADERS IN PHARMACEUTICALS

PHARMACEUTICALS 2

"BIOTECHNOLOGY-DERIVED pharmaceuticals and diagnostics are beginning to arrive on the market. Our assessment convinced us that biotechnology remains a topic of immense potential, requiring continued long-term investment in the science base."

This is the conclusion of the British Government's Advisory Council on Science and Technology (Acost) which last summer published a review of this "emerging technology" just ten years after the Spinks Report - also from the Cabinet Office - had forecast the growing importance of biotechnology. The Acost report appeared at a time of growing commercial scepticism about the risks and rewards of investment in biotechnology.

This year has seen Genentech, pace-setter among the biotechnology research and development companies, invite one of its main R&D contractors to

The field requires continued long-term investment'

buy a majority shareholding in order to give it more working capital. Genentech, launched in 1977, pioneered the idea of growing a new pharmaceutical company from scratch. Now it is a subsidiary of a well-established multinational, Hoffman-La Roche, with sales more than 20 times Genentech's \$400m last year.

Cetus, slightly older, and rescued first in the early 1980s, plunged again into trouble last summer when the US Food and Drug Administration refused to approve its clinical trials for Proteinase Inhibitor-2 for treating kidney cancer, after considering the US data for nearly two years. US investors had apparently been led to expect approval but the FDA con-

David Fishlock looks at the biotechnology row

Scepticism grows

cluded that Cetus might be overstating its case. The fracas cost Cetus its president and chief executive officer Bob Flidell, and it posted a loss of \$51m for 1990. It admits that its operating expenses of more than \$100m this year "were based on expected approval of Protektin" and it must now shed 100 staff (13 per cent).

In Britain, Celltech, set up in 1980 with public and private venture capital to pursue the route Gentech and Cetus pioneered in creating new pharmaceutical companies, spent many months seeking an investor to replace its biggest shareholder, the ailing British & Commonwealth Holdings. It failed to find one that wanted to invest in the whole portfolio built by Gerard Fairlough, founder and chief executive.

However, it did find Peter Fellner from Roche to replace the retiring Mr Fairlough this autumn. Mr Fellner expects to focus on fewer R&D projects but to spend more heavily in total in trying to win approval for its new medicines. Meanwhile, some cuts in the payroll seem likely.

Stockmarket worries about biotechnology have undoubtedly been exacerbated by the failure of Forton International to live up to its claims. This biotechnology company was financed by leading investment houses and pension funds, not venture capital. Its founder, Wensley Haydon-Baillie, secured backing from numerous City funds at a high level of authority, above the fund managers. Forton's troubles

reached a new low last spring when it abandoned much-publicised initial plans to develop the Skinner vaccine as a treatment for herpes. City investor Biotechnology Investments Limited (BIL), the N.M.Rothschild trust which has specialised in supporting biotechnology start-up ventures since 1981, did not back Forton. "We have learned from the mistakes we made in our earlier biotechnology investments," admits a spokesman. The trust backed such companies as Genentech and Celltech as start-up operations and sold its shares profitably, to reinvest in fresh start-ups.

For many, BIL remains the touchstone of quality in biotechnology R&D companies by virtue of the expertise and trouble it puts into analysing

both the market and the invitations to invest. One favoured "second-generation" start-up is British Bio-technology at Cowley near Oxford, which since 1986 has grown to a team of 180 and attracted more than \$30m of venture capital to fund its quest for new orally active medicines, to treat cancer, rheumatoid arthritis and other diseases. It has recently completed a £3.5m investment in manufacturing capacity to make enough of its new drugs for clinical trials. BIL is its biggest investor with 11.4 per cent of shares, but it is also backed by US and Japanese venture capital. British Bio-technology will be brought to the market at latest by 1993, forecasts Keith McCullagh, chief executive.

Another promising British

start-up of the mid-1980s backed by BIL is Xenova, a company which John Jackson, its chairman, freely acknowledges is not really a biotechnology company. "...but we've recognised that biotechnology is a rich source of tools to accelerate drug development." He says Xenova, brainchild of microbiologist Dr Louis Nisbet, is using the new biotechnologies such as genetic manipulation to make highly selective screens with which to sift natural micro-organisms for molecules that might make new medicines.

The Acost report referred to above admits that the 1980 Spinks Report "was, in general, too optimistic about the timescale for the transfer of research into products; some new drugs have appeared, but much of the potential is only now beginning to be realised". It also notes that significant scientific advances in molecular biology have occurred since 1980.

*Developments in biotechnology, HMSO, £3.50.

Sally Field on the technicalities the makers trip on

Beating the clock as the patent ticks away

PATENTS throughout the EC are granted for a period of 20 years which commences from the date of filing the application for the patent. In most countries patents are granted to companies or individuals who are the first to file for the patent. In the USA, however, the patent is granted to the first to invent (not necessarily the first to file).

In "first to file" countries companies are under great pressure to file as early as possible. This means that the 20 years start ticking away at a stage when, in many cases, the new chemical entity itself which forms the active drug substance is likely, however, that this will not cover subsequent "improvement" patents, although there is likely to be considerable dispute as to whether a patent for a new invention has the characteristics of a "basic" patent. Under this proposed system, it is up to the owner to decide which is the basic patent.

The European Commission's proposals cover the duration of the protection, the scope of application, the protection conferred by the SPC, the procedure for filing the application, and an outline of some transitional provisions:

a supplementary protection certificate (SPC) and would increase the period of market exclusivity enjoyed by a product.

The protection provided by these certificates would relate only to the product covered by the marketing approval and could relate only to one basic patent. In the UK, marketing approval is obtained by way of a product licence issued by the Department of Health. The basic patent will normally be the patent for the new chemical entity itself which forms the active drug substance. It is likely, however, that this will not cover subsequent "improvement" patents, although there is likely to be considerable dispute as to whether a patent for a new invention has the characteristics of a "basic" patent. Under this proposed system, it is up to the owner to decide which is the basic patent.

The European Commission's proposals cover the duration of the protection, the scope of application, the protection conferred by the SPC, the procedure for filing the application, and an outline of some transitional provisions:

• Duration of protection - Article 8 of the proposal provides a ceiling of 30 years' monopoly protection from the date of patent filing. This is broken down to the 20 years of protection given by the patent, with a maximum of 10 years protection after patent expiry.

SPC protection starts the day after the expiry of the term of the basic patent; it lasts for a period of time equivalent to that which may have been lost in the early days of the patent.

Article 8 of the proposal specifies this as the time between filing and the first time the product receives marketing approval in an EC country - minus four years.

• Scope of application - The conditions which must be met to benefit from the SPC are set out in Article 3. This states that the product should be protected by a current patent; the product should have received valid marketing approval; and no SPC should have already been granted.

• Protection conferred by the SPC - This relates only to the product covered by the market-

patent application is under way, getting over the regulatory hurdles to obtain a product licence - a necessary stage before marketing - often takes between seven and 10 years, if not longer. The effective term of the patent - the period of market exclusivity - can often be reduced to between five and 10 years, rather than the 20-year monopoly enjoyed by non-regulated inventions.

This situation has resulted in pressure on the European Commission to introduce a new system of "effective patent term". The proposals submitted by the Commission in April this year (but not yet in force) recommend providing up to 16 years of market exclusivity by allowing for a maximum of 10 years' protection after patent expiry. The mechanism for this would be for companies to obtain what is presently called

marketing approval. If, for any reason, the approval occurs before the granting of the basic patent, the SPC application must be made within six months of the granting of the basic patent.

• Transitional provisions - When the proposal becomes a regulation, any product which is covered by a patent with an expiry date later than January 1 1984, and whose marketing approval was granted after January 1 1984, will be eligible for an SPC. For these products the maximum protection period of the SPC will be five years. In such cases, applications must be filed within six months of the implementation of the regulation.

SPCs, therefore, look set to achieve a longer period of effective exclusivity for drugs in the future - providing pharmaceutical companies with a slightly more relaxed atmosphere in which to operate.

Where drafting licences in future, companies must take the extended protection into account. As already mentioned, this proposal is only in draft form but we should all keep a close eye on the European Commission as the proposal develops.

Sally Field is a partner of Britton Cooke & Company, lawyers specialising in intellectual property.

The new rules look set to achieve a longer period of effective exclusivity

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The Global Pharmaceutical Industry THE CHALLENGE OF CHANGE

Following four decades of continuous success for almost all pharmaceutical companies worldwide, the industry now faces a turbulent future as a complex set of political, economic and social demands destabilise the traditional market place for pharmaceuticals. What new skills are needed to ensure industry renewal? What are the most effective organisational structures needed to support the new operations of the 1990s? This new report from The Economist Intelligence Unit analyses the current state of the industry and assesses the innovative ways in which pharmaceutical companies can actively manage transition and shape their own futures.

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Can we ever be sure? asks Elisabeth Tacey

Twelve-year trials might not be enough

THERE is an advertisement in London Underground stations which shows a rather intimidating-looking business executive reaching forward across a desk towards the viewer in an I'm-not-going-to-beaten-down pose, holding or being handed half-a-dozen phones, while hand thrust documents from all sides towards the desk and papers, pens and other papers flying through the air left and right. The caption above reads: "DON'T TAKE TRANQUILLISERS" in witting like that need for excess of panic in comic-strip cartoons: "AAARRGGH!!" Then in calm, reassuring script underneath: "I take Natacaine." The ad designers are exploit-

people have used the drug and perhaps only in certain cases. Indeed, sometimes there are calls, such as in the case of AZT (Retrovir), used to hinder the onset of AIDS, for the usual lengthy trial procedure to be cut short.

The BMA, in a well-regarded book called *Living with Risk*, says: "At present only a relatively small number of patients (up to about 2,000) are exposed to a new drug before permission is given for its release to the market. Among this number an adverse effect has to be really rather common to show up in the statistics, especially as many adverse effects are quite frequently encountered on their own... If the incidence of the adverse effect is one in 500 but it still occurs normally in one in 100 patients, then nearly 36,000 patients will have to be exposed to the drug before that adverse effect can be detected." It concludes that the occasional occurrence of serious side-effects is "inevitable if new drugs are ever to be introduced".

But there are also criticisms of the trial methods used. The BMA points out that doctors voluntarily report adverse effects, so there is under-reporting and the reports are open to bias. Professor Bill Innan, head of the government and industry-sponsored Drug Safety Research Unit at Southampton University, has set up an alternative method of surveillance called prescription event monitoring. Copies of prescriptions for the drug being studied are obtained from the health department, and a questionnaire is sent to the prescribing doctor. The doctor is asked to report all medical events that have happened to the patient since the drug was prescribed, so the study does not rely on the doctor.

Health pills are not licensed, so do not undergo the trials that medicines do

ing the notion that tranquillisers by definition are dangerous drugs only made in laboratories, and that "natural" substances are not only safe but desirable to improve your health and give you a boost that will propel you to the top.

Yet health pills are not licensed, so do not have to undergo the trials that medicines do. Other varieties of health pill contain a substance called valeren, a toxin derived from a wild hedgerow plant, which has been blamed for 11 cases of poisoning reported to the Committee on Safety of Medicines since 1984. A doctor treating one patient said: "Eight involved liver poisoning and there was one death - that's 10 times the mortality of hepatitis B."

In September, tryptophan, an amino acid that occurs in the body and was being sold in tablet form as a natural aid for muscle-building and to fight insomnia and premenstrual tension, was banned from chemists' shelves amid fears about its safety. It was linked to 22 deaths and about 1,500 cases of a rare, potentially fatal blood disorder in the US.

Tryptophan is not classified as a drug - manufacturers make no medicinal claims - but as a food, and is covered by the Ministry of Agriculture, Fisheries and Food. Not the Department of Health or the Medicines Act, passed in 1988 following the thalidomide tragedy. Drugs covered by the Medicines Act must be licensed - but if they were already on the shelves when the Act came into force and were deemed to be for a "minor, self-regulating condition", they could be licensed as of right.

These licences, some 39,000 of them, are being reviewed, and a final report is due out this month.

But prescribed drugs, after extensive development and testing times necessary to win regulatory approval (between eight and 12 years in the UK) have been found to have adverse, and sometimes horrendous, side-effects. Names such as Opron and thalidomide spring to mind.

There is controversy now about a heart drug, Corwin, licensed in 1988, which some members of the medicines safety committee have urged be banned.

Drug companies and the British Medical Association protest that adverse reactions can only show up after thousands or perhaps millions of

occasional serious side-effects are inevitable if new drugs are ever to be introduced

tor's assumption of the drug causing the event. The BMA says this method appears to identify adverse effects that occur one in 3,000 times or more and can be detected by the BMA Guide to Lining

the road.

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PHARMACEUTICALS 3

The sector is still in a co-operative mood, writes Alan Archer

The flood of mergers has slowed to a trickle

THE TRANSFORMATION of the world's pharmaceutical industry during 1989-90 almost reached fever point with monthly reports of various mergers and acquisitions. As 1990 comes to an end the "mega merger" seems to have slowed down; several smaller deals, however, continue to filter through. Hemant Shah, a US independent analyst, estimates there was \$45bn worth of mergers and acquisitions in the industry in the last two years.

These events, which have unsettled scientists and managers alike throughout the \$100bn pharmaceutical industry, will not entirely stop as we enter 1991 - or, for that matter,

The number of new drug applications has decreased by about 10 per cent every year

ter, the remainder of the decade - but perhaps a different type of industry relationship will emerge: a network of alliances using all the expertise and skills that exist within the industry.

The pharmaceutical industry has always been research-driven and the "jewel in the crown" has always been the discovery of a new chemical entity (NCE). However, despite growing R&D budgets - R&D expenditures have risen 15 per cent annually since 1983 - there has been a marked drop in research productivity. The number of original new drug applications (NDAs) submitted has actually decreased by about 10 per cent every year.

One of the more popular alliances is the small/big company product swap. The smaller company with innovative research may prefer to licence out or co-develop the rights of a long-term potential blockbuster product to the big company in return for several smaller other products, which will enable the smaller company to fund future, clinical and marketing development without seeking lay-out capital.

equity offerings. At the same time, the larger company funds the R&D effort of the long-term product with the proviso that the smaller company retains the patent and receives royalties on sales if the product makes it to the marketplace.

The latest example of small company/big company relationship is Ciba-Geigy's \$3bn equity and five-year co-operative research investment in Isha Pharmaceuticals, a small company based in California, for the use of innovative molecular biotechnology techniques.

At Ciba-Geigy's International Pharma R&D Conference in Berlin on 5 November, Dr Rudolf Andreata, head of pharmaceutical exploratory research & services said, "this agreement shows an understanding of our weaknesses. We accept that we are one of the world's largest pharmaceutical companies with many strengths; however we cannot cover all the areas of research and technology and must look to outside, mainly to the smaller specialist companies to somehow help us to further our research."

Funding and new sources of R&D are just two possibilities of alliances. They can also be used to find new products more cost effectively, to build up sales and marketing capabilities, to renew or extend patent life, to exploit a new global or regional marketplace, and perhaps to help companies focus on what they are a niche area.

Alliances used to increase sales effort have so far proved to be most successful with perfect examples in the Glaxo/US with Zambac; the Boots/Upsilon; and the recent t-PA co-promotion between Genentech and Boehringer Ingelheim US. The latest co-promotion deal is that of SmithKline Beecham which has agreed that Upjohn market Enimase in the US.

Very few companies will be able to cover the world market by geographical area and therapeutic class. Perhaps only Merck will be capable of doing

both, says Robin Gilbert, analyst at James Capel Glaxo, SmithKline Beecham and Bristol Myers Squibb, while trying to the provision that the smaller company retains the patent and receives royalties on sales if the product makes it to the marketplace.

The pipeline. This highlighted the forward and positive thinking of the company. However a new and different slant in the Merck-Du Pont joint venture was Merck's unwillingness to simply combine R&D operations. Merck wants the Du Pont group to remain independently motivated as a separate organisation, maintaining the research culture, environment, management and rewards system which has kept it productive up till now. As a 50-50 partner in profits and expenses, Merck will simply add funding and marketing skills.

The earlier Merck agreement also came as a surprise at the time, but with hindsight it highlights how far ahead in terms of management strategies, ideas and concepts Merck is. The deal involved Merck's first relationship with the OTC market through its alliance with Johnson & Johnson. Several other companies have followed this route: Marion with Schering-Plough, and Syntex with Procter & Gamble.

The industry is still seeking answers to meet the generic challenge. This has been partly met by some companies having their own generic operations, while others are seeking alliances to come up with line or market extensions. The Pfizer/Alza co-operation on the once-a-day Procardia XL is a good example.

Companies argued for appeals procedures at every stage: they were concerned that an isolated set of bureaucrats could throw out drugs that took typically £100m and up to 12 years to produce, on non-scientific grounds.

Many analysts and industry strategists are of the opinion that the top pharmaceutical companies over the next decade will be those which have obtained the skills to source the substantial and various fields of expertise within the industry, without having to own them.

Alan Archer is editor of *Pharmaceutical Business News*

The route to the market

THE procedure for winning approval to market a drug in all countries of the European Community is largely untested. Mrs Frances Charlesworth of the Association of the British Pharmaceutical Industry is guardedly polite:

"Intellectually we think they're going down the right track, but the potential for bureaucratic nightmare is high."

There are three routes. If a drug is only to be marketed in one country, only that national authority needs to approve it as now.

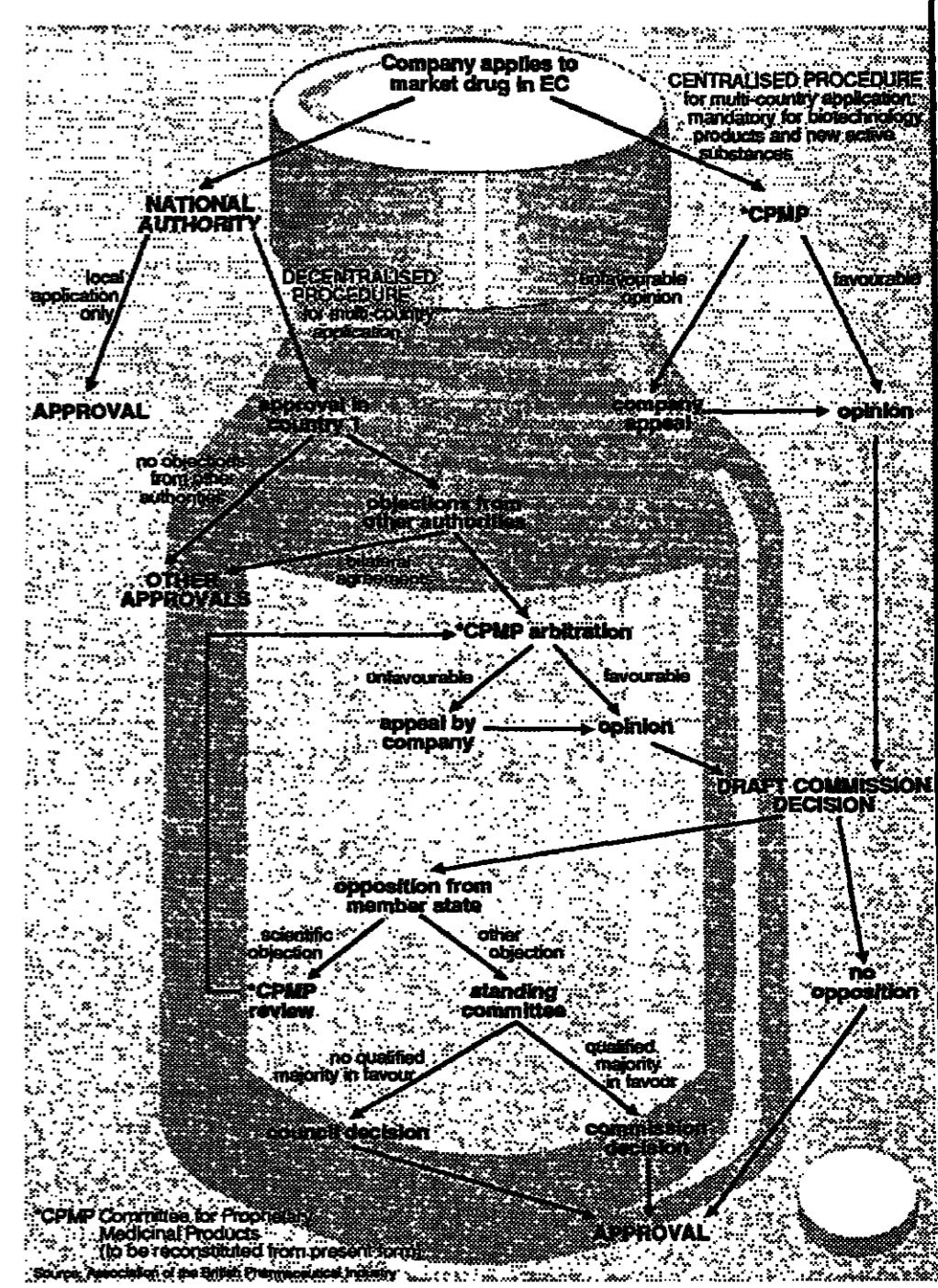
If the drug is to be marketed in several EC countries, the manufacturer can either submit it to its own national authority (the decentralised procedure) or via the centralised procedure through the Committee for Proprietary Medicinal Products, part of the European Medicines Agency - unless the pharmaceutical is a biotechnology product or contains a new active substance, in which case it has to take the centralised route. The steps are shown in the flowchart.

The decentralised method is essentially mutual recognition with possibilities of discussion between the parties, or arbitration by the CPMP, which would take the drug into the centralised path. By 1996 recognition of each member state's authorisation becomes mandatory for other members.

Companies argued for appeals procedures at every stage: they were concerned that an isolated set of bureaucrats could throw out drugs that took typically £100m and up to 12 years to produce, on non-scientific grounds.

Another concern of the companies is the structure of the CPMP. Now it constitutes representatives of national agencies, whose opinions could be coloured by national bias. The plan is for it to be made up of scientific, independent experts who would have to arbitrate between national bodies of scientific debate.

"If it is to have credibility its expertise will have to be equal or superior to that of national advisory committees," says the ABPI,



adding that it must have the structure to review its own decisions.

"Observers of medicine registration may wonder at the decision to place such enormous responsibility and diversity of workload in the hands of a body (even when

reconstituted) which appears not to have found it altogether easy to work as a team."

"The ABPI is concerned about the possibilities for getting trapped in bureaucracy. It should be remembered that the object of all this attention - the patient

- needs new medicines assessed in a timely manner on the scientific criteria of safety, quality and efficacy."

Mrs Charlesworth adds: "The patients want the drugs sooner rather than later".

Elizabeth Tacey

NORMANDY, FRANCE



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PHARMACEUTICALS 4

David Fishlock looks at drugs research

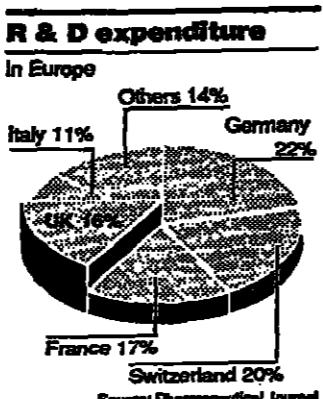
A £10bn industry

does about one-third of it outside the UK.

The challenge to research management is to create an environment that favours and is conducive to innovative research, but which, when an innovative discovery is made, acts efficiently to capitalise on it, says Dr Barry Cox, manager of ICI's R&D into cardio-vascular drugs.

Worldwide, pharmaceutical R&D is reckoned to cost more than £10bn a year. No industry makes a more convincing case for the value of R&D in support of product innovation. Its success has encouraged many chemical companies during the 1980s to pursue other niche markets for highly priced chemical specialities, often biologically active compounds.

A small number of developed nations – France, Germany, Italy, Japan, Switzerland, the UK and the US – account for about 80 per cent of the R&D effort. All seven increased their spending steadily during the 1980s. Glaxo, for example, has quadrupled its R&D budget in the last five years and now



Research, a statistical unit supported by the UK pharmaceutical industry. By the late-1980s six of the 15 top-selling medicines worldwide were based on discoveries made in the UK.

Total R&D expenditure by more than 40 UK companies by Dr Cynthia Lunn and her colleagues at the Centre for Medicines Research is estimated at £749m for 1988, a 103 per cent increase from 1982 (617 per cent when corrected for inflation). The fastest-growing facet of R&D is pre-marketing clinical studies, up 190 per cent over the seven years, and by 1987 accounting for more than 17 per cent of the R&D budget.

ICI's Dr Cox says that increasing competition among the research-based pharmaceutical companies has encouraged them to develop strategies for efficiency and success in R&D. As a result there are examples ranging from "a relatively free association of scientists who are allowed to range

far and wide and follow their whims, to highly controlled environments with tightly monitored targets."

Dr Cox identifies three key elements of any R&D strategy for new medicines. The prime one is technical feasibility – self-evident yet still not always recognised, he says. He believes industry should leave the unravelling of basic questions underlying a disease to academia. Industry's role should start with exploratory research embodied by the question: "Can we find ways of interfering with the process in the prescribed way?"

After technical feasibility, the next most important element is the product champion. "The art of good research management is to identify the next product champion, not the last one."

Dr Cox's third element is staff competence. Since this is mainly a matter of recruitment, training and experience, "it is the only one of the three that can with any certainty be deliberately designed".

Behind the industrial R&D in Britain stands a substantial academic research effort concerned with disease funded by government (about 45 per cent), medical research charities and the pharmaceutical industry.

drug company's film unless this was accompanied by a meal in a restaurant of their choice.

In another case a group of physicians, all from a single National Health Service region, went to a meeting organised by a pharmaceutical company on a Mediterranean island. This, says the college, "could not have had the advantage of convenience".

The code of practice – acceptance of which is a condition of ABPI membership – imposes a range of specific restrictions on drug companies. Posters issued for display in doctors' surgeries, for example, must not include any message which might increase demand for a particular product.

Only around 70 complaints of alleged breaches of the code were made to the association last year, about half of which were upheld after investigation. Around half of the complaints came from companies which believed competitors' advertisements had overstepped the guidelines.

The pharmaceutical industry believes the low level of complaints from doctors demonstrates that companies approach the marketing of their products with responsibility.

Elisabeth Tacey on EC development

Over-the-counter drugs

	Non-prescription medicines Market size by retail price, £m, 1981-89					
	1984	1985	1986	1987	1988	1989
Cough remedies	36	45	47	47	50	53
Cold remedies	27	33	36	43	46	46
Sore throat remedies	46	55	55	51	57	57
Analgesics (eg aspirin)	65	55	103	110	118	129
Indigestion remedies	26	27	29	31	33	35
Stomach upset remedies	10	10	12	13	14	15
Laxatives	10	12	13	14	15	16
Skin/face treatments	34	37	39	42	46	51
Eye care products	8	8.5	9	10	10	11
Hair/fever treatments*						
Total OTC market	400	450	486	516	560	605

*Figures before 1988 considered too small for inclusion.
Source: Proprietary Association of Great Britain

single market, draft directives plan for over-the-counter drugs to be licensed by the national authority of the host country and as not making any misleading or false claims. They go through the same testing procedure as prescription medicines before approval.

In the more fledgling continental markets, however, the drugs for self-medication have simply been taken off the list as needing a prescription, and are sold in the same plain packs as prescription drugs, with a separate leaflet that tells the patient what the drug contains, what the drug is meant to be used for and directions for safe use, and warnings about adverse side-effects such as drowsiness, dangers of mixing the medicine with others, and storage instructions. In the UK, all this information is on the pack, regarded as a safer practice since leaflets are likely to be lost and the medicines are likely to be taken by more than one person.

The PAGB is dismayed to find that the European Commission draft directive on consumer information is advocating the continental system of separate leaflet and plain pack, rather than the UK and Irish method. The idea is to have a "Euro-pack", suitable for every country, and a leaflet easily printed in several languages. The PAGB, and its Consumers' Association and its European counterpart are lobbying hard to get this changed on the grounds that the UK system is safer, says Ms Mitra. Anyway, she argues, the idea that the same drugs will be sold throughout the Community is a false one: "They would have to create a Euro-consumer."

Looking forward to the 1992

Alzheimer's disease is the most common form of senile dementia. Though little is known about the cause, the risk invariably increases with age.

Distressingly, the victims of Alzheimer's disease are not the only people to suffer. Family and friends are also put under tremendous strain.

Gradually and unrelentingly, the capacity to remember, think and reason slips away. And the more the disease tightens its grip, the more the sufferers lose their grip on reality.

Most traumatic of all is the knowledge that, at present, Alzheimer's disease is incurable.

How long it remains that way depends to a great extent on pharmaceutical research and development.

Scientists in Britain's pharmaceutical research labs are strenuously seeking new clues in the search for treatments to overcome Alzheimer's disease and other disabling and life-threatening conditions. This is costing the innovative companies in Britain very nearly £1,000 million every year.

But time is crucial. If British research is to stay ahead of the world, companies need time and the incentive to spend even more money developing innovative products.

Due to the time it takes to develop, test and license new medicines, pharmaceutical companies lose, on average, 10-12 years of the usual 20 years of patent protection enjoyed by virtually all other new product inventions.

Sadly, such erosion of patent protection seriously hampers medicines research.

To help relieve the problem, the European Commission has proposed to restore to all European pharmaceutical companies an effective 16-year patent life on new medicine discoveries.

Not as good as the 20 years enjoyed by most other products, but a definite improvement on the 8-10 years currently available for pharmaceuticals.

For the sake of every NHS patient, and for millions of others throughout the world who need the hope and comfort that the prospect of new treatments can bring, we urge the UK Government to provide the fullest possible support to the EC patents plan.

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THE BRITISH PHARMACEUTICAL INDUSTRY
HELPING TO KEEP BRITAIN HEALTHY



500,000 victims of Alzheimer's disease can be found in Britain.
Without government support the cure may not be.



TELEVISION

Nothing to be blasé about

Are we being spoilt? Now that terrestrial television is pumping out four channels of mostly original material 18 hours a day, 52 weeks a year, are we becoming blasé and, almost impossible to please? The questions are prompted by the appearance in the last few days of three new drama serials — *Medics* and *Die Kinder* on Wednesdays, on *ITV* and *BBC2* respectively, and *House Of Cards* on *BBC1* on Sundays — and the feeling that "although all three are clearly expensive and made with the high level of professionalism we have come to expect, and each has its strengths, they also seem remarkably familiar and not awfully compelling."

Set your drama in a hospital and you will, obviously, trigger off a whole sequence of echoes going back to *Emergency Ward 10* in the 1950s, and *Ben Casey* and *Dr Kildare* in the early 60s, and coming forwards via *General Hospital* to *St Elsewhere*. Broadly speaking, television fashion has moved from the glitzy and romantic, with the white coat serving mainly to set off the realistic jaw, to the starkly realistic. In *St Elsewhere* we have had everything from suicide to sex in the mortuary.

However, the producer of *Medics*, Gub Neil, claims that his series "provides a very irreverent view of an institutional profession" and yet "it's not like any other TV hospital drama; it avoids the stark realities and presents a rather more romanticised view of hospital life — it's a celebration of those launching into the medical profession". No doubt it all depends upon how you define "romantic", but this claim seems interesting when you remember the bank rate in the opening episode. Moreover, those of us who dislike such sights as a murder victim with a cat thrust and blood all over the bed might have wished there was rather more truth in that claim about avoiding stark realities.

Speaking as a former hospital porter I would say that the view of sexual activity in hospitals taken here by writer Roy Mitchell was pretty accurate. Once the output of television

among doctors and nurses there seems to be something about the proximity of death, familiarity with the human body, and the number of beds around (not to mention large linen cupboards) which leads to a rabbit-like level of activity. But the belief that television has not taken this approach before is mistaken. The two-part *BBC* production, *The Houseman's Tale* in 1987 presented a decidedly similar picture.

There is no one-word description such as "medical" to describe *Die Kinder*, yet it brings to mind even more recent series than *Medics*. The story begins with a mother waiting at a school playground for her daughter to appear, then going inside to look, reappearing worried with no child, rushing to find her son elsewhere, and being told that the father has already picked up both boy and girl. Utter consternation from the mother: the father is of another nationality and has presumably taken them abroad. Where have we seen this precise scenario before? In *ITV*'s serial *Stolen*, shown in January. On that occasion the father was Asian and he took his children back to his homeland; in *Die Kinder* the father does the same, but this time the country is Germany.

Consider these phrases from a plot summary: "...a working detective at the heart of things... policemen caught up in that most contentious area where law enforcement coincides with the world of politics... a thriller set in the world of political power play... alone against an unfathomable system... figures out of the woodwork of covert operations". It was written by Michael Wearing, producer of *Die Kinder*, and applies well enough to this present drama yet he was actually describing his previous (and tremendously impressive) serial *Edge Of Darkness*. What is more, *Die Kinder* is concerned with the way in which the time-bombs of 1980s' idealism may explode in the '90s: exactly the concern of the recent *Channel 4* drama serial *Campagnola*.

Speaking as a former hospital porter I would say that the view of sexual activity in hospitals taken here by writer Roy Mitchell was pretty accurate. Once the output of television



The 'Medics': funny goings on, but none the worse for that

reaches a certain level, some similarities between plots and sub-plots are doubtless inevitable, and it could even be argued that repetition is likely long before that Shakespeare and Marlowe and their contemporaries, Wycheley and Congreve and theirs, Coward and Rattigan and theirs, prove that in any age plots and preoccupations will tend to be shared, and in no other age has there been any attempt to provide the sheer quantity which is delivered by television today.

Furthermore, throughout all the history of drama, actors and actresses have come before their audiences in many different parts, so it would seem silly now to start complaining that — for example — we seem to have seen rather a lot of *Miranda Richardson*, who stars as the mother in *Die Kinder*. She was the weirdo wife in *After Pilkington*, a splendidly capricious Elizabeth I in *Blackadder*, Ruth Ellis in *Dance With A Stranger*, and more besides. We should, surely, celebrate the great strengths of the British acting profession. And yet, and yet...

However good it is he may be (and he is outstandingly good) does it not seem just a little tedious to be watching Ian Richardson playing yet another devious scheming, smoothie with a manipulative wife, as he is in *House Of Cards*? It is only a matter of weeks since he was playing the Euro politician Spearpoint, a sure schemer with a manipulative wife, in *Malcolm Bradbury's* *Swallow*.

Once the output of television

reaches a certain level, some similarities between plots and sub-plots are doubtless inevitable, and it could even be argued that repetition is likely long before that Shakespeare and Marlowe and their contemporaries, Wycheley and Congreve and theirs, Coward and Rattigan and theirs, prove that in any age plots and preoccupations will tend to be shared, and in no other age has there been any attempt to provide the sheer quantity which is delivered by television today.

But what are the answers to the questions with which we began: are we becoming blasé, jaded, and impossible to please? Some would say yes, others would say it is an occupational hazard of being a professional critic, but I would say no. Frequent experience on awards juries has convinced me that high quality sticks out like an oak tree in a cornfield: you cannot miss it, nor confuse it with that which surrounds it.

The difficulty with works such as *Medics*, *Die Kinder* and *House Of Cards* may be precisely the fact that they have been created as part of a seamless web of heavily promoted and highly competitive "product". It is not that they have been tainted by being commissioned for hefty fees: many of the world's greatest artistic creations from Shakespeare's plays to Mozart's symphonies were churned out for the money. Perhaps the trouble is that it now takes a work of truly extraordinary originality and brilliance to withstand attempts to press every series into a higher mould, survival of the fittest, the marketing effort that is put behind everything on television, and reach us as a recognisable work of individual originality.

Christopher Dunkley

Peaches

LYRIC STUDIO, HAMMERSMITH

The setting is 18th century Venice, where the illiterate are damned as vagrants and the literate as heretics. All the rest, if Elizabeth Bond is to be believed, are artists or degenerates. The cardinal is a degenerate, who buys up art to save his immortal soul from the syphilis that is devouring his mortal remains. Benvenuto is the artist he hires to inscribe his name.

The overriding impression of the curiously titled *Peaches* is of squalor, of moral corruption mirrored in fifth of costume and setting. At no point does Bond convey the magnificent opulence that was so prized by the Venetian patrons, and which was their gift to posterity. She would no doubt argue that she is not attempting to paint an accurate historical picture, but using history as a peg for a more abstract reflection on the morality of art.

The result, though, is to deny her play of any of the particularity that might raise it above the level of lazy truism. In order to extrapolate from a culture, one must understand its endeavour, and that is precisely where this piece falls down. There is a strong sense that the writer has picked on Venice for want of any better vehicle, just as she

has picked on the fashionable subject of art patronage for want of any better subject.

The impression that it has been only cursorily researched resurfaces in its dealing with religious schism, which is expressed through the person of Sir Robert Witton, an English protestant: there is no sense of the religious or political background to his heresy. This weakness is reflected in the characterization, which veers from blatant caricature to listless under-performance. Jane Belshaw, so good in Bond's last play, *Forslaw*, is wasted here as a one-dimensional serving sloven, while Dale Savage, as the artist Benvenuto, is denied a properly anatomized development from starving huck to craftsman so principled as to be prepared to die for it. One minute he is painting his porc-riddled mistress (a gutsy Tina Jones) as the Madonna, and the next he is refusing to depict the apothecary of the cardinal.

A Peter Warde's strikingly ugly production for Blackburn-based Raw Cotton, like the play, ends up going nowhere in particular.

Claire Armitstead

Our Country's Good

SWAN THEATRE, WORCESTER

The Swan, under Artistic Director Pat Trueman (a lady Pat), shows amazing initiative for a 350-seat house in a regional city rather poor in its transport communications. This play by Tim Wertenbaker, winner of the Olivier Play of the Year Award in 1988, is staged from Thomas Keneally's novel *The Ploughman*, which tells of a performance by Botany Bay convicts of Farquhar's *The Recruiting Officer* in 1778-9.

Farquhar's play has itself just been done at the Swan, with many of the same company. Earlier this season there was a good new adaptation of *Tom Jones*, of which I wrote here with enthusiasm.

Miss Wertenbaker writes in brief scenes as if for television. Before drama is even thought of, we are shown the state of the prisoners aboard the first of the convict fleets, then their dismay at what is still prison to them, in a dismally unsympathetic land, chillingly summed up by Gayle Friend's design, a plain, straight sloping stage set askew against a backdrop of distant eucalyptus trees.

We see too the officers of the transport fleet, concerned mostly with punishment (the play begins with an off-

tag lashing). Only Captain Philip, appointed Governor-in-chief (Kim Durden), shows humanity among the senior officers, who are led in brutality by Marine Major Ross (Philip Doherty). It is a second-lieutenant, Ralph Clark (Paul Clarkson), who hits on the idea of distracting the convicts by watching and even acting, a play.

He is a humane young man, and his acting company, few of them literate, are more concerned with their own problems than Farquhar's. But we see the slow progress of rehearsal, with such problems as playing in shackles, and the death sentence of Liz Morden (Helen Pearson), unwillingly cast as Sibylla, on a false charge of theft.

Woven into the story are extraneous matters as Midshipman Bremer's fear of ghosts and the reaction of the aborigines to the new phenomenon of the convict settlers.

It is as moving as it is interesting and excitingly performed under Miles Truman's direction, with consistently good playing by a ten-strong company, each with more than one part. Worcester is very lucky with its theatre.

B.A. Young

ARTS GUIDE

THEATRE AND OPERA

London

Aspects of Love (Prince of Wales), Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1985 novella. Musically interesting and well directed by Trevor Nunn. A production, but unscrupulous and less scrupulous (400 1800).

The Queen's繁花 (Whitehall Hall), Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond, Richard Kara and Lavinia Bertram on form in a production which confirms Ayckbourn's early bleakness (071 887 1119).

Extended until January 20. Man of the Moment (Globe), Nigel Planer and Gareth Hunt in another Ayckbourn play, this time about media manipulation (437 2867).

Into The Woods (Phoenix) Julia Mckenzie shines as the witch in Stephen Sondheim's companion of fairy tales. The title song is more memorable than a story-line that descends into retribution and chaos as the characters' dreams turn sour (881 1004).

Cafe (New London). The former of T.S. Eliot words, Lloyd Webber music and female divas has made this Britain's longest running musical (406 0072).

Royal Opera Covent Garden:

Die Kinder is conducted by Christopher Denslow, and has Gabriela Montero, Jan Blinkhof, Montez Pederson, and Robert Lloyd in leading roles. Further performances of the *Barber* di *Sigismondo*, revival, conducted by Gabriele Ferro, with the sec-

ond of two interesting casts: Edita Gruberova, Justin Lavender, Vladimir Chernov, Eric Garret, and Alexander Morozov.

English National Opera, Coliseum: *Cost fan tutte*, in John Cox's stylized 1986 production, returns to the stage, set by Rolf Cunic and Glenn Whinney, and Peter Robinson as conductor. Further performances of the new double bill — Delius's *Feminines and Gerda*, Puccini's *Gloriosa Schicchi* — conducted by Charles Mackerras and produced by Julia Hollander.

Paris

Bastille Opera. The season opens with Verdi's *Otello* conducted by Myung Whun Chung with Plácido Domingo in the title role for the first five performances and with Renato Bruson as Iago and Kallan Esperian as Desdemona (4001616).

Brussels

Théâtre Royal de la Monnaie. The Monnaie Opera in Hans Zender's *Stephen Sondheim Sylvain Cambreling* conductor, staging by Peter Mussbach, sets by Paul Lichtenhauser.

Antwerp

Koninklijke Vlaamse Opera.

The Royal Flanders Opera in Verdi's *Macbeth*, Rudolf Wäther conductor, staging by Gilbert Dotto with Jérôme Barboton, Pablo Elviro, Andréu Andrade, Huw Edwards, and the Forum Philharmonic. Conducting the Forum Philharmonic Vredenburg (Wed.).

Turin

Teatro La Fenice. The Regio celebrates its 250th anniversary with two versions of Verdi's *Don Carlo* (the French and the Italian) performed alternately between now and mid-December, both of which are conducted and produced by Gianni Ricci. The Italian version is the one given in Modena in 1988, which includes the first act in the forest of Fontainebleau: the French edition will also be the full-length version (861524).

Venice

Teatro La Fenice. Alben Berg's *Lulu*, sung in German, with Plácido Domingo in the title role for the first five performances and with Renato Bruson as Iago and Kallan Esperian as Desdemona (4001616).

Berlin

Opera. Nabucco stars Julia Varady, Daphne Evansplatos, Wolfgang Brunel and Paata Burchashvili. *Bartered Bride* has Georgina von Benza, Marilyn Schniegler, Manfred Schenck and John Broeckeler, in the main parts. *Un Ballo in Maschera* brings Sharon Lewis, Mariana Lipovsek, Alexandra Agashe and Wolfgang Rauch together. Further offered *La Sylphide* choreographed by George Balanchine, Richard Strauss' *Die Agyptische Helena* with Gwyneth Jones and Spas Wenkoff.

Hamburg

Opernhaus. Jochen Kowalski Lieder, recital, accompanied by violin by Stephan Koenig, with songs by Mozart, Beethoven and Schubert. *Die Hochzeit des Figaro* in Johannes Schaaf's production opens this week. The cast is led by Lucia Gallo, Helen Kwon, Alan Titus, Ning Liang, Dieter Weller, debut as conductor in Hamburg. Also *Hänsel und Gretel* and the ballet *Peer Gynt*.

Cologne

Opera. *Rheingold*, *Walküre*, *Siegfried*, are part of the new ring cycle in a co-production with the Düsseldorf opera produced by Kurt Wallin and conducted by Hans-Werner Henze. The cast includes renowned Wagner singers: Willi Thomossi, Martin Fink, Helmut Helm, Paul Pöhl, Nedine Secunde, Deborah Polaski, Anne Glevang and Shirley Close.

New York

Lehnhoff's production. James Levine conducts Arvin Brown's production of *Porgy and Bess* with Plácido Domingo, Marilyn Horne, Frederica von Stade and Yo-Yo Ma. Marin Alsop also conducts Piero Pollini's production of *Un Ballo in Maschera* with April Millo, Lucien Pavarotti and Juan Pons and (861 5000).

Washington

Washington Opera. The company's 35th season continues with *María Stuardo*, in Sir Peter Hall's production conducted by Gerd Schmid. *Yoko*, *Wozzeck* and *Man and Superman* is Rodolfo in Gian Carlo Menotti's production of *La Bohème* conducted by Vojislav Sutje, Opera House, Kennedy Center (415 7800).

Tokyo

Kabuki: Performances at Kabukiza centre around a name-taking ceremony for the actor Senjaku, who follows in his father's footsteps to become Ganjuro III. Both performances (11am, 4.30pm) are mixed programmes, combining drama, spectacle, song and dance. European guide in English and English-language programme (541 3131).

November 16-22

SALE ROOM

Connoisseurs chase Erasmus

A copy of the "Adagia" by Erasmus, with many revisions in the hand of the author, sold for \$295,000 at Sotheby's yesterday to the Dutch dealer Nico Israel. The price was almost double the estimate and confirmed that demand is still strong for rare art objects of interest to connoisseurs rather than to speculators.

Autograph material by Erasmus, the great Dutch humanist of the early 16th century, is very rare. He gave this copy of the book, a collection of proverbs taken from classical texts, to his pupil Nicholas Cannius, with a detailed commentary. Many of the expressions recorded are still in common speech, such as "Cupboard love" and "God helps those who help themselves". But bargains were available in the sale of continental books and manuscripts. The London dealer Joseph secured a German Bible of around 1580, with woodcuts by the famed Virgil Solis, for £35,600, well below estimate.

So far this has been a good week for Sotheby's, following its hard time selling Impressionist and modern art in New York last week. In the same city on Monday it did well with Pre Columbian art, setting a new record for this market with the \$128,361 paid for a pair of Mayan limestone zoomorphs, anthropomorphic sculptures representing deity figures.

Antony Thorncroft

QUEEN ELIZABETH HALL

Given a programme that tested their mettle in all sorts of ways, the London Sinfonietta were in superlative form on Monday. Doubtless that had something to do with their conductor Lothar Zagrosek, too, whose dramatic grip was unfailing (vital for the musically weaker stuff) and his insight remarkable — Weber's op. 10 *Five Pieces* luminously realised, his severe Concerto op. 24 rendered with acute lyrical subtlety.

The Sinfonietta players dazzled in Donostia's *Cloches*, which kept them clangorously busy — long successive stretches of repeated-notes, racing scales, torrents of trills

breathtaking stamina), and *Jalons* in his more usual pug

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Wednesday November 21 1990

Now for the second round

MRS Margaret Thatcher's failure to defeat Mr Michael Heseltine in the first round of the Conservative party leadership contest owes something to the curious arithmetic of the ballot, but it is, nevertheless, a shattering blow to her own position. Of the 372 Tory members of parliament eligible to vote, 204 chose her, against 152 for Mr Heseltine. But because her winning margin was just below the 15 per cent required under the rules, the contest goes to a second ballot. Thus the result falls well short of an endorsement of an incumbent who led the party for 15 years, 11 of them as prime minister. After seeing those general election results, how she must have expected better.

In consequence, the political message of the first ballot cannot be ignored. For 168 Conservative members of parliament, 45 per cent of the potential electorate, either voted against the prime minister – or abstained. The wider public has indicated, through a series of opinion polls, that it would be more likely to vote Tory in a general election if Mr Heseltine had become leader. Yesterday's result falls well short of a clear victory for the challenger but that is beside the point. Despite her immediate announcement, within a few minutes of the result being known, that she would fight on into the second ballot, there are serious doubts whether that decision is in the best interests of the party, the government, or the country.

Cabinet strains

The prime minister is by nature a fighter. Her instinct must be to stay until there is a defeat, according to the rules.

Politically, that is difficult to sustain. It will also create enormous strains among her cabinet colleagues, several of whom have been quietly preparing against the eventuality that their own names might go forward in a second round contest. The prime minister has presumably calculated – with some reason although not with certainty – that if she herself stands none of her cabinet colleagues will oppose her.

If that were to be the case, the only Conservatives of distinction who could join the lists on Thursday, Mr

Mr Rocard survives

IN THE absence of a solid parliamentary majority, the French socialist government led by Mr Michel Rocard has regularly seemed in danger of defeat, and never more so than on Monday night. For the first time in 2½ years, the conservative opposition parties were joined by the Communists in a vote of censure, and it only fell short of the statutory majority by a bare five votes. Nevertheless, the government has survived, and it lives on to fight another day.

This situation has the merits of its defects. There are obvious disadvantages in precarious parliamentary majorities, and one of them is that the government is liable to be too vulnerable to short-term negotiations with the political lobbies. The full extent of Mr Rocard's vulnerability is measured by the fact that he can no longer count on the reluctant support of the Communist party, which means that he is even more dependent on the ad hoc support of centrist MPs.

But those inconveniences are no more disadvantageous for the country, and they may be much less than those of government by large and disciplined parliamentary majorities, which are out of all proportion to the real balance of opinion of the electorate.

Moreover, in the case of Mr Rocard, the imperatives of parliamentary management in present circumstances happen to coincide with his personal conviction that government is better carried on by dialogue than by dictat. Mr Rocard wants to reform French society, and this is an ambition which can more easily be achieved by negotiation than by a cast-iron parliamentary majority.

Periodic crisis

It would be idle to pretend, however, that Monday's defeat of the opposition censure vote was just another method of securing a parliamentary majority, without any underlying significance for the political system. The government has avoided defeat, and on rational grounds it ought to be able to continue to govern for a considerable time to come. The trouble is that there is an undeniably sense that the French political machine is

It always pays to take a few steps back before assessing a great political crisis like the one that has now overtaken Britain's Conservative party. The morning after never looks quite like the night before. That aside, the main protagonist, Mrs Margaret Thatcher, is one of the world's most able survivors.

There is another little problem. One of the abiding clichés of politics is that "things can never be the same again". It is trotted out after every great Tory drama, and it is rarely true. During Mrs Margaret Thatcher's long career as Britain's prime minister this familiar refrain has been heard at every turn, from the early years when a huge herd of economists wrote to say that her policies would ruin the nation (they did not), through the Falklands war, the miners' strike and the steady tramp of departing miners out of the front door of No. 10 Downing Street to sit in the backbenchers, or, in some cases, to retire from politics.

In every case, the prime minister has made a convincing show of getting on with her job, losing herself in those horrendously long hours she puts in flying from capital to capital, appearing in the Commons, sitting with her despatch boxes, receiving the world's distinguished persons. The great cliché has been proved wrong: things have not only been the same again, but more of the same, and doubly more.

But this time it hard to believe that that can be so. It is possible to construct a scenario in which Mrs Thatcher emerges victorious from either the second or a third round of voting by the 372 members of parliament who elect the Conservative leader, but it is very difficult indeed to believe in it, and very nearly impossible to believe that it could be the same great figure, commanding the same immense power, who would emerge at the end of the process.

First, that scenario. Within minutes of the first ballot result being announced, Mrs Thatcher was on the steps of the British ambassador's residence in Paris to declare that she had lost by only a whisker and would therefore allow her name to go forward for a second round. This lightning reaction may have been instinct, or it may have been pre-prepared. Either way it served two purposes.

First, it put her potential rivals in her own cabinet on notice that if any of them wished to challenge her in round two they would either have to break promises not to do so – which would be the case for Mr Douglas Hurd, the foreign secretary – or, in effect, resign from her cabinet – which applies to all of them including

Only one British prime minister has left office voluntarily. That was Mr Harold Wilson in April 1976, and so surprising was his departure that there were immediately suggestions that there must have been sinister reasons behind it. In fact, the new Lord Wilson seems to have decided – and to have promised his wife – that one day, enough would be enough. Even then he had to watch the exchange rate carefully to see that his going would have no undue effect on the pound.

All other prime ministers have either been voted out in a general election or forced out by their own party. The record suggests that when it comes to internal fights the Conservatives have always been more vicious than the Labour party. Clement Attlee became prime minister in 1945 at the age of 62, narrowly survived the general election of 1950, lost the general election the following year, but remained leader of his party until 1955.

On the Labour side again, Wilson is the only prime minister since the war (discounting Winston Churchill in 1945) to have been defeated in a gen-

Joe Rogaly says Mrs Thatcher has been severely wounded by the Tory election result

Things can never be the same again



Mr John Major, the chancellor of the exchequer. Second, her instant-reaction announcement may have been intended to warn off any elder statesmen who may wish to persuade her to retire now and allow a broader-based contest to take place.

Within a very short while it became clear that she had some hope of success in achieving her first objective, since Mr Hurd and Mr Major pronounced that they were sticking by their undertaking not to fight against her. They would, indeed, support her in the second round. She seemed, however, to have failed in at least the second objective, as reports

circulated that certain senior Conservatives had come forward with advice that she withdraw from the contest. One can imagine her close and immediate staff telling her, as Mr Norman Tebbit did in public, that if she polled as well in next Tuesday's ballot as she did yesterday she would, under the second round's rules, win by a simple majority. She might, in a repeat of her straight fight against Mr Heseltine, but it would be a wounded prime minister and a divided Conservative party that emerged from the process.

There is another possibility, one that is not her scenario at all. It is that the momentum built up by Mr

Heseltine in yesterday's vote could enable him to poll away just 15 votes from the prime minister's tally. Add in the abstentions on his side and he has won. That is why there is likely to be pressure on her today to reconsider her statement of last night. She may calculate that her 204 votes are rock solid, that if others – Sir Geoffrey Howe, say – come forward as a stop-Heseltine candidate the effect will be to take votes from him, not her, but this is dangerous territory.

Those opinion polls are the problem. They keep indicating that Mrs Thatcher herself is an electoral liability. This may be for no more serious

Malcolm Rutherford on how the parties eject their leaders

Nights of the long knives

eral election – by Mr Edward Heath in 1970 – and to have returned to No 10 Downing Street some years later.

The Tories have never shown such tolerance. Their problem has been how to find a way of getting rid of a leader who had ceased to deliver the goods. It used to be said that they were not the right man – on Suez as chancellor of the exchequer he was accused of being "first in, first out", but while he turned the party's fortunes round and handsomely won the general election of 1959, the Conservatives loved him.

In the early 1960s, however, the Macmillan administration ran into difficulties remarkably similar to those of Mrs Thatcher's in recent months. The prime minister began to seem out of touch and perhaps out of date. Several times he considered resigning voluntarily, but went only when he suddenly became ill in October 1963. Like Mrs Thatcher, he

that Churchill thought that himself, but by then there was no satisfactory way of doing anything to stop it.

Eden was bundled off the stage after Suez to be succeeded by Harold Macmillan. Again there were some who thought at the time that he was not the right man – on Suez as chancellor of the exchequer he was accused of being "first in, first out", but while he turned the party's fortunes round and handsomely won the general election of 1959, the Conservatives loved him.

The longevity of the Churchill premiership also meant that Sir Anthony Eden was the wrong man for the job by the time he came to replace him. There is some evidence

that Churchill thought that himself, but by then there was no satisfactory way of doing anything to stop it.

Perhaps for the first time, the "customary processes" went into action. It was also the last. Lord Home was plucked from the House of Lords to become prime minister as plain Sir Alec. It was the unhappiness of a number of senior Tories – notably Iain Macleod, who referred to the "magic circle" – at such a procedure that led to the party changing its method of choosing a leader.

The Tories did unexpectedly well under Sir Alec in the general election of 1964, suggesting that a switch of leadership at the last fence need not be unhelpful, though they still lost Sir Alec resigned as leader a few months later.

Since then the leader has always been chosen by a ballot of Tory MPs. Thus the voting in the first ballot in 1965 was Mr Edward Heath 150, Mr

OBSERVER

forced to issue a statement saying that the remark was due to the "excitement" of the election campaign. He also pointed out, as only an elder statesman can, that the comment was not meant for publication.

Sorry state

■ Eleven years of Thatcherism have not apparently persuaded Britain's well-off to be content with their lot. A survey by American Express found that a quarter of Britons earning over £30,000 per annum are less happy with their income and say they are only "coping". One in five said that they would not consider themselves rich unless they earned more than £50,000 a year.

Despite their struggle to make ends meet, however, 40 per cent of those earning more than £25,000 a year have spent more than £300 on a single item of clothing. A quarter own a watch worth more than £500 and three quarters have recently drunk champagne.

Perhaps the reason for the lingering discontent can be found in one last statistic: six out of 10 had been forced to attend a working breakfast.

Have a sack

■ The humble haversack, I am told by people who keep an eye on sartorial trends, is becoming a key fashion accessory for the person-about-town in the 1990s. Already signs are starting to appear of increased use of the bag in place of that traditional business companion, the briefcase.

The rucksack is roomy enough to accommodate a substantial sandwich lunch, a gym kit or the odd bit of shopping as well as documents and books. But because it is carried

In the past, this has not always been enough to prevent members of this august class from indulging in the occasional bout of industrial action.

This week, Milan brokers have been taking their responsibilities seriously and presenting themselves for work at the stock exchange; but they have not actually been trading because their 600 executive dealers are on strike.

Though many of the brokers are sympathetic to the action, there were a few sweaty moments on the floor of the exchange when some decided that their public responsibility required them to try to launch trading in government bonds. The protests of picketing dealers soon put a stop to that.

The dealers are insisting that the parliament puts a rein on Rino Formica, the finance minister, whose attempts to levy a capital gains tax appear to have seriously affected trading volumes at the exchange and thus, say the dealers, their livelihoods.

Mr Formica is trying to make the brokers responsible for collecting the tax (imposed at a rate of 12.5 per cent or 20 per cent, depending on how long a stock has been held). The levy came into force by decree at the end of September, but so far it has the status of many another Italian tax – uncollected and, say the brokers, uncollectable.

Sales bonus

■ Back at Westminster, possibly the only Tory who could be said to be happy with the shenanigans over the Conservative Party leadership is Cheltenham MP Charles Irving, general boss of the highly market-oriented Commons catering committee.

With the Commons tea-rooms at the epicentre of the debate leading up to yesterday's vote, he reports that the unusually high levels of patronage have lifted sales by 10 per cent.

E BEL
the architects of time



WAGNER

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reason than that many voters are tired and want a change, but it remains a powerful factor for all that. The prime minister's supporters, those who are with her until the end whatever happens, argue that if there is a turnaround in the economy, interest rates come down, the mortgage rate is cut, and so on it will be possible to win a general election under her leadership.

If all the circumstances are right that might happen, given a fair wind. It would be more consonant with Mrs Thatcher's extraordinary career to date than any other outcome. It is, nevertheless, a very big "if". There is a harder truth staring every Conservative MP in the face. It is that at any given level of economic performance, good, bad or indifferent, their party is likely to fare better in a general election without Mrs Thatcher than with her – and, if the polls are right, best of all under Mr Heseltine.

There has been little time in which to pay much attention to the opposition in recent weeks, but there the Labour party sits, trying hard to smother its broad grin, watching the Conservatives tear themselves apart. It was a similar kind of internecine strife, admittedly taken to a further extreme, that kept Labour out of office for all of the 1980s.

For underneath the clash of personalities that led to the present Conservative leadership struggle lies a hard cutting edge of ideology. The Labour left spent many years destroying its own party because it preferred socialist purity to ethics. The devoted "Thatcherites" who have been indicating that they would rather have a Labour government than win again under Mr Heseltine are of the show the same tendency towards destructive fervour. These are partly new right ideologues, partlybridge group ideologues about the European Community, partly members driven by the negative, if understandable, impulse never to touch anything quite so interventionist as Mr Heseltine again.

For the moment the whys and wherefores of these internal Conservative arguments are of less significance than the fact that they take place with deep passion, and infuse normal panic at the prospect of electoral defeat with an abnormal degree of anger. There is little judgment, and not much dignity, in a party leader who has served for 15 years, 11 of them as prime minister, clinging to office amid such a future. What can be said about one another? It is that Conservatives have become so embittered about one another? It is for that reason that, weary as the words are, and wary as any of us must be in using them of a dogged a fighter, I conclude that, after last night, things can never be the same.

Reginald Maudling 123 and Mr Enoch Powell 124, Mr Maudling could technically have forced a second ballot, but conceded defeat.

A possible defect in the system is that if the party leader is challenged, those closest to him may feel that it would be disloyal to do anything but support him in the first ballot. The loyalty binds the choice. Certainly that is how Mrs Thatcher defeated Mr Heath in 1975: the now Lord Whitehall, perhaps Mr Heath's closest colleague, did not enter the contest until it was too late to stop Mrs Thatcher's momentum.

It may also be said that the system is more suitable for a party in opposition than in government. Yet to deny the possibility of a challenge would be to give the prime minister a remarkable amount of power and could condemn MPs to going down with a ship they believed to be sinking when a change of captain might be the salvation.

Mrs Thatcher may not have enjoyed the last few days, but one doubts if they have done democracy any harm. No one has taken to the streets and there has been no magic circle.

With or without war, the Gulf crisis of 1990 is likely to go into the history books as a watershed event in US international relations. In political and economic histories, it will be viewed as the process of redefining America's role which turned the US military into an internationally-financed public good.

The crisis has brought into focus all the economic contradictions created by the western world's lingering dependence upon US military power. The Bush administration has deployed more than 300,000 troops in the Gulf region - a number over three times greater than all of America's allies combined, including Saudi Arabia. This ratio is not dissimilar to the one which prevailed during the Korean War 40 years ago despite the tremendous economic revival which has occurred in Europe and Japan during the intervening years.

But while the Gulf operation proves that the US is not a marginal power, it is unwilling against a backdrop of domestic economic crisis which could entail US willingness to act as a global policeman. The 1980 federal deficit could exceed \$100 billion if the US economy experiences only a mild slowdown.

Because of German unification costs and reduced investment outflows from Japan, the US Treasury must now compete for funds in a far more crowded global capital market than prevailed during the early Reagan years when the US was the world economy's de facto borrower and spender of last resort.

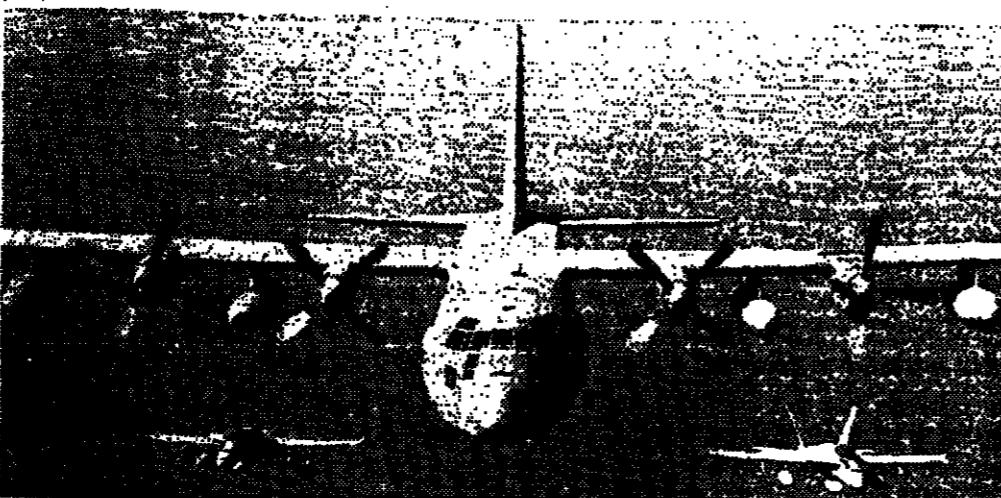
As a result, there is a serious risk that Congress will create a global security vacuum by slashing US defence spending more quickly than other countries are prepared to increase their own. Even before the latest budget debate, Congress was committed to reducing the defence share of gross national product from 3.5 per cent in the late 1980s to 2.5 per cent in the mid-1990s, or the lowest level since the 1950s.

With the cold war winding down, it is natural that Congress would seek large cuts in defence spending. But as events in the Gulf have shown, the new international political order will continue to require a policeman.

While Mr Gorbachev has made the Soviet Union appear less threatening, his country is also sliding into such severe economic disorder that it is not difficult to construct scenarios in which the Soviet Union would experience political instability, if not civil war, on a scale that would create new security threats for Europe. It should not be difficult for

How to pay for the global policeman

David Hale says the Gulf crisis is redefining America's international relations



US warplanes in the Gulf: America will continue to be a global policeman but must find better ways of sharing the burden of costs, especially with an ever-wealthier Japan

the US to obtain financial support for its Gulf campaign within the region. If oil prices hold at \$35 per barrel, Saudi Arabia's export income will soar by \$40-50bn. Recycling petrodollars into Pentagon dollars could finance the cost of the US deployment.

There will be no simple way of realigning global security relationships to match the changing shape of the world economy. Although its share of world GNP has fallen by half since the early 1950s, the US is still a superpower with strategic interests in the Gulf, the Pacific and continental Europe. Germany and Japan are now stable democracies with prosperous economies, but most of Asia is still afraid of Japanese rearmament while Germany's unification treaty prevents the US from significantly expanding its armed forces.

As a result of these historical constraints, the western countries must develop a new formula for the sharing of global responsibility which provides some countries with non-military options for contributing to western security while assuring that America's fiscal crisis does not cause it to disarm too rapidly.

The first component of this new system should be the development of national burden-sharing indices for measuring

growth each industrial country's contribution to a diverse mixture of international public goods, such as external defence expenditures, untied foreign aid, grants to multilateral economic development institutions, and world environmental protection. The purpose would be to establish macroeconomic targets for global responsibility-sharing and then permit countries to satisfy them in ways consistent with their historical experience.

Under such a system, the old superpowers, such as the US and Britain, would probably achieve most of their targets through foreign military expenditures or bilateral foreign aid while countries with smaller military forces, such as Japan, Sweden or Canada, would do it through development aid or contributions to multilateral organisations.

Because of America's highly integrated economic and military relationship with Japan, the second big component of the new western security system should be the development of a separate US-Japan bilateral burden-sharing programme specifically targeted on sustaining an effective US military presence in the Pacific and Indian Oceans after the Gulf crisis has passed.

The economic objective of the programme - which was eventually dismantled after

the author's departure from Kemper Financial Services, Chicago

the US to obtain financial support for its Gulf campaign within the region. If oil prices hold at \$35 per barrel, Saudi Arabia's export income will soar by \$40-50bn. Recycling petrodollars into Pentagon dollars could finance the cost of the US deployment.

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LETTERS

It is not enough just to put sanctions on Iraq

From Mr David Sawers.

Sir, Your editorial ("The options in the Gulf," November 10) demonstrated the problems which have arisen from the naivety which has influenced much western, and especially British, policy on this area. The three most dangerous examples of naivety are:

■ The belief that sanctions could produce an effect within a few months, although the impact on Iraq of being deprived of imports and of revenue from exports of oil may take up to a year to become serious.

■ The belief that Saddam Hussein is blinding when he threatens to attack Israel if Iraq is attacked, and the consequential belief that a war to free Kuwait would be limited to the allies and Iraq. The political benefits to Saddam of involving Israel in any war are so obvious that he seems certain to do so.

Time to address inconsistencies in property companies' accounts

From Mr David Tillett.

Sir, I have just seen Mr David Kleeman's letter (October 17) about inconsistencies in the accounts of property companies.

I agree with much of what he says, and indeed Alan Milnes and I drew attention to those inconsistencies in the first edition (third edition to appear in 1991) of our book "Property Company Accounts" as long ago as 1978.

Mr Kleeman might also have mentioned an inconsistency which is as fundamental as the treatment of capitalised interest - namely whether or not profits on sales of investment properties are included in the profit available for dividend.

Moreover the variety of ways in which companies present their revenue and capital profits is, in itself, extremely confusing.

But how is this situation to be put right? Mr Kleeman assigns the task to the accounting profession, with the DTI to legislate if the accounting profession fails in its duty.

However he seems to ignore the fact that, following the implementation of the 1988

British industry has to move up-market if it is to survive

From Mr Roy Grantham.

Sir, CBI's Quarterly Industrial Survey makes some interesting reading.

The real test of the quality of British management will be how many companies survive the recession, or survive without serious damage, at a time when our competitors are positioning themselves to grow in the Europe of 1992.

A realistic policy for western nations would be based on the long-term use of sanctions to weaken Iraq. The world can live without Iraqi oil, but the Iraqi economy would be ruined without the revenue from its oil. But this long-term economic pressure on Iraq should be balanced by pressure on Israel to come to the conference table, until Israel has settled with its neighbours and the Palestinians. Islamic strongmen like Saddam Hussein will appeal to the people of the Middle East.

David Sawers,
Croydon, 10 Seaview Avenue,
Annering-on-Sea,
Littlehampton, West Sussex

A slip of the keyboard

From Mr Peter Jay.

Sir, The core inflation rate is likely to fall far more than the headline rate and end up below it. (London, November 19). Surely some mistake?

Peter Jay,
39 Castleford Road,
Worthing, West Sussex

The real challenge for British management in the recession that has been brought about by lax policies is to decide to go up-market and to produce high value added items will be increasingly under threat.

The new decade has to start from a determination to move up-market if our industry is to survive.

Roy Grantham,
national officer, APEX,
Thorne House,
Burley Ridge,
Esher, Surrey

With the enormous growth in education and training in countries like Korea and the rest of the Pacific Rim, the scope for Britain to continue to produce low value added items will be increasingly under threat.

The real challenge for British management in the recession that has been brought about by lax policies is to decide to go up-market and to produce high value added items will be increasingly under threat.

They are able to make full use of the willingness of the workforce to co-operate in restructuring companies; a willingness which has been so evident in this decade, when the sacrifices and co-operation of so many workforces have saved companies.

Samuel Brittan writes: I am grateful to Peter Jay for drawing attention to a slip of the keyboard. The sentence should of course have read: "The headline inflation rate is of course likely to fall far more than the core rate and end up below it."

Yes, I want to start receiving the IHT. This is the subscription term I prefer (check appropriate boxes):

1971 because of America's decision to abandon the Bretton Woods system - was to reverse the so-called dollar drain from the US to Germany by generating capital flows and commercial deals which would offset the balance of payment effects of US military outlays.

In many ways, the US already has a *de facto* "offset programme" with Japan. In 1987 and 1988, the Japanese government played a role in stabilising the US financial markets both through direct currency market intervention and the use of moral suasion with Tokyo's big insurance companies to discourage the sale of dollar securities. Japan has also traditionally purchased such a large share of its aerospace equipment from the US that the European Community is now complaining about trade discrimination.

But the informal and covert "offset programme" which Japan developed with the US during the late 1980s no longer appears adequate. The US public has given Japan no credit for the financial aid which it gave to the US during the final Reagan years because it was done through the back door rather than through a transparent programme comparable to Germany's in the 1980s. The easy monetary policy which Japan pursued to bolster the dollar after 1985 also helped to lay the groundwork for the recent boom and bust cycle in Japanese stock prices.

Finally, the US has not done a good job of developing long-term programmes for maximising the economic value of its defence industry. Although the US retains an overwhelming commercial dominance in the sector, Washington has been unsuccessful at developing an effective policy for managing technology transfer and scientific joint ventures with Japan.

Some Americans will question the morality of the US military assuming a more explicitly mercenary role than it has played in the past. Other countries also may demand that defence burden sharing be accompanied by joint decision making on the deployment of military forces. But in the 1990s there is no realistic alternative to the US continuing to play the role of global superpower.

As a result, the coming showdown in the Gulf between the eagle and the scorpion should mark the evolution of the US military from a national defence agency providing free western security into an internationally-financed police force.

The author is chief economist with Kemper Financial Services, Chicago

Peter Norman on statutes for a European Bank A blueprint which could yet be scribbled on

The road to European economic and monetary union is lined with partial successes.

"Limited success" was the phrase used by Mr Helmut Schmidt, the former West German chancellor, to describe the December 1978 meeting of the European Council which agreed to start the European Monetary System without full British participation.

The phrase could be applied to last week's agreement among the European Community's 12 central bank governors on the draft statutes for the proposed European System of Central Banks (ESCB) and the European Central Bank that will manage monetary policy and the single currency if and when it comes.

Mr Karl Otto Pöhl, the Bundesbank president who chaired the EC central bankers' committee, has achieved some important objectives.

The principles underpinning the bank have won unanimous support. Domestic price stability should be its principal goal. It should be responsible for monetary policy in the EC. It and its officers should be independent of EC governments and institutions.

The bank's democratic legitimacy would be based on a treaty negotiated among elected governments and ratified by national parliaments. The system should have a two-tier, federal structure in which the national central banks would have operational rather than policy-making roles.

But Mr Pöhl failed elsewhere. He had hoped to present next month's Intergovernmental Conference of EC leaders - which will discuss Emu - with a seamless blueprint setting out the bank's functions and duties.

The idea was that the draft statutes, backed by the unanimous support of the EC's top central bankers, would be adopted swiftly by the IGC and incorporated as an integral part of the new EC treaty on Emu. In that way, the bank, if and when eventually agreed by EC governments, would be as independent and as committed to price stability as the Bundesbank. Its constitution would be immune from the compromises and horse-trading that are bound to mark progress between stage one of Emu and

the achievement of the final goal of a single currency.

Instead, there are gaps and grey areas in the statutes which could give the plenipotentiary attending the IGC the opportunity to discuss and decide on important issues concerning the central bank. The fear haunting some of Europe's central bankers is that the statutes could become a political football, or at worst, unravel.

The bankers' final text has not been published. They agreed last week in Basle that the statutes would be submitted to EC economics and finance ministers in early December before being presented to EC leaders at the IGC. At that meeting, Mr Pöhl said only technical questions remained to be decided.

According to European monetary officials this is true in a strict sense. But some of the technical issues could become politically important. There are also fears that grey areas in the text could, in certain circumstances, undermine basic principles underpinning the statutes such as the primacy of price stability.

Governments have yet to get to grips with a threatened 'democratic deficit'

This latter consideration was highlighted by discussions over whether the European central bank should be able to act as a lender of last resort to safeguard Europe's financial system in times of crisis.

The Bundesbank has always been keen to centralise assuming the role of lender of last resort. It does not supervise the German banking system. Its law greatly limits its capacity to bail out financial institutions in trouble.

This reflects an underlying fear in Germany of "moral hazard" in banking - the belief that explicit safety nets encourage imprudent practices - and concern that an obligation to support a financial institution or system with liquidity could be inflationary.

Other central banks have fewer reservations. The Bank of England, for example, is responsible for banking supervision and considers one of its

duties to support London as a financial centre. It has intervened to prop up financial system and institutions, as in the case of its rescue of Johnson Matthey Bankers in 1984.

At one point, the Bundesbank found itself in a minority of one on this issue. A compromise was agreed in which central banks would "participate as necessary" in formulating and carrying out actions relating to financial supervision and the stability of the financial system.

For the Bundesbank this wording meant price stability would remain the primary goal of the ESCB while other central banks felt they would be able to act to safeguard the financial system in times of need. The resolution of any conflict between the two philosophies may have to wait until the ESCB is operating.

Doubts also remain over:

- How responsibilities should be shared between the European bank's six-strong executive board and the 18-strong council comprised of the board and the EC's 12 national central bank governors;
- The system's external policy vis-à-vis the dollar and yen and how far national foreign exchange reserves should be pooled; and
- The bank's capital and profits. The inability of the 12 EC central bankers to agree the size and their shares of the European bank's capital and how to distribute it among member states could be a thorny political issue as central banking is normally very profitable.

In spite of these problems, central bankers who negotiated the statutes are confident that they will be the most comprehensive and coherent of all the plans and documents that will be presented to the IGC.

There has been far less progress on the non-monetary aspects of Emu while governments have yet to get to grips with the "democratic deficit" that is threatened in the EC if it moves rapidly towards Emu.

The central bank is the only bit of the Emu wall that has been shaded in at all," said one official. Although the bank's statutes are far from perfect, their authors hope that they will survive the IGC to enjoy a success similar to that of the EMS over the past 11 years.

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FUJI BANK**FINANCIAL TIMES**

Wednesday November 21 1990

CONSTRUCTION
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Rocard's victory somewhat lacking in glory

By George Graham in Paris

FRANCE's national assembly is usually deserted on a Monday night, but this week its red velvet benches were packed. Not since 1962, when Mr Georges Pompidou was defeated, has a motion of no confidence stood such a good chance of toppling a government.

Only 284 of the assembly's 577 members, however, answered the alphabetical roll-call and filed up to drop their votes of censure into a green urn in the centre of the hall, leaving the opposition five votes short of the outright majority it needed to overthrow the government of Mr Michel Rocard, the prime minister.

The manner of the victory was not glorious: Mr Rocard made full use of the government's financial armlock on the economically fragile French colonies of the Caribbean and the Indian Ocean to make sure of the votes of their representatives.

It was hypocritical of the Gaullists, experienced practitioners of pork-barrel politics during their years in government, to complain about this. But the flagrant purchase of colonial votes will have done little to dissipate the smell of decadence which has beset all political parties over the past year.

Nevertheless, five clear votes represented enough of a margin for Mr Rocard to be able to claim a victory, rather than merely a narrow escape.

Although he still does not have an absolute majority in parliament, it is equally clear that there is no alternative majority.

That should, his advisers hope, be enough to allow him to get on with governing. Governing, on the other hand, presents its own problems.

When Mr Rocard promised that the parliament blood, tears and above all sweat, he was certainly not exaggerating the tasks that lie before him.

The demonstrations of high school students appear to have faded in intensity in recent days, but the problems of the French educational system remain.

It is by no means clear that the emergency package of FF4.5bn (£390m) promised last week will attack these problems at their roots.

Nor does the government appear to have an answer to the despair in depressed suburban housing estates, which led to violence in Vaulx-en-Velin, near Lyons, a month ago.

Public sector employees may be easier to handle than students, for they have acknowledged representatives and concrete demands, but satisfying their wage demands could prove far more expensive.

Talks yesterday between the unions and the civil service minister, Mr Michel Dufour, showed a wide gap between the government's proposal of a 1.8 per cent pay rise at the end of the year and the unions' demands of 3.4 per cent to keep up with inflation.

A few months further on, the government faces some even



Michel Rocard making a point during the censure debate more difficult tests over subjects which everyone agrees must be treated but which will infallibly arouse stiff opposition from all sides: reorganisation of the state pension scheme - which, as Mr Rocard pointed out on Monday, will explode in 15 years if it is not reformed; and control of health spending by the social security system.

These problems all raise a question about Mr Rocard's determination to stick to the rigorous economic policy he and Mr Pierre Bérégovoy, the finance minister, have

proposed - a policy which may prove difficult to sustain as economic activity slows in the wake of the Gulf crisis.

The prime minister restated on Monday his determination to stick to his economic guns. "I cannot promise you a radiant and effortless future. I am not announcing a path strewn with lilies and rose petals. I can, on the other hand, guarantee maintained rigour if the slowdown in world growth is confirmed," he told parliament.

The school students' protests, however, opened an ominous crack in this determination. The budget overshoot resulting from the promises made to the students may be as little as FF1bn-FF2bn, yet it will infringe, for the first time, on the government's declared commitment of cutting its budget deficit by FF10bn a year, from FF110bn in 1988 to FF10bn in 1991.

Coming after a FF4.5bn aid package offered to livestock farmers this summer, in the face of violent protests, the money promised to the students has suggested to some commentators that, far from steering steadfastly with his eyes fixed on a horizon 10 years off, Mr Rocard's main navigational tools are the opinion polls and the level of noise from the latest street demonstration.

This judgment may be a little harsh, for Mr Rocard has

begun a number of several substantial reforms, and has even completed some: the law on psychiatric internment and the government of the Pacific colony of New Caledonia, to mention only the most widely acclaimed.

The prime minister's parliamentary victory, if it demonstrates that there is no majority to overthrow him, does not demonstrate that he has a new majority to govern with, nor that he has overcome the hostility of his own Socialist party, many of whose members complain of his social democratic tendencies.

Mr Rocard's course appears likely to remain a slalom, not a straight line.

Editorial Comment, Page 22

Gatt impasse referred to leaders

By William Dulforce in Geneva

THE CRUCIAL issue of farm trade reform, which can make or break four years of talks on world trade liberalisation, has been referred to US and European heads of state.

US officials said yesterday that the impasse over agricultural trade could not be resolved only by talks between US president George Bush and the EC leaders, in particular French president François Mitterrand and chancellor Helmut Kohl of Germany.

Mr Bush raised the issue yesterday in bilateral meetings in Paris with European Community leaders.

Talks in Brussels on Monday between Mr Ray MacSharry, EC agriculture commissioner, and Mr Clayton Yeutter, US agriculture secretary, failed to produce any change in the conflicting positions of the two major trading powers.

US and EC leaders were attending the 34-nation European security summit in Paris.

An EC official in Geneva, the centre for the trade talks, acknowledged that "no change of substance" had occurred at the Brussels meeting.

Mr MacSharry and his aides had explained how the EC offer to cut internal farm subsidies by 30 per cent would also provide for improved access for imports to the EC market and for lower spending on export subsidies.

US officials agreed that positions had been clarified. "We are no longer talking past each other," one said.

But, they added, real negotiations had not taken place and could not get underway until the EC was prepared to make separate commitments to reductions in all three areas

- internal farm supports, border protection and export subsidies.

Washington, together with the Cairns Group of the 14 farm-exporting nations, has been asking for cuts of 90 per cent in export subsidies and of 75 per cent in internal supports and border protection.

The EC Commission, which negotiates on trade matters on behalf of the 12 member states, has no mandate to make the kind of commitments sought by the US.

Despite the intervention of Mr Bush, it is now generally accepted that no solution to the core agricultural issue is likely before world trade ministers meet in Brussels on December 3 to conclude the Uruguay round of talks.

There have been no detailed negotiations because key US trade officials are not present - they are either in Brussels or Washington.

Collor in offensive to bolster economyBy Christina Lamb
in Rio de Janeiro

MR Fernando Collor de Mello, Brazil's president, has launched a political offensive to bolster understanding of his economic policies amid mounting criticism from business and the worst crisis between the executive and legislature since the president took office in March.

The offensive follows a series of embarrassing defeats for the government in Congress last week and the resignation of Mr Renato Calheiros, leader of the government in Congress.

Mr Collor will address the nation today to try to bolster the credibility of his government, which is facing attacks from all sides.

Four measures put before Congress last week, three were defeated, including presidential decrees to deregulate wheat trade and end yearly bonuses for state pensioners. Voting on the fourth measure - a presidential veto to end the indexation of wages to inflation - was delayed because there was no quorum.

The government's economic team sees de-indexation as crucial to its fight against inflation and has been battling to pass an agreement through Congress since June.

The government's inability to control Congress was dealt a further blow with Mr Calheiros' decision to switch sides and oppose the government in protest at what he called "escalating immorality".

Announcing his resignation,

Mr Calheiros called Mr Collor, a personal friend, "a political primate", adding: "He is the main person responsible for the political isolation of the government."

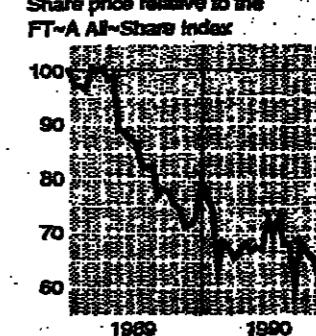
Mr Calheiros is hoping to become governor of Alagoas, Mr Collor's home state. In a letter explaining his resignation, Mr Calheiros accused close associates of Mr Collor of corruption in the first round, in which 71,000 votes were found to have been tampered with in favour of his opponent, also a friend of the president.

Describing this as "the most scandalous electoral fraud in the history of our country", Mr Calheiros said: "The silence of Collor in this matter is an incentive to continue practices that we thought had been wiped out from national life."

Mr Jairzinho Passarinho, justice minister, blamed the government defeat in Congress on the worsening economic situation. Business leaders are critical of the government for its failure to bring down inflation.

THE LEX COLUMN
Looking to life after Thatcher
ECC

Share price relative to the FT-A All-Share Index



For all the undeniable drama of last night's vote, it is not quite clear how far the markets need excite themselves. The equity market will look to sterling, that being the key to whether or not interest rates may come down. And investors in sterling, whether UK or foreign-based, are mainly interested in who runs the country, not who runs the Tories. If the second ballot puts Mrs Thatcher back in charge with a workable majority, well and good. If it installs a rival regarded by the polls as more likely to beat Labour in the next election, so much the better.

This judgment may be a little harsh, for Mr Rocard has begun a number of several substantial reforms, and has even completed some: the law on psychiatric internment and the government of the Pacific colony of New Caledonia, to mention only the most widely acclaimed.

The prime minister's parliamentary victory, if it demonstrates that there is no majority to overthrow him, does not demonstrate that he has a new majority to govern with, nor that he has overcome the hostility of his own Socialist party, many of whose members complain of his social democratic tendencies.

Mr Rocard's course appears likely to remain a slalom, not a straight line.

Editorial Comment, Page 22

per cent and a p/e of 5.

All this should allow BAA to bring its Stansted terminal on stream next year, take the expected £50m hit on profits and still declare steady earnings. That should set the scene for renewed growth, while there is plenty of retained profit in hand to grow the dividend in line with historic earnings. Interest cover might dip briefly below three times, but meanwhile the MMC can look innocently in the eye.

The Gulf crisis has the potential to upset traffic forecasts, although these look conservative enough in the short-term and like Eurotunnel's traffic estimates, can always be revised. Spending on airport security remains a potential black hole from which funds are difficult to recover. The MMC still represents the biggest danger to BAA, but for now the shares look worth their rating.

GrandMet

Grand Metropolitan's extraordinary appetite for deals is plainly undiminished. Yesterday it not only did up the pub and brewery swap with Elders, on only slightly modified terms. It also raised £150m through selling its UK restaurant business to Whitbread on a multiple seemingly in the high teens. Whitbread can doubtless make more of the Elders brand by combining it with its own Beeston restaurants, while GrandMet improves its earnings in the current year. But GrandMet is left with a curious strategic anomaly. Its international expansion is based wholly on its brands, whether in food, drinks or retailing. But that the bulk of the group's tangible assets value is tied up in a UK retail business, the expanded pub empire, which is now not producing all that it can.

Nevertheless, the clearance of the GrandMet/Elders deal leaves the rest of the UK brewing industry with some catching up to do. As the brewing sector is in a cyclical downturn from which it may not emerge this side of 1992. Talk of the company's clay and granite reserves is of great geological interest, but the coming year is one in which GrandMet and shareholders may want to forget rapidly.

BAA

Take a company with huge capital expenditure and which knows its next financial year will be tough, then add in a Monopolies & Mergers Commission review and the explanation for BAA's interim results looks clear enough. The raw numbers seem much as expected; but add back an £18.5m provision against property losses and a reported 10 per cent pre-tax profit increase would look even better. Less subtle is an 18 per cent increase in operating costs, much of which came from spending on security and passenger services. In the full year, it looks as if BAA will charge an additional £15m of costs for resurfacing runways at Heathrow and Stansted. This rush of activity will help keep profits down to around £225m. Assuming a net dividend of 13p, the shares at 38p on a prospective yield of 4.5%

would look even better. Less subtle is an 18 per cent increase in operating costs, much of which came from spending on security and passenger services. In the full year, it looks as if BAA will charge an additional £15m of costs for resurfacing runways at Heathrow and Stansted.

Even so, the clearance of the GrandMet/Elders deal leaves the rest of the UK brewing industry with some catching up to do. As the brewing sector is in a cyclical downturn from which it may not emerge this side of 1992. Talk of the company's clay and granite reserves is of great geological interest, but the coming year is one in which GrandMet and shareholders may want to forget rapidly.

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Contestants set for round two

Continued from Page 1

The role of Mr John Major, the chancellor of the exchequer, who seconded Mrs Thatcher in the first round, but who would be a popular candidate in a second round. He is recovering from a dental operation.

Mr David Waddington, the home secretary, said that he had no reason to suppose that Mr Hurd and Mr Major would not propose and second Mrs Thatcher in the next round.

The contest has never reached a third ballot. Mrs Thatcher won in 1975 on the second ballot.

Meanwhile, there is set to be a debate in the House of Commons on a motion of no confidence in the government which was proposed by the opposition Labour party.

Prolonged contest worries

Continued from Page 1

There were immediate moves by the Thatcher camp to suggest that Mr Heseltine should not contest a second ballot given the "Prime Minister's lead". Mr Nicholas Ridley, former trade and industry secretary, said: "She has a clear lead and I can see no point in a second ballot." Mr Heseltine should leave it at that.

In contrast, Sir Anthony Meyer, the senior Tory backbencher who opposed Mrs Thatcher for the leadership a year ago, said: "It will be downhill for her from now on. She must step down, as she cannot possibly unite the party."

Mr Norman Tebbit, former party chairman, insisted there was no likelihood that Mrs Thatcher would be defeated by

Setback for US over Gulf ruling

Continued from Page 1

While the US side was claiming that the discussions were still on track, but the Gulf crisis was not discussed in the closed session on Security and Co-operation in Europe yesterday, as was originally expected.

The French presidential spokesman said he did not expect the 34 leaders to issue a joint declaration on the Gulf at the end of the conference today.

Mr Gorbachev and Mr Bush will meet early next year in Moscow and may sign a treaty to cut their nuclear arsenals, officials from the two countries said.

Setting a date for the summit could spur negotiators to clear the final obstacles.

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FINANCIAL TIMES COMPANIES & MARKETS

• THE FINANCIAL TIMES LIMITED 1990

Wednesday November 21 1990

INSIDE

Air Canada fuels airline debate

The Canadian government appears prepared to raise the ceiling on foreign ownership of domestic airlines to 49 per cent from the present 25 per cent limit. Foreigners currently have a relatively small stake in the Canadian airline industry. This shift in attitude follows a proposal by Air Canada that it could expand its access to international funds without jeopardising Canadian control of the airline. Page 29

Field of dreams

New banks are being established in Nigeria at a phenomenal rate, despite sharply declining profits reported by some of the leading players. But such proliferation has meant increased competition for experienced managers and for borrowers, rather than for deposits. Today's briefing reports. Page 27

Olympic goes for gold

Olympic Airways, Greece's state-owned national airline, has had only two profitable years since it was sold to the state in 1974 by its founder Aristotle Onassis. The government is determined partially to privatisate the carrier, believing it is the only way that Olympic can be competitive in a deregulated market. Kerin Hope reports on Olympic's quest for profit. Page 26

Against the grain in China

A bumper grain harvest in China has put the state-sponsored agricultural price support scheme under intense pressure. Prices have fallen and provincial governments are unable to buy or store large quantities of grain. Reform — in the shape of raising the price at which the state buys grain and eliminating subsidies to urban consumers — is now essential to improving the economy. Page 35

Investment services struggle

The struggle continues to create a single market for investment services in Europe. Fresh attempts will be made next month to reach agreement on a new EC directive which would allow practitioners to do business anywhere in the Community. Disagreement, however, runs deep. John Redwood, the UK trade and industry minister (left), is among those opposed to making the market too bureaucratic. Page 23

Babcock advances 6%

UK Engineering group Babcock International has increased interim pre-tax profits by 6 per cent despite the halting of a £158m (\$311m) power station project in Iraq. Exceptional costs totalling £1.75m were split between the redundancy bill for 200 workers involved in the Iraqi order for boilers, and a write down in value of a 14.4 per cent stake in Sunsteigh, a USM-quoted maker of golf gear. Page 31

Chief price changes yesterday

FRANCE/PIRELLI (DM)		SCHNEIDER		SCHNEIDER	
Barclays	+ 44	London traded options	30		
Bonded Govt bonds	29	London traded options	30		
FT-Indices	30	Managed fund service	44-45		
FT int'l bond avgs	29	Money markets	25		
French futures	44	New int'l bond issues	25		
Foreign exchanges	44	World commodity prices	25		
London money markets	30	World stock int'l indices	25		
London share service	30-35	UK dividends announced	25		
Companies in this section		Ferro		Ferro	
APIV	32	Goodman Indl	34		
Air Canada	25	Grandmet	34		
Anglo Irish Bank	31	Greenwich Resources	31		
Aspa	29	Greyhound	27		
Automated Security	31	Hawes	27		
BAA	32	Hazlewood Foods	27		
Babcock Int'l	31	ICL Australia	27		
Burnham Castrol	32	Kappa	27		
Burns-Anderson	22	Kayser	27		
Canadian Marconi	31	Pathé Communication	31		
Cessna	31	Pelican	31		
Dassault	25	SA Breweries	25		
Dayton Hudson	25	Scantronic Holdings	31		
Domtar	28	Sun Alliance	31		
Dorbyl	27	The Rock	32		
Elders DL	34	Union Carbide	26		
Erskine House	31	Weston (George)	31		
FAC Germany	31				
New York prices at 12.30		Wiggins Teape		Wiggins Teape	
Barclays	+ 7	Albany	55	- 20	
Bonded	+ 20	Castrol	455	- 12	
Rosenthal	+ 103	Esso	688	- 12	
Petrol		Flame	510	- 15	
London	- 10	Hiscox	410	- 20	
Springer Ass.	- 13	Iceland			
NEW YORK (DM)		TOKYO (Yen)			
Flame					
Globe Env	161 + 1%	Futura	766	- 22	
Patent	54 - 5%	Hiscox	1000	- 20	
Am-Diamond	491 - 5%	Flame	2400	- 20	
El Lily	671 - 5%	Hiscox	1050	- 100	
Kingsway	5 - 5%	Hiscox (Int'l)	1050	- 100	
PARIS (FRF)		Kota Steel	475	- 14	
Mitro		Midland Heavy	653	- 10	
EC	510 + 25	Tokio	17	- 10	

LONDON (Pounds)		Wiggins Teape		Wiggins Teape	
Barclays	+ 7	Albany	55	- 20	
BAA	+ 20	Castrol	455	- 12	
EEC	+ 103	Esso	688	- 12	
Hickewood Foods		Flame	510	- 15	
IT	- 10	Hiscox	410	- 20	
Kotw Systems	- 13	Iceland			
Park Food	- 12	Midland Heavy	653	- 10	
Petrol	- 14	Tokio	17	- 10	
Reckitt	- 15				
Rowntree	- 10	Tokio (Int'l)	15	- 20	
Group Estates	- 10	Tokio Int'l	215	- 64	
Starbucks	- 8	WPP	215	- 64	

COMPANIES & MARKETS

Wednesday November 21 1990

**OVERSEAS MOVING
BY MICHAEL GERSON**
081-446 1300



The ad man's dream turns sour

Alice Rawsthorn looks at the reasons behind the sharp fall in WPP's share price

The WPP Group yesterday became the latest scapegoat of the nervous stock market when its share price plunged from 376p to 115p in a wave of panic selling following its profit warning on Monday.

Yesterday's collapse in the share price followed a sharp fall on Monday. The shares, which were worth more than 650p a year ago, fell by 65p from 376p on that day. WPP is now capitalised at less than a third of its value two days ago.

This scenario of panicking investors and a plunging share price is totally different from the WPP of a few years ago. WPP was once one of the stars of the London stockmarket thanks to its chief executive, Mr Martin Sorrell, former finance director of Saatchi & Saatchi. He succeeded in turning Wire & Plastic Products, an obscure manufacturer of supermarket baskets, into the world's largest marketing services group.

The catalyst for the collapse of WPP's shares yesterday was the profit warning on Monday. However, WPP's investors were reacting less to the prospect of a fall in projected profits, than to the threat that future profits may not be sufficient to service the £215m (£620m) mountain of debt amassed by WPP in its acquisitions of the late 1980s.

In short, investors are terrified that WPP will turn into yet another of those acquisitive companies that stretched themselves too far in their over-ambitious deals of the late 1980s.

For months, the more bearish advertising analysts have warned that Mr Sorrell will rue the day in summer last year that he mounted his £86m bid for Ogilvy & Mather, the US advertising agency.

As a result, analysts have reduced their profit projections for 1990 from £160m to £90m on operating profits of £130m. More important, WPP's debt, which had been expected to fall to £225m by the year-end, will instead rise to £231m, because

had simply paid too much at the wrong time for Ogilvy. They see the deal as a gamble that the international advertising industry would continue to show healthy growth into the 1990s. If so, the premise for the deal was over-optimistic. The US and the UK, two of the main advertising markets, have tumbled into recession this year.

The bearish analysts — and WPP's more nervous investors have interpreted Monday's profit warning as a signal that the Ogilvy gamble may have failed. Mr Sorrell, for his part, maintains that they are not attacking unnecessarily and insists that WPP is still trading within the terms of its banking covenants.

The critical question for WPP is whether it can continue to meet the conditions of those covenants and its operating compa-

nents can carry on producing sufficient profits to meet its interest payments, loan repayments and the commitments for deferred payments amassed in its acquisitions.

The position for this year looks like this. WPP, like most of the other global marketing groups, is struggling against slowdowns in the advertising markets of the US, UK, Australia and Scandinavia. Moreover, Scali McCabe Slone, one of its smaller New York agencies, is in a very vulnerable position after losing its £40m Volvo account last week. Scali resigned the account after the humiliating revelation that one of its commercials for Volvo had been rigged.

As a result, analysts have reduced their profit projections for 1990 from £160m to £90m on operating profits of £130m. More important, WPP's debt, which had been expected to fall to £225m by the year-end, will instead rise to £231m, because

to about 2.5 times. WPP will face higher deferred payments of about £19m in cash and £12m in shares. One of the ironies of its position is that most of its deferred payments apply to its non-advertising activities, which are still performing reasonably well. The group will also have to find about £30m to meet the next loan repayment.

Mr Neil Blackley, advertising analyst at James Capel, estimates that WPP needs to make at least £75m in pre-tax profits next year to stay above its covenanted interest cover. It also needs to find £30m for its repayment without breaching its loan facilities in the banking covenants will rise

to about 2.5 times. WPP will face higher deferred payments of about £19m in cash and £12m in shares. One of the ironies of its position is that most of its deferred payments apply to its non-advertising activities, which are still performing reasonably well. The group will also have to find about £30m to meet the next loan repayment.

Another consideration is the extent to which WPP's corporate problems may affect the performance of its subsidiaries, JWT and Ogilvy, in particular.

Mr Sorrell says it is impossible to produce a reasonable estimate of WPP's performance in 1991 until the group's budgets are completed in the middle of next month.

However, the consensus of analysts is that WPP's profits will almost certainly fall next year. The question is by how much. Mr Blackley of James Capel forecasts pre-tax profits of £30m, in which case WPP would still be within the terms of its covenants.

Even so, WPP would then face yet another gruelling year of juggling its loan repayments and working its capital facilities.

There is some room for manoeuvre. WPP could save money, as Saatchi has done, by passing its dividends alone. The preference dividend alone costs £21m a year.

Alternatively, it could raise capital by selling subsidiaries. In the past, Mr Sorrell has seemed temperamentally loathe to sell companies. He did, after all, build WPP on acquisitions, and might stipulate as an admission of failure.

The other long-term alternative would be to bring in an external investor, possibly one of the powerful Japanese agencies, such as Dentsu or Asatsu, as a minority investor to refinance the group.

In the meantime, Mr Sorrell has been left to juggle WPP's finances and to finalise the group's budgets in the hope that he will be able to reassure his bankers, placate his investors and prevent yet another plunge in WPP's share price.

Sorrell: insists WPP is still trading within banking covenants

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Mr Sorrell says it is impossible to produce a reasonable estimate of WPP's performance in 1991 until the group's budgets are completed in the middle of next month.

At an extraordinary meeting of the supervisory board today, Mr Urban will report on Pirelli-related developments.

Continental yesterday denied that any significant steps, such as a decision to cease contact

with Pirelli altogether, were expected.

Continental is suffering from the "earnings crisis" gripping all parts of the world's tyre industry. In addition to the effects of price wars in many important markets, the tyre manufacturer stressed the damage done by a continuing weak dollar in recent months.

Group turnover rose 1.2 per cent for the first nine months of 1990 to £5.97bn (after a downward adjustment of the comparable 1989 figure because of currency fluctuations). But a traditionally strong fourth quarter was offset by a continuing weak dollar in recent months.

ContiTech, the rubber products division, increased sales by 18 per cent (including for the first time consolidation of Clouth Gummiwerke, Germany, and Hyycop of Sweden).

Profits, however, did not match that growth, Continental admitted.

Annual dividend to be cut from DM8 • Talks on takeover by Pirelli in deadlock**Contin**

INTERNATIONAL COMPANIES AND FINANCE

SAB and Nedcor in financial services venture

By Philip Gavith in Johannesburg

SOUTHERN African Breweries (SAB), the country's largest consumer group, and Nedcor, a leading bank, have joined forces to provide selected financial services and products to the mass consumer market, in a move which could revolutionise the financial services market.

A new company, the Advantage Investment Corporation, has been formed with SAB and Nedcor as equal shareholders. It will seek to marry Nedcor's financial expertise to SAB's formidable marketing expertise and an estimated 3.5m strong retail client base. The venture will be headed by Mr Kevin Brewer, formerly financial director of Edgars, a SAB subsidiary.

Although many consumer retailers around the world have dabbled in financial services, Mr Meyer Kahn, executive chairman of SAB, says he believes it to be the first case of a tie-up being concluded with a leading financial institution.

Explaining the logic of a joint venture, Mr Kahn said: "The secret of SAB's success is that we have always stuck to

our knitting. It would be years, if ever, before we mastered financial services. This way we supplement our own marketing skills."

Mr Kahn said the project, which involved substantial commitment of resources, was a long-term investment and he did not anticipate much reward in the first five years. He said the project, in which all SAB's retail subsidiaries would participate, was a means of adding value to existing customer traffic and infrastructure.

The new company will probably sell products such as unit trusts, life insurance policies and possible home loans. Mr Kahn said the aim would be to strip these products of their mystique and make them available to the mass consumer markets which SAB dominates.

He said his approach would differ from that of conventional financial services operations. "The delivery system will be totally different and the products will not be 'me-too'. They will be products for the man in the street so that everyone can participate."

ICI Australia posts fall in pre-tax profits to A\$121m

By Kevin Brown in Sydney

ICI Australia, a 62.4 per cent subsidiary of ICI of the UK, yesterday blamed falling prices and "dumping" by overseas competitors for a 67 per cent cut in pre-tax profits to A\$121m (US\$82.3m) for the year to September 30, on turnover down 3 per cent to A\$380m.

"The result was most disappointing," ICI said. "The main reason was a significant increase in import competition, due primarily to sharp declines in the international prices for plastics and speciality chemicals, and the dumping of some products into Australia."

The company said the progressive weakening of domestic economic activity and the strengthening of the A\$ exchange rate in the second half of the year had also adversely affected results.

Other reasons for the poor

result included substantial increases in operating costs caused by domestic inflation, higher feedstock prices and more stringent environmental standards. Several plants were closed during the year, at a cost of A\$30m.

The directors said the outlook for the current year was "difficult and uncertain" because of the impact of higher oil prices and the likelihood of weaker demand from significant customers in the construction, manufacturing and rural sectors.

The directors declared a final dividend of 2 cents, making a total cash dividend of 20 cents for the year, compared with 38 cents last year. The company also paid an additional 12 cents scrip reinvestment dividend last year, which will not be repeated.

Dorbyl hit by worsening business conditions

By Philip Gavith in Johannesburg

DORBYL, South Africa's leading engineering company, posted a drop in income for the year to September after a more serious-than-anticipated deterioration in business conditions.

Turnover rose 13.5 per cent to R2.84bn (\$1.12bn) from R2.5bn, but tighter margins and a 22 per cent rise in the interest bill saw pre-tax profits fall 5.6 per cent to R127.4m from R136.1m. A lower tax bill, however, limited the decline in attributable earnings to 1.8 per cent, to R10.1m from R12.1m.

During the past year Dorbyl spent R130m on capital projects, of which R57m was invested in Tosa Seamless, a joint venture with Iscor to manufacture steel pipes, tubes,

fittings and fittings. The commissioning of the plant was delayed until June, but production problems remain and losses have been incurred. Efforts are being made to attend to these problems.

Mr David Mostert, chief executive, anticipated "very difficult trading conditions" ahead. But he said the group was well placed to handle these following modernisation of plant, investment in human resources and a broadening of the group's base.

Earnings per share were 1.8 per cent lower at 34.52 cents against 35.14 cents while the dividend was raised by 3 per cent to 103 cents from 100 cents.

Hanwa tumbles to Y12bn

HANWA, a Japanese steel trading company which became an aggressive investor in financial markets in the late 1980s, reported a 43.9 per cent plunge in pre-tax profit to Y12.7bn (\$98.4m) in the six months to September, writes Ian Rodger.

The company warned a month ago it had suffered Y25bn in book losses to its securities portfolio in that period and that its net profit would be down 30 to 40 per

cent. In the event, the annual loss was Y35.1bn and net profit was down 37.3 per cent to Y36.1bn.

Revenue from steel trading was flat at Y36.1bn, but operating profit jumped 44.3 per cent thanks to higher prices.

The company is forecasting a pre-tax profit of Y38bn for the full year, down 14.1 per cent.

It intends to maintain its Y5.75 per share normal interim dividend and pay an additional Y0.75 extraordinary one.

The growth and growth of banking in Nigeria

Undeterred by declining profits, banks are being established at a phenomenal rate, Tony Hawkins reports

Receding appearance and substance in the Nigerian economy has long taxed the ingenuity of business analysts. Nowhere is this more striking than in a banking sector, awash with liquidity but with real interest rates in the region of 7 per cent.

New banks are being established at a quite phenomenal rate despite sharply declining profits reported by some of the leading players and a gloomy official assessment that one in three of Nigeria's banks is in the "problem" category.

In August, the Nigeria Deposit Insurance Corporation (NDIC) reported that, at the end of last year, 27 of 69 banks were undercapitalised, seven were "distressed", while no fewer than 23 had "classified assets" — non-performing loans — that exceeded shareholder funds.

One might have expected that this would deter new entry, but not so. There will be 130 banks — up from 61 a year ago. Such proliferation has meant increased competition for experienced managers and for borrowers, rather than deposits.

Despite the commitment to deregulation, the regulatory system is both protecting the inefficient and encouraging new entry. Each bank is guaranteed a foreign currency allo-

cation at the daily auction; until its lending reaches N50m (£6.2m) a new bank can ignore official credit guidelines.

There are two ironies: successive Nigerian governments have required banks to establish new branches, particularly in rural areas, to boost bank deposits.

But once a bank reaches its 12.5 per cent credit increment for the year, there is no incentive to attract new deposits, especially since the 1990 decision forcing banks to pay interest on current accounts and the recent issue of stabilisation securities to mop up excess liquidity.

Secondly, the aim of mobilising savings is to finance investment, but fixed investment is in danger of being choked by high real interest rates.

There is no reason why banks, hamstrung by credit controls, should reduce interest rates in order to lend more. This will happen only if credit demand collapses of which there is no sign. Indeed, foreign reluctance to invest new equity in Nigeria has forced business to become more highly geared.

In the first half of the year, private sector borrowing rose 9.6 per cent and the recent widening of the premium for foreign exchange in the parallel market suggests that credit

demand remains strong. Official reliance on credit ceilings is understandable. Having succeeded in bringing inflation down from 41 per cent in 1988 to a forecast 15 per cent in 1990, the CBN is anxious to keep a tight grip on credit, but this is enormously difficult at a time when the government is spending heavily on its democratisation programme and surging oil receipts are fuelling the country's external reserves and money supply.

The crisis banks are not the new, undercapitalised ones recently opened and neither can their problems be attributed to the loss of business to

appetite of 62 banks, the NDIC found that nearly half were undercapitalised — capital and reserves were less than 5 per cent of total assets. Bad loans totalled N8.4bn or 41 per cent of total bank assets, while in the seven "distressed" banks, two-thirds of loans were uncollectible.

Banks which were heavily reliant on public sector deposits — diverted to the central bank — became illiquid overnight and were forced to borrow N2.3bn from the CBN, a quarter of which had been repaid by the end of 1989.

These difficulties have been compounded during 1990 by the increasingly acute shortage of skilled and experienced bankers and relentless cost pressures.

One banker estimates that his cost of funds has more than doubled in the last year, while the skills shortage is also contributing to cost escalation.

With widespread poaching of staff between banks, a senior banker earns three or four times as much as his counterpart in industry.

Three main remedies are being mooted for Nigeria's banks in the 1990s — tighter supervision, increased competition and restructuring.

Deregulation and competition will get a boost if the World Bank's financial sector and public expenditure policy

loan — in jeopardy as a result of a dispute between the Bank and the government over spending on the Ajakuta steel project — comes into play. This would sharpen the shift from direct to market-based monetary instruments, sweeping away the existing cumbersome system of sectoral credit allocations and, ultimately, credit ceilings.

At the same time, the Nigerian authorities and the NDIC will have to move to bail out and restructure the problem banks, impose internationally acceptable accounting standards, raise minimum capital for banks to N30m for merchant banks and N50m for commercial banks and enforce Bank for International Settlements capital adequacy and lending ratios.

Lagos bankers disagree on what all this will mean for the industry in the 90s.

Many of the "new breed" bankers who have launched the new banks are confident that they will do even better — in a more competitive environment. Older hands have their reservations, predicting a shakeout, in which some of the later arrivals as well as the distressed state banks will go under. But such predictions have been doing the rounds for the last two years and still the boom — in new entrants to the industry — continues.

Babcock

BABCOCK INTERNATIONAL GROUP PLC

"The Group has performed well and results are in line with our expectations. We are confident that we have another successful year before us".

Lord King Chairman

FINANCIAL HIGHLIGHTS

Year to 31 March 1990	Half-Year to 30 September 1990	Half-Year to 30 September 1989
£624.3m	£352.1m	£295.1m
£42.6m	£21.4m	£20.1m
3.0p	1.2p	1.2p
6.5p	3.0p	3.2p
£585.4m	£318.3m	£310.1m
As at 31 March 1990	As at 30 September 1990	As at 30 September 1989
£67.3m	£55.3m	£28.9m

Babcock

International Engineers, Contractors and Manufacturers.

Babcock International Group PLC
Head Office: The Lodge, Badminton Court,
Church Street, Amersham HP7 0DD

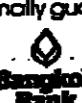
The results for the half-year to 30 September 1990 and 1989 have not been audited. The above statement of results for the year to 31 March 1990 is an extract from the Group's full accounts for that period which have been filed with the Registrar of Companies and on which the Group's auditors gave an unqualified report. The comparative information for both the half-year to 30 September 1989 and the full year to 31 March 1990 was prepared on the pro-forma basis as explained in the Group's accounts to 31 March 1990.

The interim dividend of 1.2 pence per share will be paid on 21 January 1991 to shareholders registered on 21 December 1990.

Copies of the Company's Interim Report to shareholders may be obtained by writing to the Company Secretary.

BBL (CAYMAN) LTD.

Unconditionally guaranteed by:



US\$50,000,000

Floating Rate Notes due 1994

For the six months

November 23, 1990 to May 23, 1991

The Notes will carry an interest rate of 8% p.a.
As a consequence the coupon pertaining to this interest period will be US\$ 20,425.35

Listed on the Luxembourg Stock Exchange

The Mitsui Tokyo Kobe Bank, Limited
Brussels Branch
Fiscal Agent

This announcement appears as a matter of record only.

NEW ISSUE

NOVEMBER 1990

'ÖSTERREICHISCHE LÄNDERBANK = AKTIENGESELLSCHAFT

(Incorporated in the Republic of Austria with limited liability)

Japanese Yen 3,000,000,000

13.10 per cent. Nikkei-Linked Notes due 1991

Issue Price 101.125 per cent.

New Japan Securities Europe Limited Bankers Trust International Limited

IBJ International Limited Mitsui Trust International Limited

Österreichische Länderbank Aktiengesellschaft Sanwa Internationale plc

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NOTICE TO THE WARRANTHOLDERS OF



Sodick Co., Ltd.
(Kabushiki Kaisha Sodick)
U.S.\$40,000,000 3% per cent. Guaranteed Bonds due 1991 with Warrants

To subscribe for shares of common stock of Sodick Co., Ltd.

Pursuant to Clauses 3 and 4 of the Instrument dated 10th December, 1986 (the "Instrument") and in accordance with the Conditions 7 and 11 of the Terms and Conditions of the above-captioned Warrants, Notice is hereby given that:-

On 11th October and 19th October, 1990 the Board of Directors of Sodick Co., Ltd., resolved to issue DM 100,000,000 Bonds with Warrants due 1994 on 8th November, 1990.

As a result of the new issue, the subscription price of the Warrants was adjusted as set forth below:-

Subscription Price before adjustment: Yen 2,040.60
Subscription Price after adjustment: Yen 1,987.60
Effective date of adjustment: 8th November, 1990.
(Japan Time)

SODICK CO., LTD.
By: The Sumitomo Bank, Limited
as Principal Paying and Warrant Agent

Dated: 21st November, 1990

Christiana Bank og Kreditkasse

(Incorporated in the Kingdom of Norway with limited liability)

US\$100,000,000
Floating Rate Senior Notes Due May 1995
(of which US\$75,000,000 has been issued as Initial Tranche)

Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant Interest Payment Date May 21, 1991 against Coupon No. 12 in respect of US\$10,000 nominal of the Notes will be US\$527.92 and in respect of US\$250,000 nominal Notes will be US\$13,197.92.

November 21, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$10,000,000 The Chase Manhattan Corporation

Floating Rate Oil-Linked Notes due 1994

For the six months interest period from November 21, 1990 to May 21, 1991 the interest rate has been determined at 8.5% per annum. The amount payable on the relevant interest payment date, May 21, 1991, will be U.S. \$449.36 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Calculation Agent

November 21, 1990

CHASE

Bankers Trust

Company, London, Agent Bank

21st November, 1990

CREDIT LYONNAIS LUXEMBOURG S.A.

The Reference Agent
and
Principal Paying Agent

21st November, 1990

CREDIT LYONNAIS

LUXEMBOURG

S.A.

LUXEMBOURG

21st November, 1990

CREDIT LYONNAIS

LUXEMBOURG

INTERNATIONAL CAPITAL MARKETS

Spart of demand from stock lenders lifts gilts

By Deborah Hargreaves in London and Patrick Harverson in New York

THE market for gilt-edged securities in the UK rose by almost a full point yesterday before traders knew the results of the leadership contest in the Conservative party.

But it was the legal implications surrounding the issue of stock lending that gave more of a push to gilts yesterday than UK political machinations. Stock lenders were buying gilts to boost supplies in the event of any changes in the rules governing the practice.

This spate of demand pushed a long benchmark gilt up by 11.19 to offer a yield of 11.19 per cent. It is unusual to see the market rally amid uncertainty on the political scene.

Some analysts speculated that, once the results of the leadership contest are clear, economic fundamentals point to a good buying opportunity for gilts. But, given the strength of the market's rise yesterday, it could see some consolidation in the next few days.

GOVERNMENT BONDS

THE GERMAN market was led upwards by strong futures activity where the price rose by almost a point - from 92.54 to 93.13. But traders could see little new demand in the market and attributed the strength of the futures price to houses taking aggressive positions in advance of the German bank holiday today.

There is currently some evidence of a switch out of the US Treasury market into some European bonds, and Germany is benefiting from this flow.

In the cash market, some investors sold bonds to switch to the new bond which was issued on Monday by the German Railways. The 9 per cent 10-year government bond was fixed at 100.88 - slightly lower than Monday's level of 100.94.

World Bank issues HK\$600m of bonds

THE WORLD BANK has issued HK\$600m worth of fixed-rate bonds in Hong Kong. Reuter reports.

The five-year bonds carry a coupon of 9.5 per cent and were priced to yield 10 per cent.

The lead manager was

BENCHMARK GOVERNMENT BONDS

	Coupon	End Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	10.500	09/02	102.18	+0.0322	11.44	12.00	
	9.000	03/03	98.00	-0.0005	11.44	11.44	
	8.500	30/03	95.08	+0.0028	11.44	11.44	
US TREASURY	8.750	08/03	101.05	+0.0020	8.88	9.00	9.01
	8.750	08/03	102.25	+0.0032	8.84	8.84	8.75
JAPAN	No 118	4/8/90	95.1843	-0.003	7.67	7.81	7.79
	No 123	6/8/90	94.7407	-0.157	7.25	7.47	7.51
GERMANY	9.000	10/03	101.0500	+0.0005	8.83	8.88	8.94
FRANCE	8.000	11/03	96.1211	+0.0058	10.13	10.22	10.13
	8.500	03/03	90.4300	+0.0000	10.11	10.27	10.22
CANADA	8.000	07/03	98.7500	-0.100	10.54	10.58	11.11
NETHERLANDS	9.250	11/03	100.9000	+0.0310	9.08	9.17	9.18
AUSTRALIA	13.000	07/03	102.2851	+1.340	12.28	12.64	12.40

London closing. *denotes New York morning market. Prices US, UK in 32nds, others in decimal. Yield Local market standard.

Technicals Data/ATLAS Price Sources

- to yield 8.86 per cent. The German rail bond rose to 100.15-100.25 after having slipped back in early trading to 100.05-100.15.

US Government bonds traded in a narrow range yesterday morning, ending the first half of the session with a modest rally after some early profit-taking. Turnover was light and is expected to remain so for much of the week, with many market operators expected to take Friday off for the Thanksgiving holiday.

At midday, the benchmark 30-year Treasury issue was up 1/8 to 102.88 to yield 8.48 per cent, while at the short end the two-year bond was unchanged at 100.00, yielding 7.60 per cent. The overall mood of the market was reported to be positive, if watchful of events in the Gulf and the oil price.

Federal funds once again refused to drop any nearer to the Federal Reserve's target rate of 7% per cent, in spite of Monday's aggressive intervention by the authorities. The Fed continued its market operations yesterday, arranging \$2bn customer repurchase agreements with the rate at 7% per cent, but Fed funds refused

to budge immediately, finishing the morning unchanged at 7% per cent.

The news that housing starts in October were down for the ninth month in a row had little impact on the market, which has for the time being discounted any fresh recession-related economic data. However, the housing starts figure was worse than expected, and the October level was the lowest since June 1982.

The Japanese market was

fed on rumour yesterday as it oscillated within a narrow range. The market dropped in early Tokyo trading as the oil price rose and the Bank of Japan tightened monetary policy in response to poor money supply figures.

The drop in October's money

supply to 11.8 per cent from 12 per cent in September was a smaller fall than had been expected.

In later trading, the key 119 bond rallied to a yield of 7.65 per cent on a rumour that the Bank of Japan would ease monetary policy. The BoJ pushed call money rates above eight per cent in a bid to reduce speculation of an early cut in interest rates.

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INTERNATIONAL CAPITAL MARKETS

F Canadian dollar issues in demand from re-investors

By Simon London

TWO CANADIAN dollar bond issues were launched into the international bond market yesterday, as more borrowers sought to tap demand from investors looking to reinvest in the sector rather than face a currency loss on maturing paper.

Redemption of outstanding bonds amounts to C\$70m this month and C\$50m in December. However, the Canadian dollar has depreciated against most European currencies during the past two years and many investors would rather invest in new paper than cede a currency loss. In September 1989 the Canadian dollar was quoted at DM1.68, against DM1.27 yesterday.

Société Québécoise d'Assurances lance une émission des Banques du Canada, a water company, came with a C\$100m deal managed by Bankers Trust International.

With a coupon of 11% per cent, the two-year paper was priced to yield 65 basis points over Canadian government bonds – a spread identical to Monday's C\$125m five-year issue by GECC. The deal traded at less 1% bid, a discount equivalent to full fees.

The ABB issue was swapped for the borrower by Bankers Trust. However, nowhere in the Canadian dollar sector, currency swap opportunities

remain scarce. As with the Australian dollar sector, where a heavy flow of redemptions fuelled new issuance over the summer months, this could limit access to borrowers with a need for the unwrapped currency.

Also in the market yesterday, Credop Finance offered investors a DM30m deal carrying an exceptionally high 16 per cent coupon. The two-year deal, managed by Merrill Lynch, is based on a structure whereby redemption is linked to the lira/DM exchange rate. However, with the currencies linked in the European exchange rate mechanism, the exchange rate risk should be low compared with some comparable deals.

Elsewhere, Citicorp's 2400m mortgage-backed deal, launched via Baringa on Monday, stayed in syndicate, to the surprise of some observers. The deal manager said that the syndicate would probably be broken today, leaving the bonds free to find a market level.

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With a coupon of 11% per cent and was priced to yield 90 basis points in over Canadian government

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UK COMPANY NEWS

Babcock advances 6% to £21m

By Jane Fuller

BABCOCK International, the engineering group which demerged from FKI last year, improved interim pre-tax profit by 6 per cent to £21.35m in spite of the halting of a £158m Iraqi power station project.

The £1.2m profit increase in the six months to September 30 was made after exceptional costs totalling £1.75m. These represented the redundancy bill for 200 workers involved in the Iraqi order for boilers, and the write down in value of a 14.4 per cent stake in Sunlight, a USM quoted maker of golf gear.

Lord King of Wartnaby, the chairman, said the group had a high level of confirmed work for this year and next. Demand was particularly strong from customers involved in oil and gas production, water treatment and pollution control.

Mr Oliver Whitehead, chief executive, said the cost of work on the Al Anbar power station orders had been contained within the £27m received from the Iraqis.

Group turnover grew by 19 per cent to £282.14m (£285.15m) with all the divisions, except the Australian operation which was sold in the summer, showing an improvement.

Although the biggest operating profit contributor appeared to be South Africa, with £4.54m, the 23.2m increase in interest received was largely attributed to cash management



Lydia van der Meer

Lord King: a high level of work confirmed particularly from the oil and gas and pollution control sectors

in the energy and manufacturing division.

Mr Whitehead argued that this mitigated the fall in that division's profit from £5.88m to £2.88m. "The starting of new contracts meant that the profit realised was less but cash generation was very good."

Construction and process

plant engineering improved profit to £3.85m (£2.61m). Facilities management - Babcock Thorne's contract to run the Rosyth Royal Dockyard - slipped to £4.44m (£4.39m). Clarendon Peters, the German subsidiary, improved its contribution by more than 50 per cent to £1.53m.

Mr Erik Porter said the group had £55m cash compared with £76m at the year-end. The Crawley office had been bought for £1.2m.

Earnings per share, fell to 3p (3.2p). The interim dividend is held at 1.2p.

• COMMENT

Babcock was reassuring about its relative insulation against recession, for example, through work related to repairs and pollution control. But there are two worries which have nothing to do with recession: one is the perennial problem of how to fill the huge Renfrew factory, traditionally dependent on making power station boilers, the other is the Rosyth dockyard. The management was at pains to say that orders were expected for Renfrew that would soon restore it to full capacity, but questions remain over whether this can be maintained in the longer term. At Rosyth, there are concerns about defence spending cuts and next year's renegotiation of the management contract. On the plus side, the orders inflow is strong and the group's cash is used to spend on acquisitions. A forecast full-year pre-tax profit of about £46m (£42.6m last time) gives a prospective multiple of just over six. Yesterday's closing price of 40p is supported by a 10 per cent yield, but the day's 3p rise was probably enough.

Scantronic suffers interim drop to £2m

By Andrew Hill

INCREASED interest charges, local authority spending cuts and poor general trading conditions combined to reduce interim pre-tax profits at Scantronic Holdings, the manufacturer of security products, from £3.1m to £2.02m in the six months to September 30.

However, the group's attributable profits were up sharply at £4.26m (£1.58m) because of the extraordinary gain - £3.15m after costs - from the sale of Scantronic's European wholesale distribution activities to Gardiner Group, which helped reduce gearing.

Scantronic warned in October that its pre-tax profits for the year would not improve on the 1989-90 figure of £6.54m.

The shares, 20 per cent of which are owned by Automated Security (Holdings), were unchanged at 50p yesterday, less than half the price before the profit warning.

Undiluted earnings per share slipped from 5.28p to 3.33p, but as forecast in October, Scantronic declared an interim dividend of 0.75p (0.715p).

Mr Chris Brookes, Scantronic's chief executive, said yesterday that the company had already taken about £2m from its continuing cost base by shutting down operations in Scandinavia and Italy at a one-off cost of £1m.

"We feel we have got the situation well under control, and the balance sheet is very healthy with gearing of 35 per cent."

"I'm not saying that the next six months are going to be the rosiest time in the company's history, but I think we are very well-placed to battle it out," he said yesterday.

Turnover in the first six months of the year rose 25 per cent to £24.5m (£19.9m) but operating costs increased 36 per cent to £22.4m (£16.5m).

Interest charges rose from £609,000 to £988,000.

Erskine House down by £1.1m as demand weakens in UK

By Andrew Hill

INTERIM PROFITS at Erskine House slipped from £7.65m to £6.52m in the six months to September 30, as the office equipment distributor sought to offset weakening demand in the UK and US.

Mr Brian McGillivray, Erskine's chairman, said yesterday: "It has been more difficult to get cost reductions introduced in the US without risking serious disruption."

He said one problem was persuading the management of some US subsidiaries of the virtue of cutting sales forces to improve efficiency and profits.

US turnover was slightly down at £56.5m (£59.6m), but profits were hit by increased costs, particularly on the service side, and fell from 28.65m to 25.19m.

Sales of new machines in the UK dropped 10 per cent and demand for photocopiers was 3 per cent lower. In the US machine sales were down by 2 per cent.

"In the UK at the moment you have got some sign of a degree of stabilisation," said Mr McGillivray although he warned against reading too much into monthly figures on copier sales and servicing.

Erskine's shares, which dropped from 169p after a

profit warning in April, were unchanged at 50p yesterday.

• COMMENT

Erskine obviously lost a lot of friends with its unexpected April profit warning. Now even the flimsiest hoax or rumour is enough to inflict further damage on the group's battered share price and there still seem to be a lot of investors out there who would take any excuse to sell. They are probably being over-sensitive. Gross debt of £46m is well-structured and long-term; outstanding earn-out payments are unlikely to exceed £2m, payable halfway through 1991; and Erskine is taking action to cut costs in the US and persuade management there that the glory-days of the late 1980s are over. The company should make about £13m before tax this year, which puts the shares on a multiple of about four times prospective earnings. That looks like rough justice, but however hard Erskine works to make up for the misjudgements of the last two years it can do little to improve the performance of a depressed sector.

Sun Alliance launches Dutch life venture

By Richard Lapper

SUN ALLIANCE, the UK general and life insurer, yesterday announced the launch of a Dutch life assurance subsidiary, Sun Alliance Leven-en Pensioen.

The new company, to be based in Rotterdam, will initially employ a staff of between ten and 12 and market via the country's extensive network of independent brokers rather than through a direct sales force.

Some 5,800 of Holland's 30,000 brokers specialised in selling life products in one of Europe's most open life assurance markets.

According to Mr Don Stringer, director in charge of overseas life operations, in a

Cosalt profits fall by 25% to less than £4m

PRE-TAX

profits of Cosalt, ship's chandler and caravan manufacturer, fell 25 per cent to £2.75m in the year to September 30.

Mr Edward Brian, chairman and chief executive, said deteriorating trading conditions had restricted margins.

All divisions traded profitably and within workwear, Raven of Barnsley, acquired in 1989, was now contributing to the divisional performance.

However, four of the five divisions reported lower profits with manufacturing at £1.63m (£2.22m) and caravans at £1.83m (£1.96m) coming off worst.

Mr Brian said that despite the slowdown in earnings, from 29.16p to 22.71p per share, a final dividend of 2p makes a total of 3.36p (2.97p).

Anglo Irish up 63%

Anglo Irish Bank Corporation raised taxable profits by 63 per cent from £6.78m to £16.15m (£9.00m (£26.6m)) in the year to September 30. Earnings per share worked through at 7.22p (5.65p) and a final dividend of 2p makes a total of 3.36p (2.97p).

Interest charges rose from £609,000 to £988,000.

Greenwich Resources cuts losses

By Kenneth Gooding, Mining Correspondent

IMPROVED cost controls enabled Greenwich Resources, the UK-based mining and exploration group, to cut its taxable loss for the year ended September 30 from £2.5m to £1.23m.

Mr Colin Philips, chairman, says that, following the rights issue, the group has raised £4.7m after expenses. "I now believe Greenwich to be a soundly-based, well-financed company with excellent prospects for the future."

Following the subscription and rights issues, George Weston Holdings, part of the Canadian family empire which controls Associated British Foods, now holds 27.7 per cent of Greenwich's issued capital.

Mr Philips says the Paddington mine in Australia contributed £1.05m in the year and, for the first time, there was a small, positive contribution (£142,000) from Venezuelan operations.

As previously envisaged,

F&C Germany Trust assets down sharply

F&C Germany Investment Trust, formerly Smaller Companies International Trust, reports that in the six months to September 30 net asset value per share fell from 14.14p to 9.22p. Total revenue for the period declined from £1.63m in 1989 to £1.01m.

Earnings per ordinary share were 1.23p (1.27p); there is no interim dividend but the company paid a special of 1p on July 7 1989 and a special interim of 2.5p per share on March 2 1990.

Pelican at £263,000

Pelican Group, the restaurant concern which was introduced to the USM in September, reported pre-tax profits of £263,000 in the six months to September 30. Turnover totalled £2.62m.

Operating profits were £210,000 and £192,000 was made on the sale of properties. However, administrative and finance expenses of £229,000 almost halved the pre-tax figure. Earnings per share amounted to 3.5p.

UK Land in agreed bid for St Martins

The boards of UK Land and St Martins-Le Grand have agreed terms for a recommended cash offer for St Martins shares not already owned by UK Land.

The offer is 215.5p per St Martins' share which values the company at £4.18m. UK Land has received irrevocable undertakings in respect of a total of 162,572 shares (52.49 per cent).

Taking account of the St Martins' shares UK Land already holds this brings the total to over 78.67 per cent of the issued share capital.

Notice to Warrantholders Salomon Inc 50,000,000 Pound Sterling Warrants Relating to Eurotunnel Units

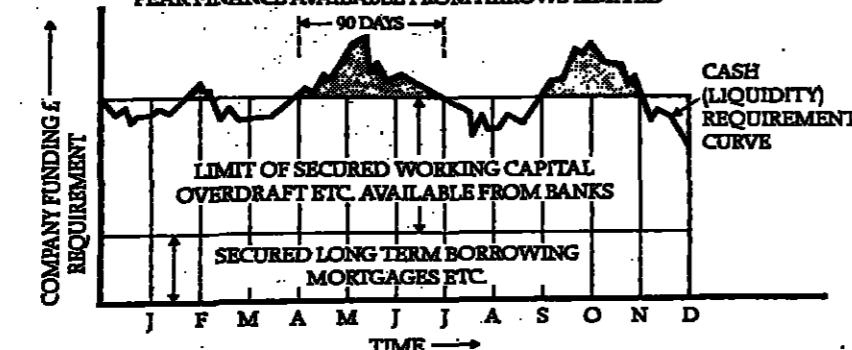
Notice is hereby given that the Exercise Price of the above-mentioned warrants has been adjusted, in accordance with provisions of the Warrant Agreement, as a result of the recent issuance of rights to purchase Eurotunnel Units by Eurotunnel P.L.C. and Eurotunnel S.A. The Exercise Price, Originally £1 per ten warrants, is now £1.37 per ten warrants.

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UK COMPANY NEWS

Slowdown forecast but recovery expected from 1992 onwards BAA improves 10% to £205m

By Paul Abrahams

STRONG PASSENGER demand on scheduled European and north American routes helped BAA, formerly the British Airports Authority, to record a 10 per cent rise in pre-tax profits to £205m for the six months to 30 September.

However, Sir Norman Payne, chairman, warned that increased costs and stagnant passenger growth would hold the profits for 1991/92 at the same level as this year. He added that the company was nevertheless well placed to take advantage of the recovery of passenger growth expected from 1992 onwards.

Passenger volumes at BAA for airports increased by 5.6 per cent during the half year. That was achieved in spite of a colour lapse in the short-haul charter jet market which fell by 14.4 per cent. European scheduled en routes increased by 13.1 per cent and north American jet routes by 10 per cent. Cargo operations, which were affected by the slowdown in the UK and world economy, grew only 1 per cent.

Profits from the core business were up 22 per cent to £225m, but the company was forced to make a provision of £16.5m on its property portfolio, which led to a £9.5m net loss in the Lynton property division. The results were in line with expectations.

Duty free sales increased only 2.5 per cent to £36.5m and tax-free sales by 7.4 per cent to £36.4m, while other commercial activities grew by 11.7 per cent to £22.5m.

Sir John Egan, company chief executive, said the company was investing heavily in its commercial activities, especially catering, and expected to enjoy the results next year.

However, analysts expressed concern about the company's cost base. Operating costs



Sir John Egan, chief executive (left), with BAA chairman Sir Norman Payne

increased by 18 per cent to £286m during the first six months. Sir Norman said this had been caused by increased security costs, improvements in passenger service and investment in staff and facilities at Stansted's new £40m terminal which is due to be opened in March 1991.

Analysts also pointed to the company's vulnerability to the possibility of war in the Gulf. That would have the double effect of hitting passenger demand through slower growth in GDP as well as reduced American trans-Atlantic travel if the dollar were to fall.

The company is also preparing for a statutory quinquennial review of its operations by the Monopolies and Mergers Commission.

Sir Norman expected passenger growth this year to be about 3.5 per cent, but fall next year to between 1 and 2 per cent. He added that the company would be concentrating on its core business.

In addition, the company will next year have to deal with increased costs associated with the Stansted terminal. BAA will have to cope with increased capital, depreciation and operating costs for the terminal. The company estimates that it needs 4.6m passengers at Stansted to cover its costs, but expects to handle only 1.4m passengers at the airport next year.

The half year results were achieved on turnover of £491m. The board declared an interim dividend of 5.25p (4.5p) per ordinary share from earnings 16.7 per cent ahead at 30p.

See Lex

costs and there is a delay in reimbursement of some two years. During the first six months, BAA spent £54.8m on safety and security measures.

BAA also increased its long-term forecast for passenger growth, preparing the way for its campaign for an additional runway in the south-east of England. Sir Norman said the runway would need a ten-year gestation period and that the official planning process should be started around 1993/94.

The main loss came in North America, where the group has 45 shops. Last year on a start-up of £1.2m was blamed on start-up costs and high overheads, particularly as the shops were owned rather than franchised, as is the norm in the UK.

While steps had been taken to cut costs and improve management, the dollar's weakness had hit margins.

Nevertheless, Mr Bishko said it was possible that the losses would be reduced over the full year.

Another disappointment came in Australia. Its healthy profit contribution in the first half of 1989 was virtually wiped out by a severe downturn in retailing. Some consolation came from France, elsewhere the performance was mixed.

Mr Bishko said gearing was run up to Christmas was very important:

"We can do a third of our turnover in those six to eight weeks."

As usual at the interim stage, the company declined to give figures for interest charges or debt.

A quadrupling of interest payments to nearly £2m last year was one of the factors behind a virtual halving of pre-tax profit.

Mr Bishko said gearing was 25 per cent less than it had been at the half-way stage last year.

Tighter cost control had led to the shedding of 11 per cent of the workforce and to cuts in stock levels and capital expenditure.

After a tax credit, the loss per share was 0.80p (loss of 0.48p).

Tie Rack losses due mainly to N America

By Jane Fuller

TIE RACK provided further evidence of the pressure on former high-fliers of niche retailing as it reported a plunge in pre-tax loss to £674,000, from £272,000, and decided not to pay an interim dividend.

Mr Roy Bishko, chairman of the ties, scarves and accessories concern, warned that the full-year pre-tax profit would be significantly below last year's £1.3m (excluding a property gain).

The shares tumbled 10p to close at 17p.

Sales for the six months to August 12 virtually stagnated at £21.92m (£21.51m). The number of shops remained at 247.

Mr Bishko said although trading had been difficult in the 124 UK shops, its contribution was slightly up on last year.

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• COMMENT

The sombre tones of the normally ebullient Mr Bishko coupled with the passing of the dividend show just how tough the going has become for Tie Rack.

Analysts wishing to reassure that this is not another Sock Shop point to the much lower gearing and tighter financial control.

The company is stressing that year-end debt of £2m and gearing of 46 per cent will be reduced by March.

Yet one area where control has apparently not been as tight as it might have been is in the management of overseas operations, a recurring theme in sorry retail performances.

A pre-tax profit of £500,000 is forecast for this year, after interest payments of perhaps £1.7m. The prospective p/e depends on whether the Inland Revenue lets the company allow overseas losses against UK profits.

The hoped for nil tax rate gives a multiple of more than 11. If the rate stays over 50 per cent, it goes up to 25 times.

With the final dividend reflecting the level of profit achieved, the shares still do not look cheap.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of confirming the results of the previous year. The notifications are interim or final and the subsequent statement is issued shortly after the last year's timetable.

TODAY

Interflex, Amersham Int'l, Agip, Borex, Bostik, Cable & Wireless, Forward Group, Golden Horse Plastestone, Redcut, Sketchley, Tarmac, Unilever, Vicks, Finsbury, Finsbury, Chorlton St, Tricel, Prudential, Haskins, Venture Plant, Interflex.

INTERIM

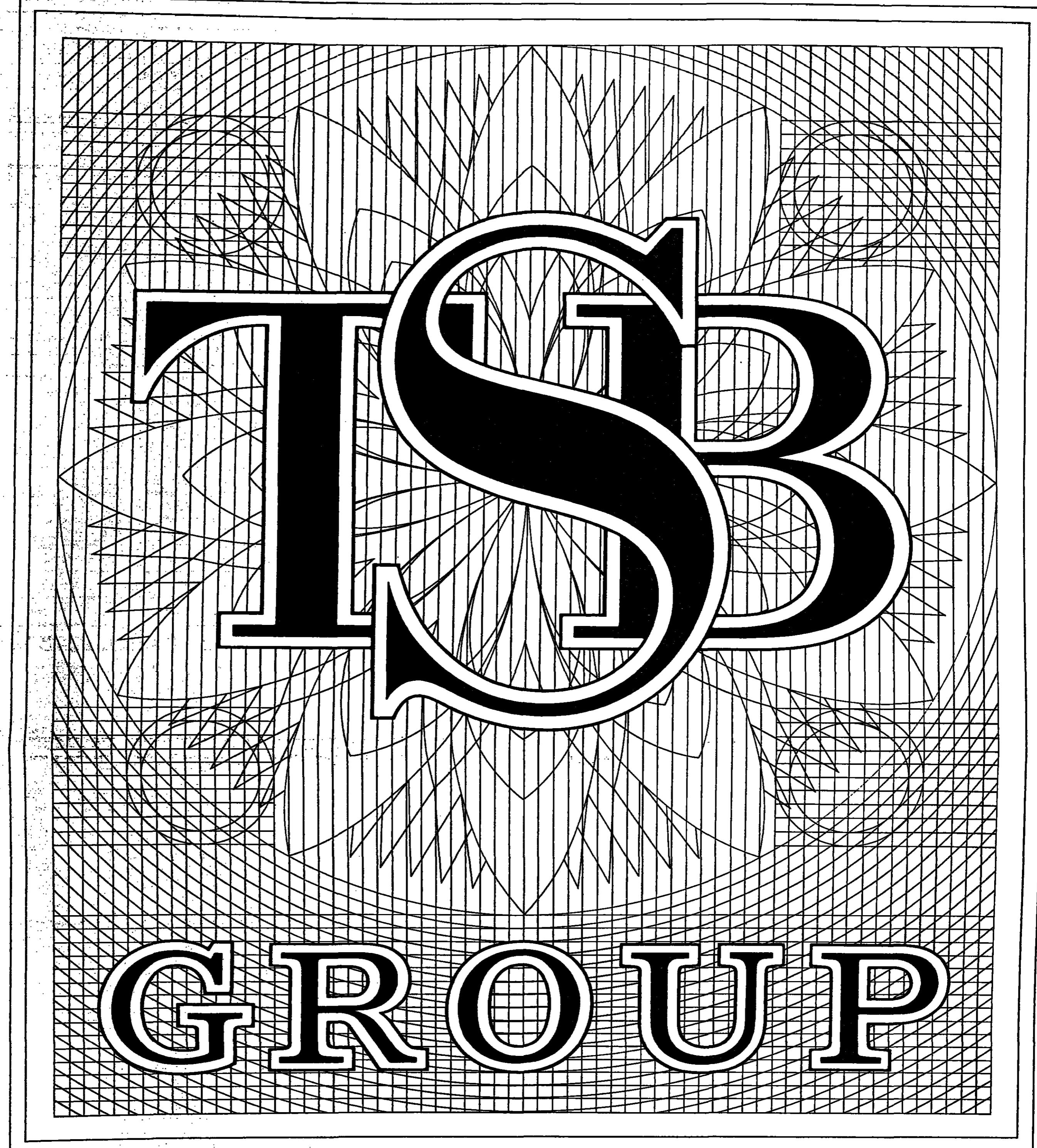
Alstom, Bradfield Developments, Balfour Beatty, Bell & Gurney, Coface, Chordite, Kemsley, Marston's Brewery, Mouthwash Estates, North West Water, Simeon, Tarmac, Tarmac (Ireland), Trimetco, Unilever, Vicks.

FINAL

Haskins, Venture Plant, Interflex.

NOVEMBER 22

Nov. 22



BANKING AND BEYOND.

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Our capital ratios are among the strongest in the financial sector. Our commitment is to deliver quality and value to our customers and to maximize the wealth of

our 1.5 million shareholders.

We shall continue to focus on banking and insurance, our core businesses; and to offer our wide range of products and services to all our seven million customers.

ASSETS: £27 billion. SHARE CAPITAL AND RESERVES: £19 billion. CURRENT AND DEPOSIT ACCOUNTS: £22 billion. ADVANCES: £16 billion. FUNDS UNDER MANAGEMENT AND ADVICE: £23 billion.
RETAIL BANKING: TSB Bank; UDT; TSB Property Services. CORPORATE AND MERCHANT BANKING: Hill Samuel Bank. INSURANCE AND INVESTMENT SERVICES: TSB Trust Company; Hill Samuel Investment Services Group; Bell Lawrie White; Hill House Hammond; Hill Samuel Investment Management Group. COMMERCIAL: Swan National; Noble Lowndes; Wescol International Marine Services.

COMBAT STRESS

When his ship was torpedoed... so was his future peace of mind



Leading Seaman R..... H..... I served right through the war. He was torpedoed in the Atlantic and suffered from exposure. He received a direct hit from a bomb while he was there to leave.

In 1945 he could take no more, and he spent the next 25 years in and out of mental hospitals. He now lives with us.

Sailors, Soldiers and Airmen still risk mental damage in serving their country. However brave they may be, the strains are sometimes unbearable.

We care for these patient men and women at home and in our centres. We run our own Convalescent Homes, and a Veterans' Home for the ageing veterans who are no longer able to look after themselves. We also assist people like R..... H..... at their homes.

These men and women have sacrificed their minds in service.

To help them, we must have funds. Please send a donation and, if you perhaps remember us with a legacy, The debt is owed by all of us.

"They've given more than they could - please give as much as you can!"

The Ex-Services Mental Welfare Society

HEADQUARTERS: THE PROPHET, WIMBLEDON SW19 8SS TEL: 081-342 0333

Please find enclosed my donation for £
or change my Account/Visa Card No. /

Please send me further details about the Ex-Services Mental Welfare Society.

Name (BLOCK LETTERS) /

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(with power to issue further stock)

Application has been made to the Council of The Stock Exchange for the admission of the above mentioned stock to the Official List. Details of the above mentioned stock are contained in the Listing Particulars of Grovewood Securities PLC dated 2nd November, 1990 included in the Companies Fiche Service of The Stock Exchange and available from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD, during normal business hours up to and including 23rd November, 1990. Copies of the Listing Particulars will also be available for collection on weekdays excluding Saturdays up to and including 5th December, 1990 from:

UBS Phillips & Drew Securities Limited, 100 Liverpool Street, London EC2M 3RH
Grovewood Securities PLC, 28 South Street, London W1Y 5PJ
21st November, 1990

COMPANY NOTICES

GENCOR LIMITED
(Incorporated in the Republic of South Africa)
Company Registration No. 01/0122208
(formerly General Mining Union Corporation Limited)

PAYMENT OF COUPON NO. 126
(Dividend No. 129)

HOLDERS OF SHARE WARRANTS TO BEARER will receive payment on or after November 1990 at the rate of 5.2180p the amount declared per share, less 0.78271p being South African non-resident shareholders' tax of 15% against surrender of Coupon No. 126.

Coupons must be deposited for FOUR CLEAR DAYS for inspection before payment will be made:-

In London : At the London Secretaries office of the Company
30 Ely Place, London EC1N 6UA

In Paris : At Credit du Nord
At Credit Suisse, Zurich

In Switzerland : Union Bank of Switzerland, Zurich
Swiss Bank Corporation, Basle or at any of their branches

Coupons belonging to holders resident in Great Britain and Northern Ireland will be paid as follows:

Amount of dividend after deduction of South African non-resident shareholders' tax of 15% 4.43534

Less United Kingdom Income Tax of 10% on the Gross Amount of the dividend of 5.2180p 0.52180

5.69354

Listing form can be obtained on application to the London Secretaries.

per share GENCOR (UK) LIMITED
London Secretaries
LJ Balme

30 Ely Place
London EC1N 6UA

NOTE:
Under the double tax agreement between the United Kingdom and the Republic of South Africa, the South African non-resident shareholders tax applicable to the dividend is allowable as a credit against the United Kingdom tax payable in respect of the dividend. The deduction of ten at the reduced rate of 10 per cent instead of at the basic rate of 25 per cent represents an allowance of credit at the rate of 15 per cent. The gross amount of the dividend received to be entered by the individual shareholder as a return for income tax purposes is 5.2180p multiplied by the number of shares held.

21 November 1990

COMMODITIES AND AGRICULTURE

Brazilian cocoa crisis deepening, growers warn

By Victoria Griffith in São Paulo

COCOA GROWERS and exporters in the Brazilian state of Bahia are warning of a collapse in the sector if the government does not take emergency measures to correct the deepening crisis. Widespread unemployment has hit all producers can no longer afford to pay for the labour they need to plant and harvest the crop.

Less than 200,000 men are currently at work on the Bahian cocoa plantations, compared with 450,000 in January last year. The Bahian cocoa sector is demanding that the government set up an emergency line of credit to be used for export financing and investment in the cocoa plantations.

If emergency measures are not taken, said Mr Luiz Rio Branco, executive director of the Brazilian Association of Cocoa Exporters, "we will no longer be able to produce and export cocoa from the state of Bahia."

Bahia contributed about 350,000 tonnes of cocoa to the market in 1989; this year's estimates are for a similar amount.

Bahian cocoa growers are victims of an international and domestic crisis. While steady consumption growth in recent years has narrowed the annual supply surplus somewhat, the gap has remained substantial. World production is expected to exceed consumption by some 350,000 tonnes this year.

The Brazilian cocoa sector is also suffering from the domestic economic situation. With Brazilian inflation rising at rates over 15 per cent a month, cocoa prices have stagnated.

Moreover, a liquidity drain enforced by President Collor's economic austerity plan has led to a credit crunch in Brazilian agriculture. Cocoa growers have no resources to invest in technology to improve production efficiency. Exporters are also in dire need of funds.

Bahian cocoa growers complain of unfair trading laws in the European Community. Brazilian cocoa is subjected to a 3 per cent tariff within the Community, while African cocoa enters free from any trade barrier.

EC fisheries ministers discuss compromise plan

By Tim Dickson in Brussels

EUROPEAN COMMUNITY Fisheries Ministers were last night discussing a compromise package of measures to conserve stocks of white fish in the North Sea.

The outcome of their meeting in Brussels - postponed anxiously by leading representatives of the industry - was widely seen as vital for the future of thousands of fishermen in Scotland and the North of England, as well as for parts of the Danish and German fleets.

By early evening it was clear that the most controversial element of the Commission's proposal - increasing the mini-

mum mesh net size from 50 mm to 120 mm - had been rejected by most member states.

The expectation was that attempts would be made to reach agreement on the basis of a 110 mm minimum mesh, along with other technical modifications.

Britain's representative at the talks - junior fisheries Minister Mr David Currie - said that the UK rejected Brussels' plan for a separate whiting fishery but that he could agree to the proposed "one net per boat" rule, except for vessels fishing outside community waters.

"We must ensure that R & D helps reduce unit production costs, encourages the production of cereals of a quality that the market demands and recognises the environmental implications of intensive farming."

If the UK fails to sell to the Soviet Union, sales of grain into intervention stores are likely to soar. Last year, UK sales into intervention were virtually zero - in marked contrast to almost 6m tonnes in 1985. The UK sold 1m tonnes of wheat and 1m tonnes of barley to the USSR last year.

The HGCA is to increase spending on cereals research and development by £1m to £3.5m from June next year.

Mr Nelson said reduced funding of support prices through the EC's Common Agricultural Policy and the likelihood of further reductions following Gatt discussions had "inescapable implications" for growers' margins.

"We must ensure that R & D helps reduce unit production costs, encourages the production of cereals of a quality that the market demands and recognises the environmental implications of intensive farming."

The market was intensely competitive, he said, and "we could lose sales, not because of any inability to supply grain of the right quality, at the right price, at the right time, but because of the existence of soft loans and extended credit from other EC member states distorting competition."

The government is worried about stability in the rural areas and about farmers deciding not to grow grain because of low prices," he noted.

To encourage farmers to continue to grow grain, a recent national grain conference decided the state would buy all excess grain at set prices, official newspapers said. The central government does not want a repeat of 1984, when a bumper harvest also depressed

prices, said Mr Currie.

In the current situation, farmers have three choices: hold the grain until a later time when they can obtain cash; sell it on the free market; or, in some cases, exchange it

for government credit notes.

Farmers are also receiving different signals from some provincial governments, which are encouraging farmers to grow tobacco and other cash crops, not only because they are more lucrative for the farmers, but also because they bring in more tax revenue.

One western diplomat noted that the Chinese had said they planned to increase grain prices paid to farmers by up to 20 per cent, but he declined to specify a time period.

The government's eventual goal is to increase gradually farmers' income and to reduce the huge subsidies the central government pays for medical benefits, housing, and food. It is also considering paying cash directly to urban consumers or gradually raising wages, a Chinese economist said.

The bureau would determine where and how much grain is stored, and the areas that need it most. It would function as a regulatory body under the state council.

China is also examining the possibility of expanding the role of its collectives or of forming co-operatives at the provincial level, similar to those that can be found in Sweden and Finland, where co-operatives perform market regulation functions, diplomats said. "Some provinces don't have the funds to purchase excess grain or the place to store it."

Of the money allocated to buy grain, the central government made only about 50 per cent available, and not all of that has been distributed to farmers. Western diplomats said some of the funds were spent on non-productive measures.

A Chinese agricultural economist also noted that the country's tight credit policy had made it difficult for Chinese organisations to obtain the loans necessary to purchase the grain. Even state-run enterprises were reluctant to buy grain, because of the cost of storage.

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for government credit notes.

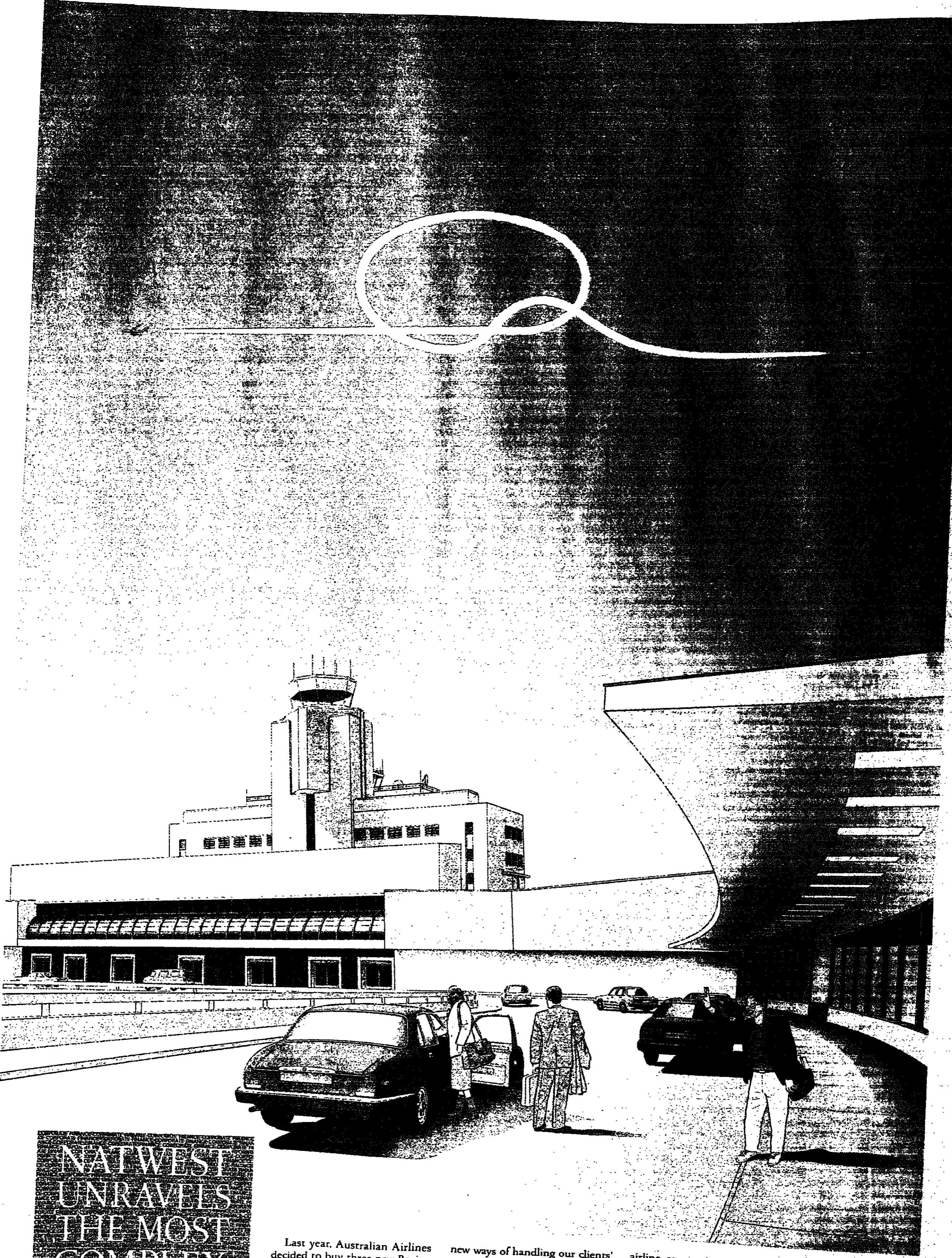
Farmers are also receiving different signals from some provincial governments, which are encouraging farmers to grow tobacco and other cash crops, not only because they are more lucrative for the farmers, but also because they bring in more tax revenue.

One western diplomat noted that the Chinese had said they planned to increase grain prices paid to farmers by up to 20 per cent, but he declined to specify a time period.

The government's eventual goal is to increase gradually farmers' income and to reduce the huge subsidies the central government pays for medical benefits, housing, and food. It is also considering paying cash directly to urban consumers or gradually raising wages, a Chinese economist said.

The bureau would determine where and how much grain is stored, and the areas that need it most. It would function as a regulatory body under the state council.

China is also examining the possibility of expanding the role of its collectives or of forming co-operatives at the provincial level, similar to those that can be found in Sweden and Finland, where co-operatives perform market regulation functions, diplomats said. "Some provinces don't have the funds to purchase excess grain or the place to store it."



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National Provident Institution																												
40 Grosvenor St, London W1	103.5	110.5	-7.0		071-62744200	Provident Capital Life Assc. Co Ltd				Royal Heritage Life Assurance Ltd - Contd.					Son Alliance Group - Contd.					Window Life Assc Co Ltd					J. D. Ward Financial Services Ltd			
Standard	205.6	210.6	-5.0			US Fund			Scandinavia Nordic Funds	100.0	105.0	-5.0		Windover House, Telford	120.0	125.0	-5.0		PO Box 77, St Peter Port, Guernsey	113.5	115.5	-2.0		113.5	115.5	-2.0		
UK Fund	205.6	210.6	-5.0			US Equity Fund	100.3	103.0	-3.7	Fairlife Income	90.0	95.0	-5.0		Windover House, Telford	120.0	125.0	-5.0		Tower Hotel, St Peter Port, Guernsey	113.5	115.5	-2.0		113.5	115.5	-2.0	
Overseas Eq	205.6	210.6	-5.0			US Managed Fund	102.7	105.0	-2.3	Global Growth	95.5	100.0	-4.5		Windover House, Telford	120.0	125.0	-5.0		Abbey Inn Inc.	113.5	115.5	-2.0		113.5	115.5	-2.0	
Hedge Fund	205.6	210.6	-5.0			International Growth	101.2	103.0	-1.8	UK Smaller Companies	97.5	100.0	-2.5		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Acc.	113.5	115.5	-2.0		113.5	115.5	-2.0	
Property	192.6	202.6	-9.0			Japan Equity Fund	102.1	105.0	-2.9	Manufacturers	98.0	100.0	-2.0		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Inv.	113.5	115.5	-2.0		113.5	115.5	-2.0	
Industrials	145.3	155.3	-6.0			Latin America Fund	101.5	103.0	-1.5	Manufacturing	97.1	100.0	-2.9		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Inv.	113.5	115.5	-2.0		113.5	115.5	-2.0	
Depot	145.3	155.3	-6.0			Latin Equities Fund	101.5	103.0	-1.5	Manufacturing	97.1	100.0	-2.9		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Inv.	113.5	115.5	-2.0		113.5	115.5	-2.0	
Private Equity Fund	145.3	155.3	-6.0			Latin Equities Fund	101.5	103.0	-1.5	Manufacturing	97.1	100.0	-2.9		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Inv.	113.5	115.5	-2.0		113.5	115.5	-2.0	
UK Fund	145.3	155.3	-6.0			Latin Equities Fund	101.5	103.0	-1.5	Manufacturing	97.1	100.0	-2.9		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Inv.	113.5	115.5	-2.0		113.5	115.5	-2.0	
Private Equity Fund	145.3	155.3	-6.0			Latin Equities Fund	101.5	103.0	-1.5	Manufacturing	97.1	100.0	-2.9		Windover House, Telford	120.0	125.0	-5.0		Abbey Park Inv.	113.5	115.5	-2.0		113.5	115.5	-2.0	
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Private Equity Fund	145.3																											

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound down on Tory ballot

STERLING FELL sharply in New York on news that Mrs Margaret Thatcher had failed to gain an outright victory in her bid to remain UK prime minister, after the ballot for leadership of the ruling Conservative party.

Reaction from Mr Neil MacKinnon, chief economist at Yamachai and Mr David Coleyman, economist at Union Discount, was that this was the worst possible news for sterling, creating a further period of uncertainty for the currency. Mr MacKinnon said that Mrs Thatcher's position is now in doubt and this lack of confidence in her leadership was likely to result in selling of sterling assets by international investors.

On the other hand, Mr David Deakin at Nikko Bank remarked that Mr Michael Heseltine stood for change and a better relationship with the European Community.

Immediately after the election result, the pound fell to \$1.9600 and to DM1.4700 from DM1.4740; to FF1.9825.

Trading had closed in London before the result of the leadership election, but at that time the pound was little changed against the dollar, eading to \$1.9700 from \$1.9700. It had also fallen to £254.25, but was firmer in

terms of European currencies, rising to DM2.9100 from DM2.9050; to FF1.8150 from FF1.8125; and to SF1.2450, but had eased to Y128.50 from Y128.00. Its index rose to 60.0 from 62 to 64.2.

The dollar had a firmer tone against most currencies, but eased in terms of the Japanese yen, after falling to break through resistance at Y128.00. In New York the Federal Reserve tended to confirm an easing of its monetary stance. It added money to the banking system, via \$3bn of customer repurchase agreements, when the Bank of Italy, the D-Mark was fixed at L752.70, after rising to an all-time high of L754.45 on Monday.

In Frankfurt the Bundesbank did not intervene when the dollar rose to DM1.4760 from a record low of DM1.4680 at the fixing.

At the London close the dollar had improved to DM1.4770 from DM1.4740; to FF1.9825.

Estimated rates taken towards the end of London trading. Six-month forward 4.04-4.59 per cent. 12 months 6.07-7.50 per cent.

Commercial rates taken towards the end of London trading. Six-month forward 4.04-4.59 per cent. 12 months 6.07-7.50 per cent.

\$ IN NEW YORK

Nov 20	Latest	Previous
£/Spot	1.9712-1.9720	1.9715-1.9745
1 month	2.05-2.06	2.05-2.05
3 months	2.25-2.26	2.25-2.25
12 months	2.77-2.78	2.87-2.87

Forward premium and discount apply to the US dollar.

STERLING INDEX	Nov 20	Previous
8.30	94.1	93.0
8.50	94.1	93.0
10.00	94.1	94.1
11.00	94.1	94.1
1.00	94.2	94.0
2.00	94.2	94.0
3.00	94.1	94.0
4.00	94.1	94.0

CURRENCY MOVEMENTS

Nov 20	Bank of England Index	Morgan Guaranty Change %
Sterling	94.2	-1.8
US Dollar	80.0	-1.8
Canadian Dollar	100.0	+1.2
Austrian Schilling	110.4	-1.5
Belgian Franc	112.3	-1.6
Danish Krone	112.4	-1.7
D-Mark	112.4	-2.4
Swiss Franc	116.0	-2.4
Dutch Guilder	112.3	-2.4
French Franc	112.4	-2.4
Italian Lira	138.24	-2.4
Japanese Yen	138.94	-2.4
Korean Won	100.0	-1.3
Malta Lira	134.7	-0.0

Morgan Guaranty changes: average 1980-1982. Bank of England Index: Bank Average 1982-1984. For Nov 19.

CURRENCY RATES

Nov 20	Bank	Social 1	European 1	US 1	Yen 1	DM 1	DM 1
Sterling	7	0.7324/01	0.7324/01	0.7324/01	0.7324/01	0.7324/01	0.7324/01
1.50 Dollar	7	1.6586/00	1.6586/00	1.6586/00	1.6586/00	1.6586/00	1.6586/00
Canadian 5	64	15.0778	14.4025	14.4025	14.4025	14.4025	14.4025
Austrian Schill	101	1.0100	1.0100	1.0100	1.0100	1.0100	1.0100
Belgian Franc	9.00	2.1335/00	2.1335/00	2.1335/00	2.1335/00	2.1335/00	2.1335/00
D-Mark	9.00	1.1905/00	1.1905/00	1.1905/00	1.1905/00	1.1905/00	1.1905/00
Swiss Franc	116.0	1.1905/00	1.1905/00	1.1905/00	1.1905/00	1.1905/00	1.1905/00
Dutch Guilder	123.0	2.1207	2.1207	2.1207	2.1207	2.1207	2.1207
French Franc	112.4	1.1912/00	1.1912/00	1.1912/00	1.1912/00	1.1912/00	1.1912/00
Italian Lira	138.24	1.1904/00	1.1904/00	1.1904/00	1.1904/00	1.1904/00	1.1904/00
Japanese Yen	138.94	1.1904/00	1.1904/00	1.1904/00	1.1904/00	1.1904/00	1.1904/00
Korean Won	100.0	1.1904/00	1.1904/00	1.1904/00	1.1904/00	1.1904/00	1.1904/00

1 European Commission Calculations.
All SDM rates are for Nov 19.

OTHER CURRENCIES

Nov 20	£	\$
Argentina	0.0020-0.0020	0.0020-0.0020
Bahrain	2.63/2.65	2.63/2.65
Brazil	23.71-23.85	11.75-11.80
Finland	6.4885	7.0024
Greece	1.1900	1.1900
Hong Kong	15.35/15.35	15.35/15.35
Iraq	125.30*	125.30*
Ireland	1.1904	1.1904
Iraqi Dinar	1.1904	1.1904
Japan	1.1904	1.1904
Malta	1.1904	1.1904
New Zealand	1.1904	1.1904
Peru	1.1904	1.1904
Switzerland	1.1904	1.1904
Saudi Arabia	1.1904	1.1904
Singapore	1.1904	1.1904
South Africa	1.1904	1.1904
Turkey	1.1904	1.1904
Venezuela	1.1904	1.1904
Yemen	1.1904	1.1904
Zimbabwe	1.1904	1.1904

* Selling rate

MONEY MARKETS

London rates ease

INTEREST RATES eased on the London money market yesterday, ahead of the outcome of the ballot for the leadership of the ruling UK Conservative party. Sentiment pointed towards the possibility that the ultimate victor could be forced to cut bank base rates because of the weakness in the British economy.

Figures on UK bank lending for October suggested that British companies may be engaged in distressed borrowing, as lending to manufacturers and retailers increased in October, while borrowing by the private sector was flat.

Three-month sterling

UK clearing bank base lending rate
14 per cent
from October 8, 1990.

Interest fell to 13%-13% from 13%-13% per cent and 12-month money declined to 12%-12% per cent.

Prices of short sterling futures were firmer on Liffe. The December contract opened at 86.91 and rose to a peak of 86.97. It closed at 86.92 compared with 86.84 previously.

The Bank of England forecast a shortage of £450m on the cash money market, but revised this to £400m at noon and to £350m in the afternoon. Total help of £364m was

provided. Before lunch the authorities bought £136m bills outright, by way of £3m Treasury bills in band 1 at 13% per cent and £13m bank bills in band 1 at 13%-13% per cent. In the afternoon £108m bank bills were purchased in band 1 at 13%-13% per cent. Late assistance of around £130m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £237m, with exchequer transactions absorbing £45m and bank balances below target £245m. These outweighed a fall in the note circulation adding £7m to liquidity.

In Frankurt call money fell to 8.00 from 8.05 per cent after the Bundesbank set a tender for a 35-day securities repurchase agreement, at a fixed rate of 8.00 per cent. This will be required to offset an expiring facility of DM13.1bn. Dealers suspect that the central bank will drain funds at the tender because of relatively high liquidity levels in the market.

In Brussels the Belgian National Bank raised the interest rate on four-month paper, issued by the Securities Regulation Fund, to 9.00 from 8.90 per cent.

Short-term Treasury bill rates, including the important three-month rate, were left unchanged.

UK clearing bank base lending rate

14 per cent

from October 8, 1990.

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WORLD STOCK MARKETS

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. (a) unavailable. # Delisting suspended ad Ex dividend. # Ex scrip issue. x Ex rights. xx Ex all.
† Maltese prices unavailable owing to industrial action on Milan bourse.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

3pm prices November 20

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 47

NYSE COMPOSITE PRICES

**12 Month High Low Stock Div. Yld. E 1000 Reg. Low
Continued from previous Page**

Figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more has been paid, the year's high-only range and yield are shown for the new stock only. Unless otherwise indicated, rates of dividend are annual disbursements based on the declaration.

Dividend also str(a), b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-new yearly low dividend declared or paid in preceding 12 months, g-dividend in arrears, subject to 15% non-residence tax; i-dividend deferred after split-up or stock dividend, j-dividend paid this year, k-deferred, deferred, or no action taken at latest dividend declaration, l-dividend declared or paid this year, an accumulative dividend in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, and day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months plus stock dividend, s-split, t-stock split. Dividends begin with date of split, u-sales, v-dividend paid in stock in preceding 12 months, w-estimated cash on ex-dividend or ex-distribution date, x-new yearly high, y-new yearly low, z-with bankruptcy or receivership or being purchased under the Bankruptcy Act, or securities assumed by companies, wd-distributed, wv-with warrants, xw-with warrants, x-ex-dividend or ex-rights, xds-ex-distribution, xwt-with warrants, y-ex-dividend and sales initial, yd-yield, zt-in full.

NASDAQ NATIONAL MARKET

3pm prices November 20

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AMERICA

Blue chips fall after recent steady advance

Wall Street

A COMBINATION of profit-taking on blue chip issues and arbitrage-related programme selling of stock index futures sent equity prices lower yesterday morning, writes Patrick Harverson in New York.

At 1.30 pm the Dow Jones Industrial Average was down 18.32 to 2,547.03 in steady trading. The Standard & Poor's 500 was also weaker, down 2.75 at 316.56, with the American S&P Composite index falling further, just 0.66 easier at 251.51.

The morning's decline on the Big Board was primarily due to technical factors in the market, said analysts, and the belief that equities were due for a modest correction after the steady advances of the past fortnight.

Sentiment towards the Gulf did not change yesterday, and oil prices were lower at mid-day, with December crude oil down 97 cents at \$29.75 a barrel on the New York Mercantile Exchange.

The bigger-than-expected fall in housing starts in October announced earlier in the morning did not contribute to the selling pressure.

Boeing was the morning's most actively traded stock, dropping \$3 to \$44.10 on turnover of 1.7m shares after a broker removed the stock from her "buy" list. The analyst, from the securities house Gold-

man Sachs, cited disappointing margins, concern about the effect of the Boeing 777 development programme on earnings, and weakening demand for international travel as reasons for the downgrade.

Eli Lilly fell 1% to \$37.70 on the publication of the latest monthly data on the company's anti-depressant drug, Prozac.

The drug has been the subject of recent bad publicity after allegations of potentially harmful side effects, and the latest figures showed Prozac's share of the new prescription market had fallen in October.

However, analysts were divided over the significance of the figures, and some believed the outlook for Eli Lilly and Prozac remained positive.

Colgate-Palmolive bucked the trend with a rise of 5% to \$67.47, after the company released bullish projections for earnings stretching to 1985.

Gundl Environmental Services also posted a rise, up \$1.10 at \$10.40, after a broker's recommendation prompted a rush of demand, and an order imbalance.

The American Depository Receipts of WPP, the UK advertising group, lost more than half their value in hectic trading after some savage downgrades from US brokers and severe warnings of declining earnings. WPP ADRs moved down 58¢ to \$54.00 on turnover of nearly 500,000 shares in the US.

Koger Properties fell 5% to \$6 on the resignation of the company president and the news that the Securities and Exchange Commission was investigating alleged insider trading in Koger stock.

American Cyanamid fell 3% after entering a guilty plea and paying a \$14m fine for the unauthorised construction of a power plant in New York State. The fine was the largest criminal penalty ever imposed for a violation of state air quality regulations.

Canada

TORONTO stocks dropped in listless trade as investors took profits and waited for a trend to emerge. Investors were also waiting for a drop in US prime rates after the Fed easing last Friday.

The composite index lost 16.5 to 2,116.5 on volume of 11,000 shares. Declines led advances by 252 to 166.

Standard TrustCo jumped 65 cents to C\$3 on volume of 14,000 shares. The Canadian bond rating service said it suspended ratings on the company's short and long-term deposits, preferred shares, short-term notes and debentures.

CP Forest gained C\$4 to C\$28. The company said late on Monday that it had placed \$22m of 20-year senior notes with institutional investors in the US.

Tel Aviv holds its nerve amid fear of war

The stock market is clinging to a mood of cautious recovery, writes Hugh Carnegy

LIKE SO many of its counterparts elsewhere, the Tel Aviv stock market has suffered from a spell of nervous uncertainty since the Gulf crisis erupted in early August. This was hardly surprising, noted a wary local commentator recently, given that it is about the only stock exchange actually within range of Iraqi missiles.

With general fears of the international consequences of war thus exacerbated by the direct threat of an attack on Israel, the early days of the crisis saw some precipitous market slides, in which the main indices lost as much as 10 per cent in a day. As time has gone on, however, the alarm has been replaced by a mood of cautious recovery, but typified by low trading volumes.

The general index has recovered to about 210 this week from a low of 204 on August 23. This compares with a peak of 272 on August 1 — about 23 per cent higher than the current level. Trade in bonds, which is dominated by government

issues and accounts for the bulk of turnover on the Tel Aviv Stock Exchange (TASE), has also fluctuated, with the general bond index showing almost no real increase in value over the year.

The prospect of war in the Gulf is not the only shadow looming over the market. Domestically, there is also the issue of massive immigration by Soviet Jews into Israel which is certain to lead to great increases in the government's borrowing requirements and may fuel inflation, already running at an annual rate of close to 20 per cent.

However, the outlook is not necessarily gloomy. There are a number of underlying factors at work which suggest the recent trend of expansion may continue.

The GNP shock interrupted a remarkable bull run on the share market which saw share values rise by about 140 per cent from the start of 1989 until the end of July this year. This reflected some strong corporate performances — in spite

of a generally stagnant economy — but also a lot of pent-up demand.

Investors may be worried now that companies may be hit by higher energy prices and sluggish markets overseas.

However, the economy should benefit from the kick-start that

head of trading, says that the private sector share of the Shikunim (320m) bond market is now up to about 20 per cent from insignificant levels five years ago. The government has also moved away from its previously heavy reliance on fixed-rate issues which institutionally.

The stock exchange is also hoping that the government, under severe pressure to raise funds for immigration absorption, will at last speed up its privatisation programme covering leading state-owned enterprises.

immigration has already given domestic demand. The market is also encouraged by a steady, if slow, pattern of reform in capital markets which has allowed the private sector much greater freedom to tap the bond market, and enabled institutional investors, such as providential and pension funds, to invest in equities.

Mr Ram Tamari, the TASE

stock exchange is also hoping that the government, under severe pressure to raise funds for immigration absorption, will at last speed up its privatisation programme covering leading state-owned enterprises.

controls. In September, in a ground-breaking issue, an effective 6 per cent stake in Bezeq, the telecommunications unit, was successfully floated on an otherwise depressed market. At more than Shk150m, it was the biggest flotation ever handled by the TASE.

The success of the Bezeq issue shows we can cope," says Mr Tamari, "because the institutional investors, the mutual funds, the big clients want good companies and are willing to invest. I also hope that the government will issue bank shares and not just offer them to private investors."

However, the market is unlikely to take off again until the war clouds clear. Even then, any enthusiasm could be heavily dampened by a renewed inflationary surge, and by a government decision to turn to the local market for significant amounts of the huge funds it now requires to finance — estimates run as high as \$60bn over the next few years.

EUROPE

Approaching holiday keeps Frankfurt quiet

BOURSES finished little changed yesterday, with few items of corporate or international news to enliven trading, writes Our Markets Staff.

FRANKFURT held Monday's gains in turnover trimmed by the approach of today's holiday in Germany, and Thanksgiving holidays on Thursday and Friday in the US and Japan respectively.

Suez eased FF1.20 to FF1.00; insurer AXA Midi, up FF1.00 at FF2.20, said that it had raised its stake in Suez from 1 per cent to 3 per cent.

AMSTERDAM closed near the day's highs in volume estimated at about F1.450m. The CBS Tendency index rose 0.6 to 97.6.

Philips advanced 70 cents to F1.20 following the news late on Monday that the group now expects a net loss of F1.4bn for 1990 but is anticipating a return to profitability in 1991.

Royal Dutch recovered from its recent weakness to close F1.24.00 better at F1.23.40.

OSLO dropped to yet another 1990 low on fears of a possible war in the Gulf. The all-share index fell 3.00 to 459.95.

Towards the close of trading, news emerged from the United States that Molecular Biosystems was to file for US approval of Alumex, an ultrasound contrast media agent.

Mr Andrew Porter of Nikko Securities said this would benefit Hasfeld Nycomed, which has the European rights to the product, although there were apparently some concerns over the product's safety to be addressed.

STOCKHOLM fell for the second day in succession, the Affärsvärlden General Index shedding 3.1 to 853.8 although turnover rose from SKr123m to SKr150m.

There was some disappointment with the interim report from Atlas Copco, the industrial equipment company, which said after hours on Monday that pre-tax profits were 9 per cent up for the first nine months of this year — against market expectations in the 14 per cent area. Atlas Copco A shares fell SKr12 to SKr10.

Meanwhile, Volvo B shares hit a 1990 low of SKr156, down

forward market trading account began quietly. The cash market index gained 3.83 to 5,121.11.

Demand for utilities was strong before the listing next month of Electrabel, the company formed by the merger of Intercom, Ebas and Unerg.

ATHENS fell back after the previous day's 8 per cent advance. The general index lost 15.11 or 2.2 per cent to 685.15. ISTANBUL, which was also stronger on Monday, eased 5.84 or 1.5 per cent to 3,615.14 in turnover of TL1.82/1.0m, down from the previous day's active TL1.97m.

Trading in MILAN was blocked for a third day by a floor traders' strike. Italian shares traded on London's automated screen system drifted slightly higher in marginal volume.

Ferruzzi group shares remained suspended. Two Belmont shareholders' meetings to determine the future ownership of the chemical companies have been postponed from today until Monday.

ASIA PACIFIC

Turnover slumps after money supply figures

Tokyo

TRADING was marked by particularly low volume yesterday as fears of renewed tensions in the Gulf, prompted by news of Iraqi troop movements, cast a shadow over the market, writes Enrico Terazono in Tokyo.

Turnover fell from 300m shares to only 210m, its second lowest of the year, as heavy selling in the futures markets drove down the Nikkei average to close at 23,205.48, a fall of 312.68 and only a whisker above its day's low of 23,202.61; its high was 23,478.67.

Dealers led advances by 736 to 156 unchanged. The Topix index of all first section stocks declined 20.27 to 1719.79 but, in London, the ISE/Nikkei 50 index advanced 2.19 to 1,291.38.

The market's weakness was compounded by the release of money supply figures indicating monetary growth in October of 11.8 per cent, prompting a Bank of Japan official to comment that this was excessive. The growth rate, and the central bank's interpretation, indicated that the bank is unlikely to lower official interest rates, ending market talk that an easing was imminent.

Margin account settlements continued to loom over the market, contributing to the lack of volume. Mr Mitsuru Masaoka at Jardine Fleming Securities said that Y2.8bn worth of margin accounts are expected to expire on Thursday. "We know that a lot of the Y2.8bn has already been sold, and do not expect the whole amount to be released into the market, but the thought of it is enough to depress equities," he said.

Leading electricals and other big companies lost most of Monday's gains. Kobe Steel fell Y14 to Y145, Mitsubishi Heavy

Industries Y10 to Y683, Hitachi Y30 to Y1,080 and Toshiba Y10 to Y700.

Shipbuilders also lost ground following a report that October ship orders had fallen by 51 per cent compared with the same month last year. Hitachi Zosen was down Y31 at Y451, Sasebo Heavy Industries fell Y31 to Y680, and Ishikawajima-Harima Heavy Industries fell Y10 to Y648.

Short-term special situations lost out as Chiyoda, the plant engineer with construction projects in the Middle East, lost Y60 to Y1,200 in spite of an estimated 18 per cent increase in pre-tax profits for the full year.

Japan's National Bank (PNB) and Philippine National Bank (PNB) and Philippine Long Distance Telephone (PLDT) continued, with the composite index gaining 25.67 or 3.9 per cent to 677.30. PLDT rose 17.50 to 2,000. PNB gained 7.50 pesos, both closing at 235.

Interest rate hopes lifted bank stocks, while News Corp doubled 34 cents to A\$6.06. Adsteam group shares rose on the news that Nat Con would sell its 19.2 per cent stake in David Jones, which gained 11 cents to A\$1.45, while Adsteam rose 11 cents to 76 cents.

MANILA's rally on the back of Phillipine National Bank (PNB) and Philippine Long Distance Telephone (PLDT) continued, with the composite index gaining 25.67 or 3.9 per cent to 677.30. PLDT rose 17.50 to 2,000. PNB gained 7.50 pesos, both closing at 235.

Expectations of an oil find at West Limapacan and hopes of peace in the Gulf also boosted the market. Turnover on the two Philippine bourses grew to 117m pesos from 75m.

HONG KONG eased in moderately light trading; the Hang Seng index fell 10.66 to 3,031.92 in turnover of HK\$27.7m, similar to Monday's HK\$23.4m. Concern about the Middle East kept investors away.

TAIWAN fluctuated in busy trading, ending slightly higher. The weighted index rose 27.07 to 2,277.95 in turnover of T\$69.8m, down from T\$84.5m.

RANGKOK closed lower, after heavy selling in the last 10 minutes of trading on rumours — denied by the government — of a snap general election. The SET index lost 5.53 to 652.72.

DOMESTIC NEWS helped some regional markets to strengthen yesterday, but the Gulf crisis continued to keep most investors cautious.

AUSTRALIA reacted to a revised wage and tax deal, regarded as good news for inflation and company earnings, with its biggest daily gain in two weeks. The market was also encouraged by the prospect of lower interest rates.

FT-ACTUARIES WORLD INDICES

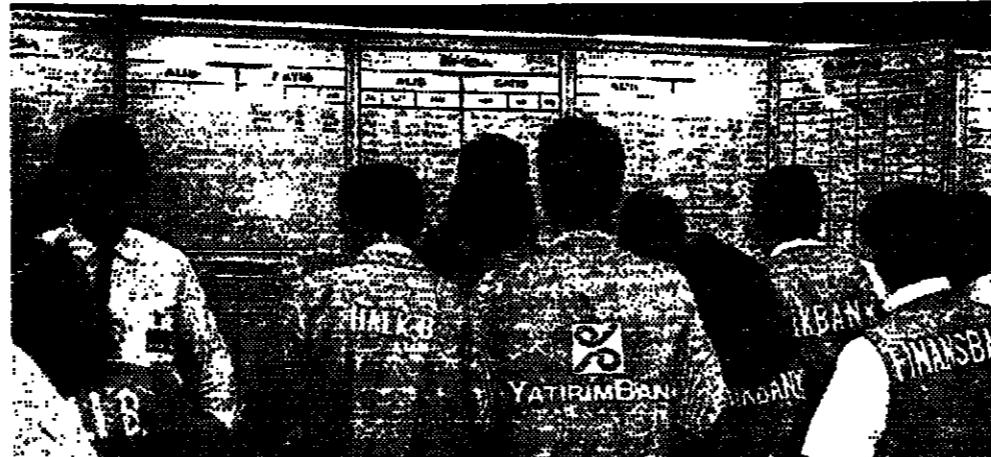
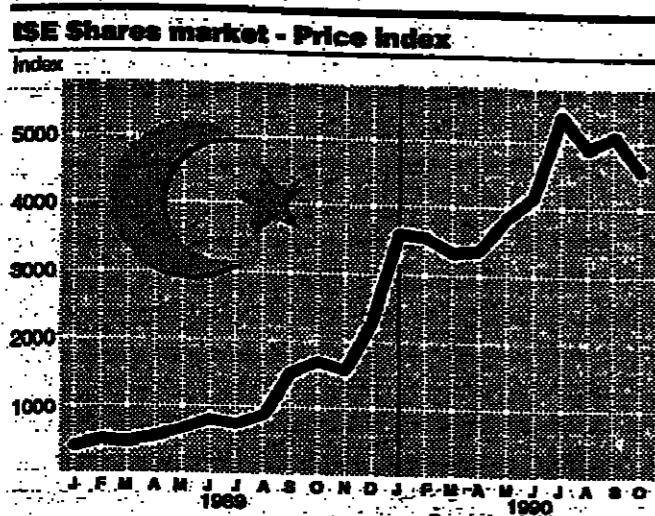
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NATIONAL AND REGIONAL MARKETS	MONDAY NOVEMBER 19 1990										FRIDAY NOVEMBER 23 1990										DOLLAR INDEX									
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Index	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1989 High	1990 Low	1990 High	1990 Low	1990 Index (approx)	1989 High	1990 Low	1990 Index (approx)	1989 High	1990 Low	1990 Index (approx)						
Europe (76)	122.74	-0.5	92.25	100.09	94.06	105.99	+0.8	7.41	123.31																					

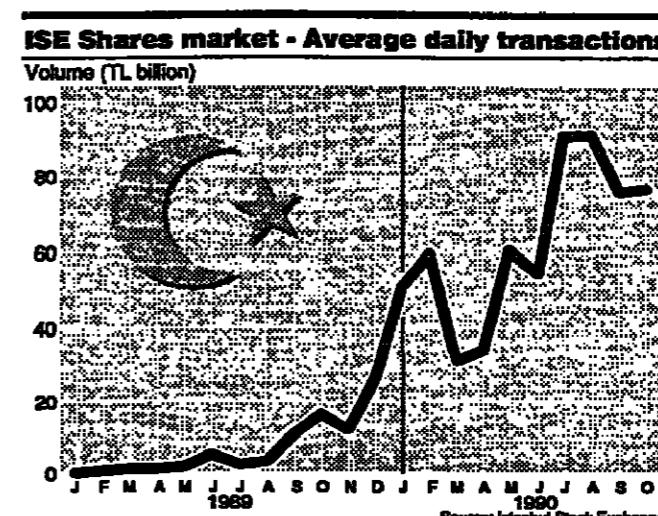
TURKISH FINANCE AND INDUSTRY

SECTION III

Wednesday November 21 1990



The Gulf crisis has finally caught up with the Istanbul Stock Exchange

**IN THIS SURVEY**

- Europe: the euphoria of the original 1987 application to join the EC has evaporated. While President Turgut Ozal once appeared to stake his future on EC membership, he is now hedging his bets..... Page 2

- Black Sea region: the Gulf crisis has placed economic co-operation across and around the Black Sea into sharper relief..... Page 2

- Privatisation: still a central pillar of government economic policy

- Textiles: the power house of exports has had a difficult year..... Page 3

- Economy: anxieties over the likely effects of the Gulf crisis should not devalue the real achievements

- The Stock Exchange: the immaturity of the market has been painfully exposed by the threat of war..... Page 4

- Banking: efforts to overhaul the sector continue, with the Central Bank building up its regulatory role

- Insurance: sweeping deregulation opens the way for a decade of expansion..... Page 5

- Motor industry: car makers are expecting a record year

- Profile: TUSIAD, the Turkish Businessmen's and Industrialists' Association..... Page 6

- Construction: more than any other sector, contractors have had to adapt to changing markets

- Industrial relations: unrest is growing..... Page 7

- Tourism: the industry has had a luckless season

- The media: the arrival of satellite TV presents opportunities and challenges

- Related Surveys:..... Page 8

Editorial Production: Andrew Stade

Turkey is paying a high price for its support of the UN embargo against Iraq. Although business is putting a brave face on it, for President Turgut Ozal the Gulf crisis represents the greatest challenge to his economic reforms, as John Murray Brown reports

Winter of uncertainty

THE TURKISH winter could prove unusually severe this year amid growing political and economic uncertainty over the outcome of the Gulf crisis.

Business is putting a brave face on it, but it is clear that some expansion plans have been shelved. Foreign investors are looking elsewhere to locate their plant. This month, in one of its finalizations over the likelihood of war, the Istanbul stock exchange has dipped

guesswork, given the volatility in oil prices, an open-ended defence budget and the likely knock-on effect of higher inflation on growth in the economy.

For President Turgut Ozal, who became leader last November after six years as prime minister, it represents his greatest challenge, not only for the success of his economic reforms, but for the survival of the ruling Motherland Party (ANAP), which he helped to found.

Many Turks are still suffering from the spending binge which saw ANAP win the 1987 election.

With elections due before the end of 1992, ANAP may hope to use the Gulf to distract attention from the country's real problems — the failure to tackle sustained high inflation, its perceived ambivalence on the issue of Islamic extremism and the incompetence in dealing with a surge in political violence.

An added unknown is the likely fallout from the collapse of Polly Peck, the UK-based fruit-to-electronics group, and the financial scandal now surrounding its founder, Mr Asil Nadir, a close friend of the president.

Support for UN sanctions has again underlined Turkey's vital importance to the western alliance.

With Turkey's application to join the European Community officially shelved in December, President Ozal is using the crisis to reinforce Turkey's claim for a modern western identity.

The economic dividends of the Gulf crisis are less certain. Aid has arrived from Kuwait's Emir. Japan has agreed new concessionary credits. The World Bank has approved a long delayed structural adjustment credit.

But a major aid windfall might be difficult to absorb and merely fuel inflation. Mr Ozal has called on the west to provide Turkish products with greater market access.

President Ozal in fact now dominates the political scene in ways hardly imagined when he succeeded General Kenan Evren. Iraq is Turkey's second largest trading partner. Some businessmen believe the embargo overhasty.

Opposition figures complain

Mr Ozal is overreaching his constitutional powers — a more serious charge in a country where the sense of legality runs deep.

But neutrality was never a serious option, given Turkey's strategic importance, its 57m population, and the fragility of its democratic institutions. Some polls suggest the crisis may even have enhanced Mr Ozal's slightly tarnished popularity.

As yet, little has rubbed on ANAP, whose claim to be the natural party of government looks increasingly less convincing.

ANAP has a safe 60 per cent parliamentary majority though this represents just 36 per cent of the popular vote. If resignations in October of both the defence and foreign ministers

suggest that the cabinet may be divided, the opposition is more divided.

Much will depend on how well the economy fares. Even before the Gulf crisis, business was groping its way through an unfamiliar landscape, against a background of uneven growth, rising inflation and spiralling public deficits.

Industry is still digesting the full force of the Ozal reforms. The import regime has been dismantled forcing local producers for the first time to compete. Exporters are finding their way into new markets. In line with efforts to harmonise standards with the EC, the currency is now fully convertible. Accounting standards are also under review, particularly the lack of consolidation in Turkish companies.

The economy has certainly changed since the days when Turkey's main export was its 'gastarbeiter', the workers sent to Germany and elsewhere who still account for remittances worth over \$2bn in 1990.

But the dramatic export surge since the early 1980s was probably less the result of deep structural change than a coincidence of short term factors — industry's idle capacity, the competitive lira exchange rate and the raft of incentives offered to exporters.

In the financial sector, banking reform has helped spur the emergence of the Istanbul stock market, with the cosy relations between large firms and their banks under review. Some companies have used the

stock market to raise new capital and restructure their balance sheets.

But business is still largely privately owned and dominated by large family owned conglomerates, with large captive home markets. Koc, for example, probably Turkey's leading trading house, still generates less than 5 per cent of turnover from exports.

Even entrepreneurs who have ventured into export markets rely on a narrow product range, particularly the labour intensive areas of textiles and clothing.

Turkey's real transformation has been going on beyond the boardroom where a largely rural society is adjusting to the growing pains of development. Agriculture still contributes 17 per cent of GDP, employs about half of the labour force and provides roughly half the exports. But urban migration for the already overstretched city infrastructures. Istanbul for example now suffers daily water shortages. Izmir, the country's third largest city with a population of 5m people, has no working sewage plant. It is in these areas, that Islamic sentiment is emerging as a focus for the disaffected.

It is among the urban waged labour that inflation is now most acute. Consumer prices are rising at a rate of 8 per cent a month. Good harvest prospects, coupled with recent import growth spurred by the strength of the lira, may help to dampen the rate. But sus-

tained high inflation remains the overriding cause of Turkey's current ills.

It is already feeding through to the shopfloor. Organised labour is flexing its muscles after a decade of wage restraint (a key factor in maintaining the competitiveness of Turkish exports). Vital business sectors already face industrial lockout in defiance of the country's restrictive labour laws.

The problem is exacerbated by high foreign debt payments, currently around 20 per cent of the total budget. Turkey also has a narrow tax base, making it all the more difficult to maintain public services.

Public finances will be boosted by the proposed sale to the public of state assets. However, the programme has recently come unstuck through legal wrangles, and the stock market's meagre appetite for such sales. Privatisation has done little to improve the management of state companies.

In addition, the high real interest needed to finance the budget deficit, and fight inflation, is another burden when business is so dependent on bank loan finance. Budget pressure has already forced Mr Ozal to put a tighter rein on the spending of local administrations, so reversing one of the more enlightened reforms of his seven years in office.

Hard enough though the crisis is, all these problems will be more difficult today, with the prospect of war in the Gulf casting its shadow over every sphere of Turkish life.

HELLO ISTANBUL

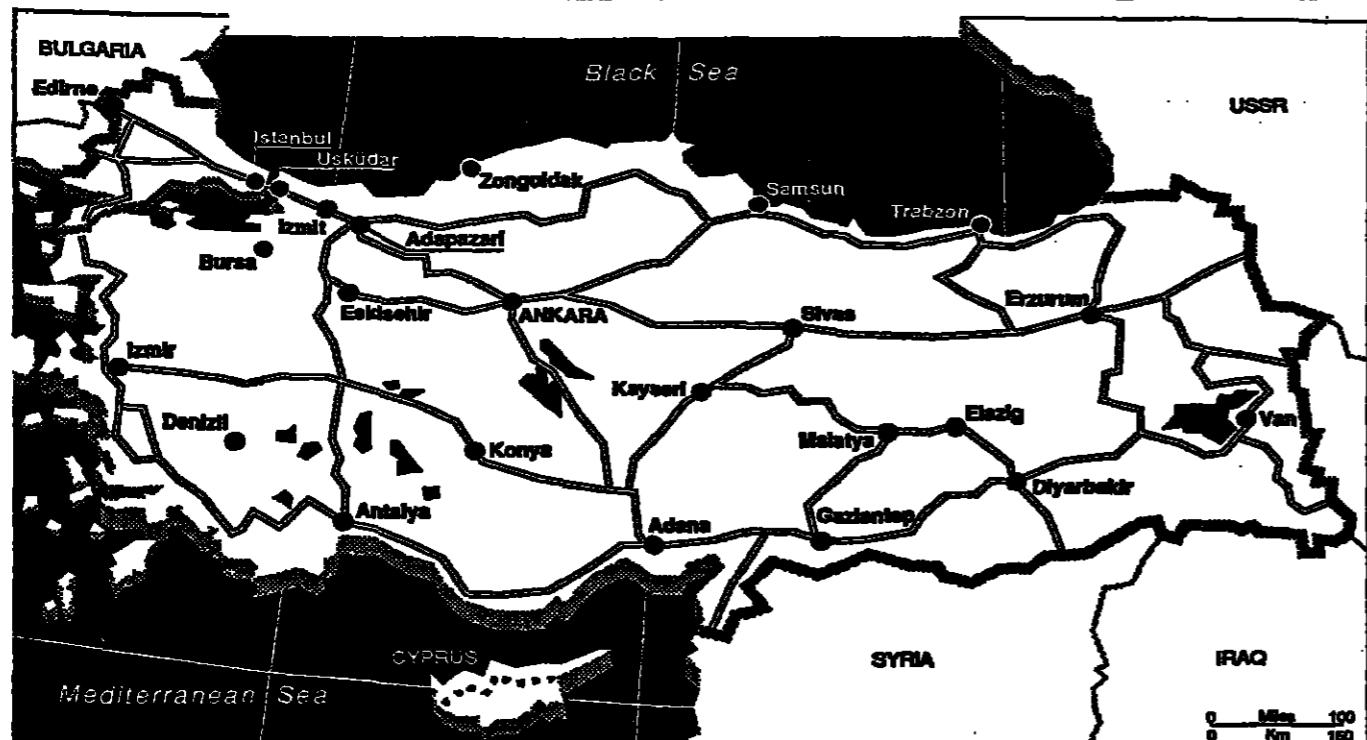


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TURKISH FINANCE & INDUSTRY 2



EUROPE

Community euphoria evaporates

UNDERSTANDING Turkey's current views on membership of the European Community is about as easy as reading the grounds at the bottom of a Turkish coffee cup.

Over the last year, the euphoria of the original application in 1987 has evaporated. Last December, in Brussels politely but firmly shelved Turkey's application, arguing that it had first to address the concerns of the emerging democracies in eastern Europe. But many Turks believe this was a technical excuse for what is a more fundamental reservation over Turkish membership.

More was to follow. In July, the Greek Cypriots, without consulting the Turkish half of their divided island, applied for membership. In October, in a move likely to rub more salt into Turkish wounds, Greece

looked set to block release of the Fourth Financial Protocol, an Ecu 600m aid package which has been suspended since Turkey's military coup in 1980. In November, in line with other EC countries, Greece was set to establish a 12-mile offshore fishing zone - another direct challenge to Turkey's interests in the Aegean, where Ankara insists on a 6-mile continental shelf.

The EC concerns are easy to imagine. Turkey's population is growing at almost 2.5 per cent per year and is set to be larger than all its European neighbours early in the next century. Turkey is still a poor state, at \$1,300, per capita GDP is below that of any existing community member.

Under the Common Agricultural Policy, Turkey's relatively backward farm sector, which employs some 5m people, would be entitled to massive infusions of EC funds.

Moreover, with inflation running at over 8 per cent a month and rising, it is hard to envisage Turkey being able to commit itself to any common European monetary policy.

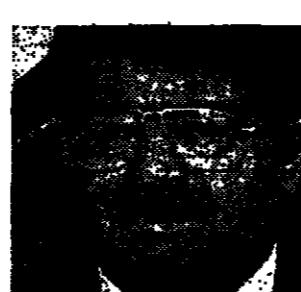
Lastly, there must be serious questions about any country which has suffered three military coups in the past 30 years. Turkey returned to multi-party democracy in 1983, but one political party, the Communist Party, is still banned. Many intellectuals tried by military tribunal in the wake of the coup, still languish in prison for nothing more than expressing their political views. Moreover, torture still exists, according to human rights groups like the UK based Amnesty International.

President Turgut Ozal once appeared to stake his political future on EC membership. His strong stand in support of the UN embargo on Iraq has no doubt strengthened Turkey's European credentials. Yet his bets remain firmly hedged.

He now fits in with a possible trade deal with the US. Discussions are ongoing with the European Free Trade Association. There is even talk of a Black Sea economic zone.

But is this the behaviour of someone jilted, or just another measure of brinkmanship?

Ankara's relations with the



Terry Koen
Ozal: hedging his bets

EC date from the Association Agreement of 1983. This set out to create an "approximation in three stages of the parties' economic policies."

The agreement committed Turkey to liberalise trade and provided for a scheduled reduction of import tariffs, eventually leading to customs union. This required Turkey to adopt the uniform external tariff of the community.

According to Mr Temel Isikli, head of EC affairs at the Foreign Ministry, Turkey is making considerable sacrifices to enter the community, in terms of lost tax revenues, and the cost to Turkish industry from open competition with European products.

Over 40 per cent of Turkey's foreign trade is already with community countries. Besides most categories of Turkish industrial goods enter the EC

duty free, and have done so for the past 17 years. Only agricultural trade remains protected. To many observers Turkey already enjoys all the benefits of customs union. Only in textiles, where Turkey is now the leading supplier to the European market, is there a voluntary restraint agreement.

After falling behind on the reform timetable, in 1988 Turkey embarked on widespread reductions in actual rates across the board, in a bid to force its industry to compete with foreign imports. Such a bold move might have been expected to win a sympathetic hand in the European capitals promoting structural reform. But as the Brussels bureaucrats see it, the changes have merely provided concessions for all importers ignoring what, under the Association Agreement, is meant to be the community's preferential trade status.

The EC's other complaint is that import surpluses in some instances exceed effective tariff rates higher. In Brussels the view is that these additional levies, which go to support the Mass Housing and other extra budgetary funds, constitute an additional tax and are therefore in breach of the original association agreement. One EC official offered the example of sheet linen which after the recent cuts enters at the nominal rate of 30 per cent but, after all the special charges are included, actually incurs a rate of 54.7 per cent, too high for many European producers to even contemplate selling into the Turkish market.

With some justification, the Turks counter that Brussels has not followed the letter of the 1983 Agreement. The current quota on Turkish textiles, for example, is in clear breach of the free trade principles of the agreement. Another grumble exists over the question of the free movement of Turkish labour within the community, as stipulated in the original accord. Given the changes in eastern Europe, this is set to become an increasingly sensitive issue, particularly for Germany where Turkey has some two million "guest workers".

Some Turkish officials would contend that these are all arguments in favour of membership, not against it. Particularly in the mid-1980s on the back of an exchange deal of Turkish goods and services, including construction, for Soviet natural gas.

The volume is expected to increase to \$1.5bn-\$1.6bn this year, from \$1.2bn in 1989, and to reach up to \$2bn in about

Jim Bodgener on alternatives to the EC

Black Sea initiatives

EVEN before the Gulf crisis, President Turgut Ozal had ambitiously expanded his vision of Turkey's dominant regional role in a Black Sea grouping by the year 2000. His message, clearly, was that Turkey had complementary alternatives to the EC and the west.

Relations with Iraq will never be the same again, Mr Ozal has admitted. Nor, say observers, can they be with other states in the Middle East, where Turkey's departure from "active neutrality" in the region has raised the unease among the community of an Ottoman past.

Quite apart from the loss of lucrative Iraqi and Kuwaiti export markets, the crisis has hit other Gulf economies trading with Turkey. The government is even seeking to capitalise on Bahrain's resultant insecurity as a financial centre, with the introduction of legislation permitting offshore banking in Istanbul.

Through the extension of

five years' time, Turkey sells a wide range of goods, from agricultural products to pharmaceuticals and medicines - the latter being increasingly short in supply in the Soviet Union.

As a base for a companies seeking to penetrate Soviet markets, Turkey offers unique advantages, according to a recent IBS report. Joint ventures are easier to establish in Turkey, for example, pragmatic ties of economic and technological co-operation already exist, and Turkey has a well-established state company for shipment of bulk goods like

The Turkish government has taken the initiative in the Black Sea, firstly on broad issues such as fisheries and the environment. Spearheading the drive thrust in the Balkans has been Erzincan, offering credit lines to Romania, Bulgaria and Hungary.

The most striking bridge thrown out in the Balkans is to Bulgaria, only two summers ago vilified in Ankara for the persecution of its ethnic Turkish minority. Following a visit by Turkish State Minister Mr İhsan Celahi, free trade zones will be established on either side of the common border, while Turkey will sell Bulgarian oil and electricity, and perhaps utilise some idle Bulgarian refining capacity.

To the north and east, Turkey has reached economic co-operation agreements with the Soviet republics of Georgia, the Ukraine, Moldavia, and most recently Azerbaijan. Parallel with the flourishing cross-border trade between the Soviet Union and Finland have consistently failed to live up to ambitious annual targets.

So the Gulf crisis has placed Turkey in the Black Sea in sharper relief. Coupled with falling barriers in eastern Europe, it has spurred recent Turkish trade agreements in the Balkans and with neighbouring Soviet republics, under the greater freedom granted them through paper-tickets.

"We are taking the establishment of a Black Sea economic prosperity zone very seriously", says Mr Ibrahim Çakir, deputy foreign trade and treasury under-secretary. Underpinning this would be bilateral trade with the Soviet Union, which has grown steadily from the mid-1980s on the back of an exchange deal of Turkish goods and services, including construction, for Soviet natural gas.

The volume is expected to increase to \$1.5bn-\$1.6bn this year, from \$1.2bn in 1989, and to reach up to \$2bn in about

Recent Turkish trade missions to Azerbaijan have been welcomed as long lost Turkic cousins. Though these ethnic cousins are perhaps not so distant in Ankara, a common identity of interest has nevertheless emerged. Agreement has already been reached for the construction of new highway links and border crossings, and the introduction of direct telecommunications and air links.

"The EC will always be our main market", says Mr Çakir. "But I believe Black Sea co-operation can work out. There is a willingness on both sides."

Turkey: Route to the Soviet Market - International Business Services A.S. (IBS), Adı: İstiklal Caddesi 294, Maras, Istanbul.



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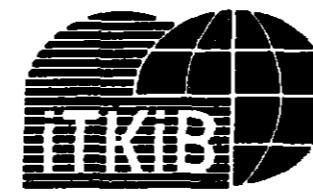
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TURKISH FINANCE & INDUSTRY 3

IN THE 1980s, Turkey, like many other countries, caught the privatisation bug. The sell-off philosophy is still a central pillar of government economic policy, even if the results have been sometimes less than convincing.

In the words of the original master plan drawn up by US bankers Morgan Guaranty, privatisation offers a way "to make the economy more responsive to the market, so increasing industrial efficiency and generating real growth". It is also a tool to increase the liquidity of the capital markets, to reduce budget deficits to industry and provide a flow of badly needed revenues to the exchequer.

Those arguments are perhaps even more pressing now given Turkey's broader political ambitions in seeking full membership of the European Community.

According to Treasury figures, the state enterprises recorded losses of TL 53.2bn in the first six months of 1990. How much money they actually make, given Turkey's notoriously arcane accounting conventions, is anyone's guess.

In addition, the State Planning Organisation has calculated that by end of 1990, state companies will have spent TL 6,500m more than they earn, and this despite the recent price rises for many state enterprise products. In contrast, since the programme was

The programme was relaunched last month

launched in 1984 the proceeds from privatisation have totalled just TL 11,000m, according to official figures.

Already majority stakes in five cement companies, airline-catering concern Isas, and the Coca-Cola franchise, Ansan, have been sold. In addition, minority stakes in a number of private companies have been floated off. These include the power utility Cukurova-Electric, and Arcelik, the household electrical group.

In October, after months of inactivity, the programme was relaunched, yet again, with the sale of the first of three small cement companies which together are expected to raise about TL 150m.

The government announced that the companies would be sold under a public offering handled by more than 500 bank branches throughout Turkey. According to Mr Okkes Oym-

PRIVATISATION

Sell-off snags provide food for thought



Refrigerator plant of the Arcelik company, part of the Koc Group: a minority stake in Arcelik has been floated off

gur, the chairman of the government-run Public Participation Fund (PPF), which was set up to transfer state assets to private hands, the offer is intended to test market sentiment prior to the proposed sell-off of the state airline, Turk Havacisi Yolculuk, the refineries corporation, Tupras, and Petkim, the petrochemicals complex, Sumerbank, the textiles-to-finance conglomerate, is also earmarked for a sale. It was always going to be an

ambitious schedule. The 55 state enterprises still account for about 30 per cent of Turkey's industrial output while absorbing 50 per cent of public investment. They cover everything from public utilities to trade and banking. As nominal head of the state sector, Turkey's Prime Minister is probably one of the largest employers in the world.

Mr Ozaygur cites the immaturity of the stock market as one reason for the delay. He

was always going to be an

stock exchange is still the favoured method of divesting state assets. But bankers warn that large scale sell-offs could create serious digestion problems and crowd out the capital needs of the private sector.

The programme has hit a number of other snags, some of them beyond the authorities' control, since the first offering in 1988 of shares in Teletas, the telecommunications joint venture between the Turkish post office and ITT. In the wake of the 1987 world stock market crash, Teletas met with a lukewarm response. Although initially oversubscribed, shares were soon trading below the issue price. A chastened PPF was forced hurriedly back to the drawing board.

It was then that the idea of a possible block sale was introduced, with the novel catch that any buyer would have to reissue a percentage of the shares through a public flotation within 5 years.

The mechanism was intended to deflect criticism that state assets were being sold off to foreigners. Recent events suggest it has been less than successful.

A court case is currently pending after the controversial block sale of Cimento Cement to a French concern last year. In April, Turkey's administrative court upheld a suit filed by opposition members of parliament that the sale to Ciments Français contravened the

Bankers warn that large sell-offs will create problems

terms of a 1987 decree on privatisation intended to give priority to domestic buyers. The French company is now appealing.

Mr Ozaygur declines to comment on the issue but insists it is a technical hitch which should not deter foreign investors.

In the meantime, the Gulf crisis has done nothing for market confidence. If that was not enough, in October, in the latest embarrassing about-face, the PPF entered the market to buy some TL 100bn worth of Petkim shares just to maintain the original issue price. The thrust of the intervention theme was wider market access for Turkish textiles, under Mr Ozal's general theme of "more trade, not aid" in compensation for Turkish economic sacrifices as a result of the Gulf crisis.

The way that quotas have

shaped industry since the early

refinement has meant some

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ISTANBUL STOCK EXCHANGE

Immaturity exposed

THE GULF crisis finally caught up with the Istanbul stock exchange (IMKB) in early November, as the possibility of Turkey becoming a battlefield loomed closer. The frailty of the market as an arena mainly for small, individual speculators was painfully exposed as their confidence evaporated.

They followed on the heels of institutions and foreign investors by going liquid. But until then, the Istanbul bourse had displayed a remarkable resilience by surviving better than many a western centre, the index falling by 11 per cent to around 5,000 in mid-October compared with 15 per cent for the New York stock exchange and 21 per cent in Tokyo.

A war and its impact on the Turkish economy would bring the market truly to its knees with a collapse of around 50 per cent, some analysts predicted. But on the other hand, resolution without conflict would produce a surge of confidence on which the market would blossom again.

After an erratic start following its much-trumpeted revamp in 1985, the IMKB index raced upwards last year as yields from stocks and shares became far more attractive than negative interest rates on deposits, foreign exchange depreciation lagging behind inflation, and similarly depressed returns from gold and real estate. The market's resilience was all the more remarkable given the pressure on exchange rates of a widening trade deficit, and the inching upwards of bank rates, said Mr Melih Semsen, executive vice-president for investment banking and capital markets at Yapi Kredi Bankasi.

Although the six-fold increase in some stock quotations in 1989 has not been matched this year, a series of what by Turkish standards are major flotation have evened out demand and supply. The largely family ownership of industry and commerce finally saw the time as ripe for the release of once-jealously guarded equity as a cheaper way of raising finance than onerous bank interest rates. Good corporate results on the back of industrial recovery driven by consumer demand had further whetted investor appetite.

The present total stock mar-

ket capitalisation is around TL 70,000bn, of which about TL 12,000bn in around 100 companies is regularly traded on the floor, with no less than 24 entering the exchange this year. Here the banks were leading players and suppliers, the most notable issue being that in the leading private sector institution, Akbank. On the other hand, playing the market accounted for around 25-30 per cent of some banks' income.

An important though sometimes over-rated catalyst has been foreign investment, which first entered the exchange in the guise of emerging market funds after Decree 322 freeing-up cross-border capital markets in August 1989.

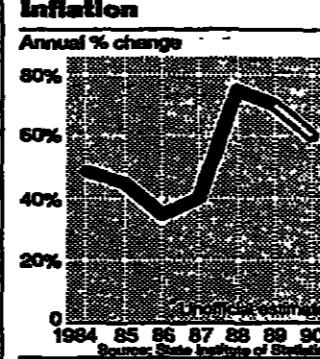
Some analysts predict that war would bring the market to its knees

These were followed by country funds last winter, and finally international institutional investors in the spring. Further buying from abroad was mostly put on hold following Iraq's invasion of Kuwait.

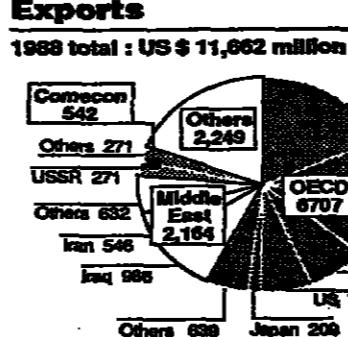
But the crisis exposed the underlying immaturity and fragility of the exchange, which the watchdog Capital Markets Board seeks to address in a new capital markets law that could be introduced next year. Through a non-voting share entitling no loss of control, it seeks to encourage more companies towards flotation; on the other hand, for the first time, insider trading will be illegal in theory.

In practice, however, most dealing on the exchange would be considered insider trading in more developed centres. In such a thin market with untraceable bearer shares, companies manipulate demand with both buying and selling, compounded by lack of hard company information, says Mr Zeki Dostmuglu, head of broker Yatirim Finansman.

Insurance companies and pension funds still view the market conservatively, while there is as yet little idea of portfolio management, says Mr Hencil van Off, until recently Ottoman Bank's capital markets and treasury co-ordinator.

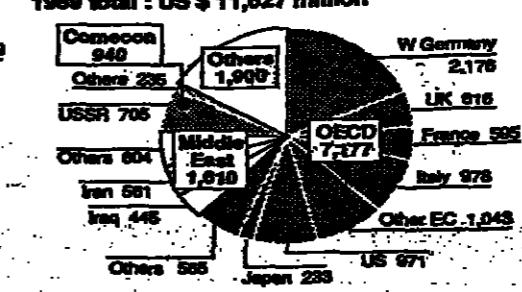
Inflation

Source: State Institute of Statistics

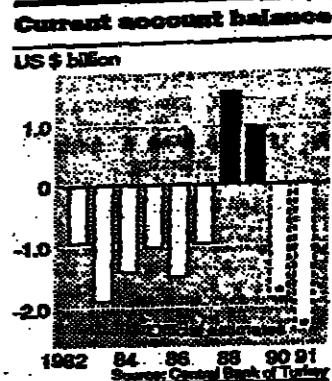
Exports

Source: State Planning Organization

1989 total: US \$ 11,622 million



Source: State Planning Organization



Anxieties arising from the Gulf crisis should not obscure Turkey's real economic achievements. But, as David Barchard reports, the outlook for 1991 is chilly

Problems of a dynamic economy

SELDOM HAS a boom come and gone so quickly. Last year Turkey's gross national product grew by 1.7 per cent, a sluggish performance by the standards of an economy accustomed to annual growth rates of between five and seven per cent over the last 20 years. By September this year,

This is inimical to the growth of a stable and secure foundation for posterity, says CMB chief Tuncer Tekeli.

Under the new law, the CMB

will establish a depositary

and a mandatory ownership

of all shares through

which their movements can be tracked. And together with the central bank, greater electronic automation will be introduced and clearing and settlement functions separated.

The exchange also needs to

move into a larger building

than its present premises in

Tophane, where the tiny trad-

ing floor can no longer cope. A

resistant street market outside

has taken the pressure of small

orders, but could be a seedbed

for fraud, as in the scandal of

around TL 1.2bn of fake shares

in market leader Cukurova

Elektrik.

The IMKB recently allowed

six institutions to compete

with street trading by selling below its minimum lot of 200 shares. If the municipality can

be persuaded to waive conser-

vation objections, the exchange

may get an historic building in

Macka.

Pinning his hopes on general

economic growth, Mr Tekeli is

optimistic. "The 1980s were for

the banking sector in Turkey,

the next decade will be for the

securities market", he says

confidently. That is echoed by

Mr Hulhoff, who wants to

move his beefed-up branch of

Citibank away from over-

crowded foreign exchange deal-

ing towards corporate under-

writing. "Global markets are

opening up, and I want to pre-

sent Citibank as a gateway both

for and to Turkish equity", he

says.

Jim Bodenham

The problem is to channel

the obvious dynamism of the

Turkish economy into the most productive sectors and find a way of meeting the aspirations of individual Turks who want a consumer society now.

The 1980 boom was real

enough. "At our plant we find

ourselves lagging behind on

our labour requirements

because of an unexpected flood

of orders from the home mar-

ket. I haven't seen anything

like it since the 1970s," says

one local industrialist.

Behind this explosion of

spending at home lie several

factors: a massive round of

salary increases in 1988, when

some civil servants got raises

of up to 300 per cent; a growing

government budget deficit (a

slowdown in government

spending in 1989 and 1990

seems to be the main reason

why economic growth fell

sharply in those two years); high

spending by farmers in a

year when agriculture has

done well; and the appearance

of consumer credit in Turkey

for the first time.

Another factor may be the

expectations that high infla-

tion generates among individ-

ual Turks and companies.

Turkey has had one of the

highest inflation rates of any

OECD country since the early

1960s.

In the mid-1980s, the infla-

tion rate hovered in the upper

20-30 per cent range. In 1988

(following the 1987 general

elections) it shot up to 75 per

cent and the 69.6 per cent infla-

tion rate of 1989 was consider-

something of an achievement

since it had been widely

assumed that inflation would

go into three digits that year.

Much of the improvement was

achieved by relying on heavy

inflows of foreign exchange

from tourism and short term

capital to prop up the lira.

This year the trend of infla-

tion has been downward, though not as sharply as Mr

Gunes Tumer, minister of state

for the economy, would like to

see.

He has hinted that he may

resign unless inflation comes

down to around 40 per cent by

the end of the year.

Much depends on fiscal poli-

cy and the control of the bud-

get deficit.

Mr Mahfi Egilmez, deputy

under-secretary at the trea-

sury, hopes that the deficit

can be held down around last

year's level of 7.5 per cent of

GNP, though the original tar-

getted budget deficit of

TL 10,000m (\$4.16bn) now looks

more likely to be TL 5,000m

(\$2.25bn) by year end.

A new finance minister, Mr

Adnan Kahveci, is courting

public popularity by trying

to hold down wage increases

to state employees in 1990 while

increasing the government's

tax take.

Turks who are feeling the

pinch now should not neces-

sarily despair.

Government projections for

last year imports climbed from \$4.4bn in 1989 to \$6.2bn, while exports slipped back from \$2.13bn to \$1.75bn. The trade deficit is making it difficult for exporters.

Defenders of the present exchange rate policies say that a strong lira forces exporters to become more efficient and to import less set to soar to around \$1.5bn.

As a result the current account, probably the best single indicator of Turkey's economic health, is back in the red, as it was almost every year until 1989.

Efforts to overhaul the banking sector continue, writes David Barchard

Central Bank builds up its watchdog role



Above: Rıfat Saracoğlu, Governor of the Central Bank, takes much of the credit for building up its independent regulatory role, though the Treasury is still important

1990 has been one of the less painful years in recent Turkish banking history. Bank profits at the half year were generally well up on 1989 and look set to stay that way for the remainder of the year. With domestic demand stronger than ever, most of the large banks found their new retail banking operations performing better than expected.

"Everyone is very pleased," says Mr. Tuncay Karakaya, chief executive of "Turkiye Is Bankasi", one of Turkey's two largest private sector banks.

Relatively easy market conditions probably partly reflects the ability of the banks to hold their interest rates around or below the level of inflation - in marked contrast to the situation two years ago, when competition between them drove rates up to astronomical levels.

But it also reflects the achievements of a decade-long slog by the Central Bank and the Treasury to overhaul the banking system, culminating last year in a set of rules intended to bring capital adequacy levels up to EEC standards by 1992.

Some features of the market have yet to change. Corporate lending remains extremely tough, even though rates to prime customers this autumn are around 65 to 65 per cent, a level which may sound horrific but compares reasonably with recent Turkish banking experience. Two years ago, rates for non-prime were over 100 per cent and throughout much of the 1980s they were at levels which most customers found impossible to sustain, thus leading to a serious crisis of the financial system. In the mid-1980s when some banks had up to 50 per cent of their loan portfolios non-performing,

"There is much more competition these days and the banks have a much clearer conception of their roles than they did before 1985," says Mr. Cemil Kötçel, executive vice-president of Yapi ve Kredi Bankasi.

Yapi ve Kredi, member of the Cukurova industrial group, led the way two years ago away from corporate lending towards retail banking. It has since been followed by most of

its large rivals. With very limited money transmission services available in Turkey, automatic teller machines have proved popular with consumers, though it is less clear that they are generating much of a return for their owners.

Consumer credit in Turkey essentially means personal loans business of up to TL100,000, the top amounts going on housing loans. Maturity is usually two years and the loan, by European standards, does not come cheap. Mr. Korukcu, says his bank charges between five per cent and 10 per cent a month on its loan business - amounting, at around 100 per cent.

If these rates sound exorbitant they have to be set against Turkey's runaway inflation and the fact that six or seven per cent a month is the prevailing rate of interest in Turkey for private loans between small businesses.

Credit scoring is computerised and Mr. Korukcu says, despite the lack of any kind of national credit reference agency, bad debts have been few and far between until now.

Though mortgage lending in Turkey is the preserve of the state-owned Turkiye Emalat Bankasi, along with special facilities granted to one or two other banks such as Pamak, an offshoot of the Cukurova Group, the larger



Terry Kirk

Ozal was prime minister.

One trace on the banking system was eased in June when reserve requirements were lowered by two percentage points, though they are still very high by any European standards: when reserve requirements - and other charges are taken into account,

banks are now starting to offer housing credit products. These are quite a long way from fully-fledged mortgages, having a life of only two years.

One trace on the banking system was eased in June when reserve requirements were lowered by two percentage points, though they are still very high by any European standards: when reserve requirements - and other charges are taken into account,

Ozal was prime minister.

One of the most striking signs of change in Turkish banking is that the privatisation of at least some of the state sector banks which until now have dominated the Turkish financial system. The obvious candidates for sale to the public sector are smaller banks such as Turkiye Ogretmenler Bankasi and Denizci Bankasi.

The idea of privatising Ziraat (the agricultural bank) or Vakiflar (still seems to be

to some way off and the split between the Istanbul-based world of the smaller livelier private sector commercial banks and the state banks of Ankara looks set to continue.

Meanwhile Turkish banks

are complying step by step,

with a programme laid down by the Treasury a year ago

intended to bring their capital ratios up to EIS levels. The day

when Turkish banks find themselves playing in global

- or at least European - markets

may come sooner than many realise, although the head of one large bank says engagingly that he is not in the 1992 game.

Turkish bankers still think almost entirely in terms of an insulated national banking market. Foreign players in the Turkish market are still almost all small trade finance specialists.

Only the Ottoman Bank, an offshoot of Paribas but, as

its name suggests, with roots

says a Central Bank official.

That declarations of this kind no longer sound quite as hollow as they once did is largely the work of the man who has been Central Bank Governor since 1987, Mr. Rıfat Saracoğlu, who was appointed to a second term, to run for five years at the end of July.

Mr. Saracoğlu, who has only just turned forty, is proving to be the toughest and most durable of the appointments made during the years in which Mr.

Ozal was prime minister.

stretching back to the mid-19th century, has a branch network and a strong presence in the retail market.

Through some of their retail banking products, such as credit cards and automatic teller machines, Turkish banks are already forging closer links with the outside world - and Turkish customers are finding out something about banking products available on international markets.

Whether they will be able to do so indefinitely is doubtful. Some glimmerings of possible transnational alliances are beginning to appear. Ak, the largest private sector commercial bank, has a joint venture with BNP of France and Dresdner of Germany.

In one respect, however, the outside world is breaking into Turkish banking. A government decree is being prepared which will make offshore bank

branches possible in the four free zones now operating around the country. At present a few banks are already working in the zones, but only on a very limited scale.

Mr. Mahfi Egilmez, deputy under-secretary at the Treasury, says the intention of the draft decree is not to create another Bahrain, but to maximise existing possibilities, especially out of Istanbul, to take advantage not only of Middle Eastern but also eastern European opportunities.

Decade of expansion

SWEEPING deregulation of the insurance industry this year has opened the way to what could be a decade of unrivalled expansion in a sector hitherto constricted by archaic fixed tariff and cover structures. But liberalisation has also prompted fears of irresponsible price undercutting.

Total insurance premiums, including reinsurance, for 1989 were TL1,139bn (\$492m), an increase of around 90 per cent over 1988 against inflation of around 60 per cent. This year, the total figure in the first half was already around TL1,100bn.

Yet per capita spending for insurance in Turkey is still only \$8, compared with \$30 in Greece and \$16 in Egypt. Clearly, there is a long way to go in disproving the widely held belief in a fatalistic mentality among Turks, rooted in Islam, which mitigates against insurance.

New foreign and domestic concerns are swarming into the market, as they did in the banking, trading and tourism sectors in the 1980s, says Mr. Osman Erk, general manager of Basak Sigorta. But sooner or later there will be a shake-out, he predicts.

There have been two waves of deregulation this year, at the beginning of May and October respectively.

But the Turkish public has been slow to catch on, while insurance companies themselves have sought refuge in association. As example, agricultural, engineering and accident cover were liberalised in the first wave - soon afterwards, on June 1, the market itself came up in a "gentlemen's agreement", with a uniform scale of rates for accident.

Predictable crop in agriculture stabilises competition, though several firms were caught out by hail in southern Anatolia this summer, which forced pay outs totalling around TL3.5bn.

In engineering insurance, the sums involved for projects are so large that Turkish companies with their lack of expertise and capital adequacy rarely take on more than 5 per cent of the total risk, farming the remainder out overseas.

Car insurance perhaps has been most transformed - where it once hamstrung companies with ridiculously low

INSURANCE

Per capita spending on insurance is \$6

market penetration is difficult.

Nevertheless, fire is promising.

As is marine cargo insurance. However, hull insurance does not pay so well, because of the relatively old age of the Turkish merchant fleet, many tankers heading towards the scrap yard with worn-out machinery.

From October 1, public sector cover was opened up to the market at large, where previously it was the preserve of six state-owned firms such as Gunes Sigorta.

Given the size of the state sector, there are promising

Life insurance offers the most promising growth

opportunities for insuring installations such as cement plants and petrochemical complexes.

One problem in the insurance sector is payment collection, says Mr. Ender Sener, Gunes' assistant general manager.

"Our main aim is on-time collection for agencies and insured", he says.

There is no concept of value date, or credit terms, because no incentive mechanism exists in the domestic market for on-time premium payments.

"Nowhere else in the world but Turkey disregards time-value periods. There's no incentive for corporations or individuals to quicken payments", says Mr. Erk.

At the close of 1989, the insurance sector was close to TL25bn in deficit in its cash position.

This was bridged by net earnings from investments - not from trading on the stock exchange or in the capital markets, but wasting fixed assets like real estate. Banks can solve this difficulty by lowering rates to attract more deposits.

But the flow of insurance premiums is far more inelastic and slow, whereas loss payments are immediate cash outflows, points out Mr. Erk. He cites this as a reason why Turkish insurance companies need greater capital adequacy.

A comprehensive draft insurance law requiring a five-fold increase in minimum capital adequacy levels to TL25bn (about \$9m), among other reforms, may be introduced by March.

One way of bolstering capital adequacy through deregulation is a wider range of services.

"With our expertise, we think we can win that kind of competition", says Mr. Sener. "Reducing rates is not the best way to get new business."

The most promising growth avenue for Turkish insurance companies, which grew by 205 per cent in 1989 compared with 1988. Although it has not been deregulated, individual insurance companies draw up their own scale of tariffs for approval by the government insurance commission. Life is also being promoted strongly in media advertisements.

Over the past two years, foreign interest in the market has grown steadily.

While generally welcoming the infusions of expertise and capital in joint ventures, some local companies complain that the newcomers poach staff from existing companies.

But these are grumbles, rather than insurmountable hurdles. Liberalisation has already brought in its train novel facilities, reduced premium prices, and heightened competition.

Jim Bodenham



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TURKISH FINANCE & INDUSTRY 6

Motor industry expects a record year, writes John Murray Brown

Car makers move into gear

ON A WET and windy quayside on the Sea of Marmara last month, Turkish workers were busy loading a shipment of locally made cars - 50 Renault 9s destined for their new owners in the Soviet republic of Moldavia.

If the weather somewhat dampened the celebrations, the send off was nonetheless a moment of symbolic importance for Turkey's car industry, which is expecting record growth for the current year.

Renault and Fiat, the market leaders, both report improved sales. The buoyant Turkish car market is attracting new investment, most recently from Toyota of Japan.

Meanwhile, the cut in import duties has resulted in a sharp increase in imported vehicles, forcing some producers to raise their efficiency levels.

Understandably, the car makers were a little put out until the increases announced earlier this month, an imported car was actually less than that for a completely-knocked-down (CKD) kit.

In 1988 the duty on imported built-up cars was cut to 31 per cent, compared with the 35-38 per cent for the CKD.

As a result, for the first time imports were able to compete in the domestic market.

Industry analysts forecast foreign car imports this year to reach 40,000 cars.

duce complete vehicles, although with the duty free status of Turkish industrial goods entering the European Community, many observers believe the Toyota venture will be interrogated to target that market.

Until the recent financial troubles of Polly Peck, Peugeot and Citroen were considering a 340m joint venture with the UK fruit and industrial group to make the Peugeot 405, and possibly another model, at a factory site near Izmir on the Aegean.

General Motors of the US,

meanwhile, has agreed on a smaller, \$25m investment to produce the Opel Vectra

It has, nonetheless, had a dramatic effect on prices, with many producers having to freeze price rises to compete with imports. Renault says it has not been able to raise prices for 6 months.

For all that, Turkey is still considered an attractive investment location.

Toyota has linked up with Sabanci, a local Turkish conglomerate in a \$320m assembly plant investment in Adapazarı, north-west Anatolia.

Starting with an initial production of 20,000 units, the factory will eventually turn out 100,000 cars per year. Officials say the plant is geared to pro-

model, with a capacity of around 10,000 units.

The improved sales climate is particularly welcome for Renault, one of the first foreign auto companies to invest in Turkey, enticed by the protection offered under Turkey's import substitution regime, but now keenly searching for sales outlets in Turkey's newly competitive trade environment.

"I can't imagine Renault in Paris even thinking of going to Moldavia," says Mr Bernard Brun, the manager of the company's Turkish operation. Hitherto, almost all Renault's car exports go to francophone North Africa.

This success story is repeated throughout the Turkish car industry, as the import regime has been dismantled, in an effort to encourage further competition.

For example, Renault this year expects to produce an average of 310 units a day, compared with 170 in 1989. Officials say the figure could be 450 in 1991.

In line with this, the workforce has also been increased from 3,000 workers last year to 4,500 in 1990.

Renault will produce 70,000 units this year at its Bursa facility. Exports, up to now a relatively unexplored area, look set to reach \$30m this year. By the start of 1991, the factory will have an installed capacity of 100,000 units.

In a joint venture with the local Koc group, Fiat is also set to speed up its plans to build the 1.6 litre Tempra, which was only introduced to the Italian market earlier this year.

From an initial production level of 20,000 units a year, the

company expects to increase output, eventually reaching the point where the Tempra has replaced all existing Fiat models.

Fiat's strategy is markedly different from that of Renault. The French group is just introducing the Renault 21 to the Turkish consumer - a model which has been in production in Europe for four years.

In addition the factory will continue to make the 11, 9 and the Renault 12.

Bursa is now the centre of a web of local part suppliers, numbering 170 in all, some of them in turn linked with foreign parents. France's Valeo makes alternators and starter motors to supply Renault.

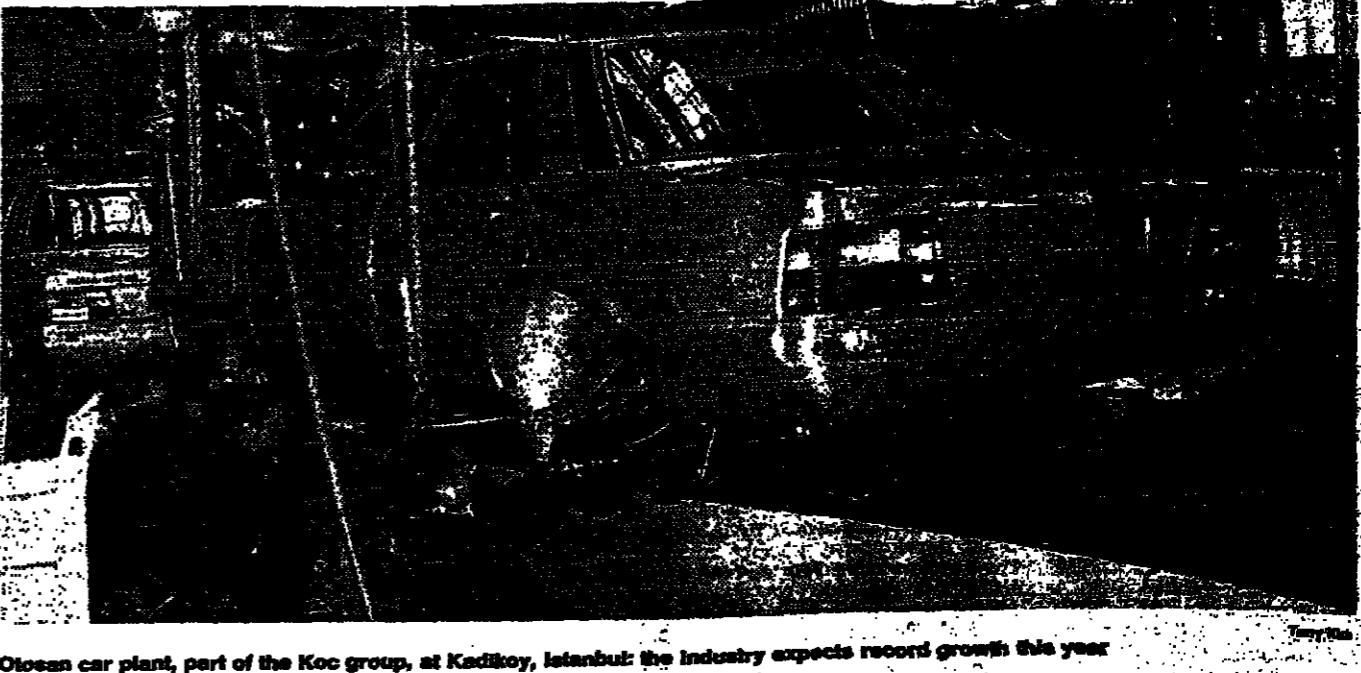
Levels of local manufacture are continuously increasing. For the Renault 12, for example, there is more than 90 per cent local production. Only the carburetors and a few electrical parts are still imported.

"The problem is not the technology, it's the organisation," says Mr Brun.

The Bursa plant employs none of the automation of a modern Japanese facility. Inventory controls, using just-in-time stock management techniques are still at around one week for many parts, compared with a couple of hours in Japan.

But what the factory loses in sophistication, it makes up in cheap labour. Assembly line workers earn T1,230 an hour.

"And just imagine if the wages were at European levels, we'd have a market of 2m vehicles in Turkey," says Mr Brun.



Ocean car plant, part of the Koc group, at Kadikoy, Istanbul: the industry expects record growth this year

PROFILE: TUSIAD

Free market advocates

THE Turkish Businessmen's and Industrialists' Association (TUSIAD) has been constantly harrying the government over the past two years.

and western-educated, professional management.

But TUSIAD also paid the cost of becoming a controversial body, says Mr Boyner. It is not unrepresentative, with a membership embracing 80 per cent of the top 100 Turkish corporations.

In the process, it has metamorphosed from an interest to a pressure group, says its young president, Mr Cem Boyner. Much credit for this transformation - though he disclaims it - must go to Mr Boyner, one of a new breed bridging the gap between the traditionally conservative and familial ownership of industry

and westernised, professional management.

Under Mr Boyner's leadership, TUSIAD has vigorously addressed itself to both macroeconomic as well as specifically business issues. The organisation, like the government, has been one of the strongest advocates of the free market over the past six to seven years. "We totally agree about the aims, but not the way they have been implemented," says Mr Boyner.

The government ostensibly sought a market economy, but now the state, if anything, is more dominant; while TUSIAD promotes domestic production and export-led growth, today there is unhealthy consumption-driven expansion. In December, the organisation will publish its own Country Strategy Report, the outcome of two years of preparation and study.

"Budget deficits - issue number one," says Mr Boyner. "So long as we have high public sector borrowing requirements, we can't solve inflation." He complains that rhetoric about fighting inflation has become mere lip-service in some high government echelons - though he expects the central bank's monetary programme.

On the external account, market forces would push exchange rates down and revitalise the competitiveness of exports were it not for inflows of volatile 'hot money' from foreign speculators, a fickle support to the current account. In 1991, if the Gulf crisis continues, Mr Boyner foresees reduced inflows from exports, worker remittances and tourism. "Forex earnings should be a priority next year," he says. While there has been industrial recovery, this is mainly because of exploitation of existing unused capacity, according to Mr Boyner. Rising demand encourages new investment, loan availability and terms do not, except for companies with strong credit ratings and sturdy asset bases. Even so, the outlook had been promising.

"The Gulf crisis came at a very bad time, when we had almost got the ball rolling," Mr Boyner maintains. "We are not going to get sufficient compensation for the Gulf crisis." Compared with Jordan and Egypt, Turkey is thought by the west not to need the money because of its strong economy, he adds.

"We are neither fat nor meat, not considered strong enough to join the Community, nor weak enough to rate financial assistance,"

TURKISH FINANCE & INDUSTRY 8

TOURISM

Operators stress need for marketing

ALTHOUGH Turkish tourism has finally achieved the break-through which had eluded it for two decades, the industry has had a lacklustre season in 1990.

Though the Tourism Ministry reports an increase of 8.6 per cent on 1989 in the number of tourists between January and August and a 13.8 per cent rise in revenues, it seems fairly clear that targets for the year have not been met. Tourism operators, such as AETID - the Association of Mediterranean Tourism Operators - have warned that with newly built hotels standing empty, some firms are being forced to cut their prices.

The picture is by no means entirely gloomy, however. Some UK operators report full bookings throughout the season and tourism revenues yet again look set to top the \$2.3bn mark. In Turkey, just as in Spain two decades ago, tourism is helping finance the country's industrialisation.

By Mediterranean standards, the industry is still relatively small. The Ministry of Tourism has 150,158 tourist beds - roughly three times the number that existed five or six years ago, but still small compared to the 697,000 tourist

It seems clear that targets have not been met

beds in Greece.

Mr Turgut Tütün, deputy under-secretary at the State Planning Organisation, says that he believes that the industry is suffering from a temporary oversupply of beds. "Generous incentives drew a lot of construction companies into the sector, as well as small scale private operators. What we really need now is a shift to promotion and marketing."

Until now, developers have been tempted by a generous series of incentives, including:

- a cash grant of 20 per cent of their fixed investment;

- leases of state land for 49 years, though less land is now available in the past;
- a tax allowance of 100 per cent deductible from corporation taxes, though until this year without any inflation allowance.

Other changes might involve a more selective regional approach. Outside Istanbul, the tourism industry has grown up in the south Aegean and along the Mediterranean coast, but there are also investments in specialist holidays, from spa resorts to skiing, mountaineering and hunting.

One change now underway is to lengthen the Turkish tourism season. "Ten years ago, the season lasted only from April to September and the winter was dead. Nowadays it lasts from March to December," says Mr Ferit Epikmen, an Istanbul travel agent who was until last year president of Tursab, the national tour operators' association.

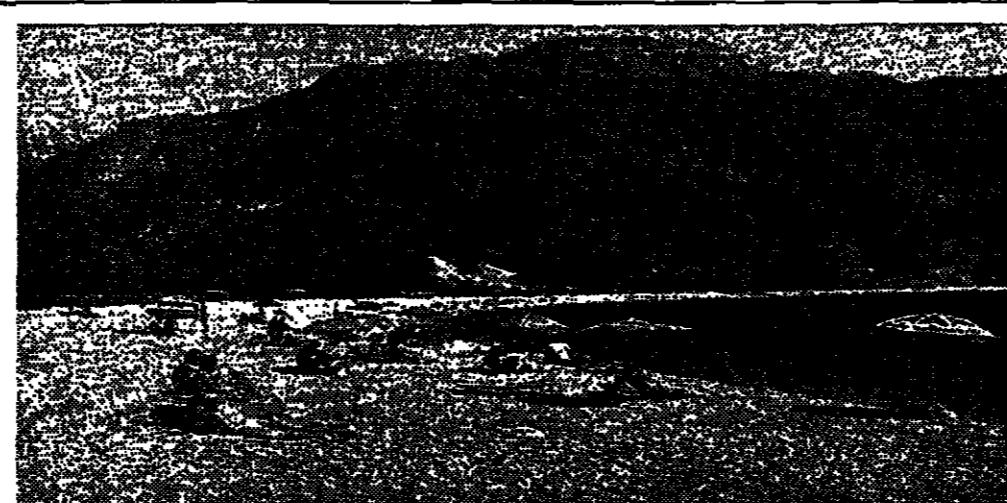
Another priority is to curb some of the damage that has been part of the cost of a rapidly expanding tourism industry. In the early 1980s, planning controls were relaxed as local municipalities gained more power. The results stare tourists in the face in many resorts which were unspoilt only a decade ago: a hotel in the middle of the panoramic view of Göreme valley; a thin concrete wall of tightly packed apartment blocks, running about 15km, has replaced the lush banana groves in the bay of Alanya. There is even building going on the beach.

"Frankly I am not sure whether tourists will even want to come here in another five years," says one Alanya resident, adding that most of the overbuilding has not been carried out by local companies but by developers from Istanbul and Ankara.

Travel companies, both Turkish and foreign, have been vocal in their criticisms of haphazard development.

"Where local government is in control, there is little we can do," says Mr Tütün. He recognises that some areas have been, as he puts it, "quite destroyed" by overbuilding, but feels that central government has little chance of reversing the trend.

"Local politics prevail and if they continue to do so indefinitely, everything will be ruined. But our country is very big and I do not believe that it is necessarily too late yet," says Mr Epikmen.



Above: the beach at Olu Deniz, free of building work; travel companies have criticised over-development. Below: the new Sheraton under construction in Ankara, with the Hilton alongside

ress, however, several bottlenecks have to be overcome. They include:

- a serious shortage of trained and qualified staff;
- additional infrastructure, especially the building of new hotels and the improvement of air services; new airports are being planned for Bodrum on the Aegean and for Cappadocia in the interior;
- increased co-operation with Greece, especially in the Aegean where the tourism industries of the two countries already overlap;
- improved marketing - at present many small developers put up hotels and give them three, four, or even five star grading and hope that the business will just flow in;
- some way of separating the local holiday business - much of which consists of building summer homes for use for a few weeks in the year - from the international tourism industry.

In large cities, a new problem already looms: excess capacity. Five years ago, Ankara had not one international five star hotel and visitors almost always stayed in the Grand Ankara Hotel. Today the Grand Ankara has two rivals: the Etiler Altinay and the Hilton, the latter opened a year ago. Next year and even grander Sheraton hotel will open in the Turkish capital.

Down on the Mediterranean coast, there is a newly opened Hilton Hotel at Mersin (a port and business centre rather than a tourism resort) and the newly opened 403-room Sheraton Voyager Hotel in Antalya. In Istanbul, five existing five star hotels will soon be joined by another five. Is there enough business for everybody?

To make much further prog-

"We certainly need better marketing", says Mr Epikmen. "For example, everyone agrees that the Antalya Sheraton Voyager is one of the most remarkable new hotels in the entire Mediterranean. But I don't seem to have seen a price list for it yet."

Improved marketing and communications are becoming an increasing priority. The eastern Mediterranean coast, for example, is served by an airport more than an hour's drive away outside the large industrial city of Adana. "In other words, to get tourists into hotels on the coast between Mersin and Silifke, you have to expect them to put up with a two or even three hour drive", says one Mersin travel agent. "Since there is a vast plain here, I cannot see any logical reason why the airport is sited where it is."

A host of new local airlines, such as Green Air, is also help-

Haphazard developments have been criticised

ing change things. Turkish Airlines operates a relatively small number of flights from the tourism centres. It has only one flight a week between Antalya and Ankara, the capital, for example. As many tourism resorts are between 50 and 100 miles from Antalya, catching the 7.30am flight to Istanbul may mean rising long before dawn to get to Antalya - and perhaps waiting several hours in Istanbul for a connecting flight.

David Barchard

Changing channels

EIGHT O'CLOCK on a winter's evening. The family gathers around the television, first to watch BBC news, and after minutes of talk to comment the news from Baghdad on CNN. A moment or two later they switch to a German TV quiz programme, glance at a Swedish rock concert on Nordic Television, and eventually settle on a French film.

This is not tomorrow's world; it is Ankara in 1990, where a trial project by the PTT is bringing satellite television to thousands of homes. The initial aim is to bring cable television to 2m homes in Turkey's three largest cities over the next two years, and follow it with a further 2m in another seven cities.

Though the service is cheap, many Turks cannot wait. They are installing large satellite dishes on top of new apartment blocks which can scoop foreign transmissions down from sky, or pressing their local municipalities to set up local satellite and cable relay services.

The audience that the foreign satellite transmissions are reaching is mixed, a general manager of Turkish-German TV, a joint venture set up early this year to beam TV programmes to Turkey from western Europe.

"I guess there are around 2m households already receiving satellite television and that perhaps two-thirds of these are in Istanbul and its immediate hinterland", Mr Colakoglu says.

Turkey's state-controlled television service, TRT - which traditionally offers a mixture of ponderous sanitised news broadcasts, lengthy concerts of oriental music, religious programmes and old films - has begun to show signs of change. It now has five channels (one intended mainly for Turks outside the country, and another aimed at the south-eastern provinces) - and offers an increasingly heavy proportion of rock concerts and similar fare to the satellite stations.

This is partly because TRT already has a direct competition in the local market, even though private television has not yet been allowed: 'Magic Box', the first Turkish-language satellite TV operation, got underway this summer. Its

backers are unclear, but some believe that it has support at the highest level.

The channel's main problem seems to be raising advertising income. Apart from rock concerts, the channel's main attraction seems to be its contract to televise football from Turkey's four biggest clubs. A substantial part of its income seems to come from the sale of dish aerials.

There are still legal blocks to private television in Turkey. Legislation will probably come, but only after the more conservative elements in the political establishment finally concede that state control of all broadcasting is a thing of the past.

Television is only one of several media areas rapidly undergoing internationalisation. Several international film companies, including Warner Brothers, have set up local franchises. "There has been an enormous widening of scope as a result", says Mr Colakoglu.

"Films on offer in Istanbul now more or less correspond to what is showing in London."

Are these developments entirely market-driven, or is there some underlying rationale? For several years, leading figures in the Motherland Party, including Mr Adnan Kalivedi, currently finance minister but for many years a 'think tank' adviser to President Ozal, have argued that television is the most obvious way to modernise society and culture in a generation or two. Mr Kalivedi's proposal for a multi-channel national television service has not been translated into reality, but the idea of dragging society in television seems to have caught on.

There are profound cultural and political implications. Islamic fundamentalists, making a strong play for power, are not pleased. "In our family, we do not allow anyone to watch television. We don't even have a television in the house", says one supporter of the ultra-religious National Salvation Party.

However, according to Mr Colakoglu, 95 per cent of Turkish homes now have television and two-thirds of these have colour televisions.

One factor which might appeal to the government is that television tends to be less crudely political than the

David Barchard

Özal's liberal, free-market economic regime, with its manifold opportunities for foreign companies, appears to be irreversible.

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